



**City of Biddeford  
Finance Committee**

March 17, 2026 at 5:00 PM  
City Hall Council Chambers & Teams

[Click to Join Teams Meeting Online](#)

Meeting ID: 217 000 898 043 00

Passcode:eh23Er3P

Or call in by phone: [+1 872-242-8054](tel:+18722428054)

Passcode:[330006887#](#)

1. Call to Order
2. Approval of Minutes
  - 2.a Finance Committee Minutes 20260303
3. Signing of the Expenditure Warrant
4. Discussion/Approval
  - 4.a Quarterly Update- Fire Department Maine EMS Sustainability Grant #2
  - 4.b F2026.09 Fire Department Lucas Automated CPR Device Purchase Approval
  - 4.c F2026.10 Fire Department Classroom Audio-Visual Equipment Purchase Approval
5. Other Business
  - 5.a Berry Dunn update
  - 5.b FY26 Period 8 YTD Budget Report Notes
6. Adjourn

*City of Biddeford*  
**Finance Committee**  
**March 3, 2026 5:00 PM Council Chambers & Zoom**

Councilor Beaupre: Present  
Councilor Lessard: Present  
Councilor Doughty: Present  
Mayor Lafontaine: Present

**1. Call to order**

**2. Approval of the Minutes**

Approved

**3. Signing of the expenditure warrant**

None

**4. Discussion/Approval**

**4.a Approval Bid CSO Alfred St. Phase 3**

Councilor Lessard - Move to approve  
Councilor Doughty - Second

City Manager – Recap of Finance Committee regarding how to pay. Options are obtaining a bond, looking at other funding available as a City or do not proceed with the project. An option is to use Sewer project fees and unallocated FY27 CIP funds approved in July. Refer to memo.

Motion to send to Council

Doughty – Questioned the investments and how are we approving this? Accounts, funding source CIP remaining FY26, CIP FY27, Sewer Permit Fees \$460,000 need to be added to order. Steps are to finish audit, get credit rating, get bond, if not then this is the order.

Send to council - Unanimous

**4.b Thatcher Brook MS4 Permit – SWM**

**Craig Chekan – MS4 Stormwater permit with MaineDep requires SWM facility within Thacher Brook by 7/1/26. \$72k would come from Thatcher Brook Revenue fund which is meant for this type of restoration. \$260K in funds.**

**Unanimous**

#### **4c. Tabled-Approval/Fire Department Marine Unit Bid**

**Chief Best – Tabled item for fire boat. Funding would come from \$45k Steven and Tabitha King grant, up to \$80,000 from Mooring Fees previously approved. It is a used demo 2025 Highfield Patrol 660**

**Councilor Lessard – Motion to accept bid  
Mayor LaFountain – Second**

**Total cost of marine unit is \$88,931**

**Unanimous**

#### **5. Other Business**

Mayor LaFountain – He would like Comp Plan on 3/17 agenda to Finance Committee and update to Council

He would like an IPP fee structure timeline. Would like it added in April. Since IPP consultant was approved the fees need to be updated to pay for the consultant.

EMS Stability Grant – Quarterly reports. Best – update on 3/17 agenda.

#### **6. Adjourn**

Councilor Doughty: 5:46  
Second: Councilor Lessard  
Unanimous



## Finance Committee

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**Meeting Date:** March 17, 2026  
**Meeting Time:** 5:00 PM  
**Agenda Item No:** 4.a  
**Item Description:** Quarterly Update- Fire Department Maine EMS Sustainability Grant #2  
**Submitted By:** Lawrence D. Best, Fire Chief

### Key Terms:

Quarterly Update Fire Department EMS Sustainability Grant

### Executive Summary:

On July 15, 2025, the City Council approved accepting grant funds in the amount of \$102,698.33 from the State of Maine Department of Public Safety as part of the State EMS Sustainability Program (see meeting minutes [City Council Meeting \(Live\) • Agendas and Minutes - City of Biddeford, ME • CivicClerk](#) ). As part of Council Order 2025.91 (see Attachment #3), the Fire Chief is to provide the Finance Committee, on a quarterly basis, with the grant performance progress reports and supporting documentation required to be submitted to the State of Maine Department of Public Safety. This is that quarterly update.

The grant was received in the second (2nd) quarter and accepted in the third (3rd) quarter of the grant program. During the 4th quarter of the grant, a total of \$26,990.98 was spent on training (see Attachment #1- Biddeford 4QTR Sustainability Grant Progress Report and Attachment #2- FY26 EMS Grant #2 Expense Tracking Worksheet, which is the internal Fire Department expense tracking document).

Since this 4th quarter report, an approximate total of \$25,215.08 has been spent on capital equipment, training and training overtime (this will be detailed in the next quarterly/final update). This leaves a grant balance of approximately \$50,492.27 to be completed by June 30, 2026.

### Detailed Review:

In May 2025, Assistant Fire Chief Edward Dexter submitted an application for the second round of grant funds from the State of Maine Department of Public Safety for the Maine EMS Sustainability Program. The grant funds must be used only for the purposes outlined in the Grant Application (see below) and these funds must be spent by June 30, 2026. The Fire

Department has received notice of the award in the grant amount of \$102,698.33. There are no local matching funds necessary or associated with this grant.

A copy of the grant agreement and Order for authorization is included in this packet (see Attachment #4).

Eligible Grant Funded Activities: Recipients shall ensure that awarded grant funding is used for approved expenses only. The funding shall only be utilized for the following activities:

1. The initiation or support of programs, applications, or the use of consultants or experts to establish or support an ongoing mental health and wellness program.
2. The consolidation and/or regionalization of the delivery of emergency medical services.
3. Inter-municipality EMS planning for rural patient transport.
4. Supporting training directly related to the provision of clinical care, safety, leadership, or management of EMS.
5. Supplementing wages, benefits, stipends, and incentives for EMS clinicians, Ambulance Operators, and/or administrative support staff (e.g. service-level medical director, quality assurance and improvement officer, infection control officer, training officer, and administrative aid).
6. Implementation of other programming directly related to the Maine EMS Plan for a Sustainable EMS System in the State of Maine: A Vision for 2035, as published on May 22, 2023,
7. Investment in capital expenditures not to exceed \$100,000.00 in the aggregate.

**Funding Source:**

N/A

**Staff Recommendation:**

N/A

**Next Steps:**

The next report that is due is the final report and it will be presented once the grant has been completed.

**Attachments:**

1. ATTACHMENT #1- Biddeford 4QTR Sustainability Grant Progress Report
2. ATTACHMENT #2- FY26 EMS Grant #2 Expense Tracking Worksheet
3. ATTACHMENT #3- 2025.91) - Attest
4. ATTACHMENT #4- Maine EMS SUST-0100-0165



## Sustainability Grant Quarterly Report

Agency Name	Biddeford Ambulance Service	Submitted By	Lawrence D. Best
Report Date	12/29/2025	Title	Fire Chief
Year	2025	Email	lawrence.best@biddefordmaine.org
Quarter	Fourth Quarter: October, November, December- Due Jan 15th	Telephone	207-282-6632

### Item 1 Training directly related to the provision of clinical care, safety, leadership or management of EMS

Status	In Progress- Started, but not completed
Planned Start Date	
Project Activities	10 Members attended an EMS Conference in Connecticut; paid for the tuition for 1 member to attend paramedic school; paid tuition for 3 members to attend a K9 EMS class in Falmouth; and 12 members to attend an AMLS Hybrid Course.
Challenges	
Expenditures	\$26,990.98 total spent; see below
Exp. Documentation	EMS & Fire Pro Conf.- #2025-1602 = \$10,410.98 Fire Med- Medic- #000245, Beaudet = \$12,500.00 Falmouth Police Dept. - #K9-2025-33, Cleary = \$700.00 Falmouth Police Dept. - #K9-2025-24, Clement = \$700.00 Falmouth Police Dept. - #K9-2025-18, Quinn = \$700.00 Delta Education - BFD-2025B = \$1,980.00
Date Completed	12/29/2025

EMS Grant #2 Balance of Funds to be Spent by 12/31/2025			\$102,698.33	Reported to MEMS	Qtr. Rpt.	BFD City Acct. Number	Fiscal Year
<b>Member</b>	<b>Date</b>	<b>Class</b>	<b>Cost</b>				
Mutiple Members to EMS & Fire Pro. Conf. in CT	9/24/2025	EMS & Fire Pro. Conf.	\$10,410.98	12/29/2025	4	21141 60251	FY26
K. Beaudet, FireMed	10/21/2025	Medic Tuition	\$12,500.00	12/29/2025	4	21141 60251	FY26
Falmouth PD (3 day training), Cleary	10/21/2025	K9 training	\$700.00	12/29/2025	4	21141 60251	FY26
Falmouth PD (3 day training), Quinn	8/7/2025	K9 training	\$700.00	12/29/2025	4	21141 60251	FY26
Falmouth PD (3 day training), Clement	9/24/2025	K9 training	\$700.00	12/29/2025	4	21141 60251	FY26
Delta Education	11/7/2025	AMLS Hybrid Course	\$1,980.00	12/29/2025	4	21141 60251	FY26
		<b>Quarter 4 Total</b>	<b>\$26,990.98</b>				
		<b>Grant Balance</b>	<b>\$75,707.35</b>				
Lifepak 1000 AED	2/10/2026	Capital Equip.	\$3,740.23			32701-60251	FY26
A. Nedeau FireMed LLC AEMT Class Tuition	2/10/2026	AEMT Training	\$1,950.00			32701-60251	FY26
Training Ventilation Feedback Device	3/4/2026	Vent training device	\$4,229.00			32701-60501	FY26
Advance Adult Vent Bundle	3/4/2026	Ambuman Bundle	\$7,407.00			32701-60251	FY26
		<b>Total</b>	<b>\$17,326.23</b>				
		<b>Grant Balance</b>	<b>\$58,381.12</b>				

<b>EMS Grant #2 Balance of Funds to be Spent by 12/31/2025</b>			<b>\$102,698.33</b>	<b>Reported to MEMS</b>	<b>Qtr. Rpt.</b>	<b>BFD City Acct. Number</b>	<b>Fiscal Year</b>
Overtime for Training	Multiple	OT for Training	\$7,888.85				
		<b>Grant Balance</b>	<b>\$50,492.27</b>				
Lucas CPR Device	TBD	Capital Equip.	\$21,250.70			<b>32701-60501</b>	<b>FY26</b>
Classroom AV Renovation	TBD	Capital Equip.	\$28,070.99			<b>32701-60251</b>	<b>FY26</b>
		<b>Total</b>	<b>\$49,321.69</b>				
		<b>Grant Balance</b>	<b>\$1,170.58</b>				

# City of Biddeford



2025.91            IN BOARD OF CITY COUNCIL.....JULY 15, 2025

**BE IT ORDERED**, that the Biddeford City Council hereby accepts the State of Maine Department of Public Safety Maine EMS Sustainability Program grant award Project No. SUST-0100-0165 in the amount of \$102,698.33

**BE IT FURTHER ORDERED**, that the Fire Chief is hereby authorized to execute *the State of Maine Department of Public Safety Maine EMS Sustainability Program grant award Project No. SUST-0100-0165* as the City's authorized representative.

**July 15, 2025**

Motion: Councilor Emhiser

Second: Councilor LaFountain

Councilor LaFountain motion to add at the end of the order:

**BE IT FURTHER ORDERED**, that the Fire Chief shall provide to the Finance Committee, on a quarterly basis, the grant performance progress reports and supporting documentation required to be submitted to the State of Maine Department of Public Safety pursuant to the grant agreement.

Second: Councilor Lessard

Vote on the amendment: Unanimous in favor; Councilor Belanger yea via zoom.

Amendment passed.

Vote on the order as amended.

Vote: Unanimous in favor; Councilor Belanger yea via zoom.

Motion passed.

Attest by:   
Robin Patterson, City Clerk

State of Maine Department of Public Safety  
Maine EMS Sustainability Program  
Grant Agreement  
32 M.R.S. § 98

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Department:	Department of Public Safety
Address:	45 Commerce Drive, Suite 1 Augusta, Maine 04333-0104

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Provider:	Biddeford Ambulance Service
Address:	152 Alfred Street Biddeford, ME 04005

Provider's Vendor Customer:	VC0000241454
Contract Number:	SUST-0100-0165
Contract Amount:	102698.33

**Remittance Address**

Name:	Biddeford Town of
Address:	PO Box 586
Address 2:	
City, State, Postal Code	Biddeford, ME 04005

**Purpose:**

The EMS Sustainability Grant awarded funds must be used only for the purposes outlined in the Grant Application. If there are changes to the approved project plan a Change of Scope Request must be submitted for approval and receive written approval from the director of Maine EMS. Failure to obtain prior approval may result in voiding the grant and requiring immediate repayment of grant funds in part or in whole.

**Grant Term/Period of Performance:**

Unless otherwise specified, funded projects for EMS Agencies must be completed (or funds encumbered) by March 31, 2026.

**Eligible Grant Funded Activities:**

Recipients shall ensure that awarded grant funding is used for approved expenses only. The funding shall only be utilized for the following activities:

1. The initiation or support of programs, applications, or the use of consultants or experts to establish or support an ongoing mental health and wellness program.
2. The consolidation and/or regionalization of the delivery of emergency medical services.
3. Inter-municipality EMS planning for rural patient transport.
4. Supporting training directly related to the provision of clinical care, safety, leadership, or management of EMS.

5. Supplementing wages, benefits, stipends, and incentives for EMS clinicians, Ambulance Operators, and/or administrative support staff (e.g. service-level medical director, quality assurance and improvement officer, infection control officer, training officer, and administrative aid).
6. Implementation of other programming directly related to the Maine EMS Plan for a Sustainable EMS System in the State of Maine: A Vision for 2035, as published on May 22, 2023, which is incorporated into this rule by reference and available for download online: <https://www.maine.gov/ems/sites/maine.gov.ems/files/inline-files/20230522-Maine-EMS-Vision-and-Plan.pdf>.
7. Investment in capital expenditures not to exceed \$100,000.00 in the aggregate.

**Ineligible Grant Funded Activities and Expenses:**

The following are unauthorized uses of the funding:

1. Expenses or losses reimbursed from any other source(s) or that other sources are obligated to repay
2. Expenses related to staffing needs that exceed an annual salary of \$76,500, as prorated over the applicable period. This limit does not include standard employee benefit offerings (i.e., the cost of a staff member may be higher because the cost of benefits and salary exceeds \$76,500)
3. Construction, renovation, purchase, or acquisition costs for facilities
4. Payment for existing indebtedness
5. Payment on obligations incurred prior to the award of funds
6. Supplanting existing local subsidies or funding sources except if they replace volunteer labor, donated services, donated goods, or funds raised through community fundraising efforts (e.g., bake sales, dinners, etc.)
7. Funds cannot be used for entities engaged in illegal activity under federal or state law or regulation
8. Expenses that have been or will be reimbursed by insurance
9. Working capital expenses (i.e., cash for daily business operations)
10. The recipient is not receiving indirect costs

**Grant Distribution:**

The recipient is awarded grant funds from the State of Maine Department of Public Safety to assist with the sustainability of their agency for the continuity of emergency medical services. Funds are anticipated to be released within three (3) weeks of receiving this executed agreement and will be mailed via USPS to the address listed above under the remittance address section. State of Maine checks are mailed with instructions not to forward; updated forms are the awardee's responsibility. DPS reserves the right to request funds in whole or in part if determined that the funds were not used for the intended purpose, as described in the application (or through a formal amendment to the project filed with and approved by DPS). Grant recipients will be required to return unspent funds.

**Post Award Reporting Requirements:**

Recipients of awarded grant-funded projects are required to submit performance progress reports to summarize the use of funds, progress of the projects, and outcome of the projects:

1. Report quarterly within the calendar year for the period between the execution of this contract and the completion of your grant projects. The quarterly report will be due fifteen (15) days after each calendar quarter. Due dates are as follows: April 15th, July 15th, October 15th, and January 15th.
2. Final reports will be due on the completion of the grant projects within the earlier of sixty (60) days of the completion of the projects utilizing funding received or April 30, 2026.
3. Supporting documents showing applied grant funds must be submitted quarterly following the due date listed in this section. These documents include, but are not limited to, invoices, payroll, journal entries, purchase orders, quotes, work orders, and signed contracts,
4. Required post-award reporting will be submitted using Microsoft Forms,
5. Recipients who spent more than awarded allocations to cover the costs of the grant projects are to report the difference on your performance progress reports. Explanation statements used but are not limited to in-kind contributions, agency operating budget, and or municipality/town budget.
6. Past due reports – Grace period: fifteen (15) days past due reporting deadline. Recipients past due fifteen (15) days from the reporting deadline must email their assigned grant specialist with an explanation no later than twenty (20) days past due.

Failure to comply with the required post-award reporting may result in the suspension of future funding, termination of the award, and a requirement to return all awarded grant funds.

Awarded funds not spent or encumbered to complete the approved grant projects will be returned to the State within thirty (30) days of the required post-award final report.

Failure to comply with the rules, requirements, and restrictions outlined in this grant agreement may result in recoupment of funds.

Post award reporting for Transporting and Non-Transporting EMS Agencies shall at a minimum include for each approved activity:

1. The initiation or support of programs, applications, or the use of consultants or experts to establish or support an ongoing mental health and wellness program
  - a. Provide documentation of the programs or support provided
  - b. The number of personnel who accessed or utilized the program(s)
  - c. The impact of the training on the sustainability of care provided by the agency
2. The consolidation and/or regionalization of the delivery of emergency medical services
  - a. Provide documentation of programs, applications or the use of consultants or experts to coordinate consolidation and /or regionalization of EMS delivery
  - b. Provide the number of Maine licensed EMS agencies, towns, or unincorporated areas engaged in your regionalization or consolidation efforts
3. Inter-municipality planning for rural patient transport
  - a. Provide documentation of programs, applications or the use of consultants or experts to coordinate inter-municipality planning for rural patient transport
  - b. Provide the number of Maine licensed EMS agencies, towns, or unincorporated areas engaged in your inter-municipality planning for rural patient transport.
4. Supporting training directly related to the provision of clinical care, leadership, or management of EMS
  - a. Provide documentation of the training provided
  - b. The number of personnel who received training
  - c. The impact of the training on the quality of care provided by the agency
5. Supplementing wages, benefits, stipends, and incentives for EMS clinicians, Ambulance Operators, and/or administrative support staff
  - a. The number of administrative staff who received supplemental pay
  - b. The amount of pay provided
  - c. The impact of the supplemental pay on the agency's ability to recruit and retain qualified personnel
  - d. Any changes in the number of administrative support staff
6. Implementation of programming directly related to the Maine EMS Plan for a Sustainable EMS System in the State of Maine: A Vision for 2035
  - a. Which Domain the expected use of the funds impacted
  - b. The amount of funding dedicated to each domain
  - c. The impact on the EMS agency regarding their ability to continue to fund daily EMS operations or to recruit and retain qualified personnel
7. Investment in capital expenditures not to exceed \$100,000 in the aggregate
  - a. Documentation of the capital expenditures made

- b. The purpose of the expenditure
- c. The impact of the expenditures on the agency's ability to provide sustainable EMS care
- d. Any positive changes in the amount or quality of care provided because of the expenditure(s)

**Record Retention Requirements:**

Records shall be maintained for three (3) years following the State's expenditure of EMS Sustainability funds and subsequent required reporting and at least through June 30, 2032.

**Agency Signature:**

The signatory below represents the person who has the requisite authority to enter into this Contract. I have read and understood the requirements and expectations outlined in this agreement.

Signature:

*Lawrence Best, Fire Chief*

05/22/2025

Lawrence D. Best

**Department of Public Safety Signature:**

The signatory below represents that the person has the requisite authority to enter into this Contract. I have read and understood the requirements and expectations outlined in this agreement.

Signature:

*Wil O'Neal*  
Wil O'Neal (May 30, 2025 08:45 EDT)

May 30, 2025

Wil O'Neal, Maine EMS Director










# SUST-0100-0165

Final Audit Report

2025-05-30

Created:	2025-05-16
By:	darren.w davis (Darren.W.Davis@maine.gov)
Status:	Signed
Transaction ID:	CBJCHBCAABAApTJBziUaVYxTsG_ZCftVkyYgkjB8Uj4

## "SUST-0100-0165" History

-  Document created by darren.w davis (Darren.W.Davis@maine.gov)  
2025-05-16 - 3:17:00 PM GMT
-  Document emailed to Lawrence Best (lawrence.best@biddefordmaine.org) for signature  
2025-05-16 - 3:17:03 PM GMT
-  Email viewed by Lawrence Best (lawrence.best@biddefordmaine.org)  
2025-05-16 - 3:17:42 PM GMT
-  Document e-signed by Lawrence Best (lawrence.best@biddefordmaine.org)  
Signature Date: 2025-05-22 - 6:18:09 PM GMT - Time Source: server
-  Document emailed to wil.oneal@maine.gov for signature  
2025-05-22 - 6:18:11 PM GMT
-  Email viewed by wil.oneal@maine.gov  
2025-05-30 - 12:44:22 PM GMT
-  Signer wil.oneal@maine.gov entered name at signing as Wil O'Neal  
2025-05-30 - 12:45:05 PM GMT
-  Document e-signed by Wil O'Neal (wil.oneal@maine.gov)  
Signature Date: 2025-05-30 - 12:45:07 PM GMT - Time Source: server
-  Agreement completed.  
2025-05-30 - 12:45:07 PM GMT



## Finance Committee

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**Meeting Date:** March 17, 2026

**Meeting Time:** 5:00 PM

**Agenda Item No:** 4.b

**Item Description:** F2026.09 Fire Department Lucas Automated CPR Device Purchase Approval

**Submitted By:** Lawrence D. Best, Fire Chief

### **Key Terms:**

Fire Department Lucas CPR Device Purchase Approval

### **Executive Summary:**

The Fire Department is asking for consideration and authorization to accept a bid/quote per the Procurement Policy Sec. 2-352 sole source procurement and reporting exceptions to purchase a Lucas Automated CPR Device for EMS-12, which is the third ambulance. There is only one source for the Lucas Automated CPR Device, which is Styker Sales, LLC. This Lucas CPR unit is the same as the other three (3) Lucas CPR Devices and uses the same batteries, charging units, replacement supplies, and is compatible with the supporting Code Stat QA/QI technology that is used by the Department. Styker Sales, LLC will service this Lucas CPR Device along with all the other units.

The Lucas CPR machine is an automated device designed to perform continuous chest compression during cardiopulmonary resuscitation (CPR). It is used in emergency medicine as an alternative to manual CPR because it provides consistent chest compression at a fixed rate during treatment and transport a cardiac arrest event. It eliminates the physical strain and inconsistency that can occur during a cardiac arrest event when a provider is performing manual CPR chest compression. The device is ideal for EMS field cardiac arrest situations and helps to improve the return of spontaneous circulation (ROSC) and supports the EMS team by improving high-quality CPR. The Lucas device is particularly useful in situations where manual CPR might be interrupted or inconsistent, such as during the movement and transport of the patient, or when performing other interventions.

The cost for this Lucas Automated CPR Device is \$21,250.70 (see attachment #1). The funds will come from the FY26 Maine EMS Sustainability Grant #2, which has a balance of \$50,492.27.

### **Detailed Review:**

The Fire Department is asking for consideration and authorization to accept a bid/quote per the Procurement Policy Sec. 2-352 sole source procurement and reporting exceptions to purchase a Lucas Automated CPR Device for EMS-12, which is the third ambulance. There is only one source for the Lucas Automated CPR Device, which is Styker Sales, LLC. This Lucas CPR unit is the same as the other three (3) Lucas CPR Devices and uses the same batteries, charging units, replacement supplies, and is compatible with the supporting Code Stat QA/QI technology that is used by the Department. Styker Sales, LLC will service this Lucas CPR Device along with all the other units.

The cost for this Lucas Automated CPR Device is \$21,250.70. The funds will come from the FY26 Maine EMS Sustainability Grant #2, which has a balance of \$50,492.27. This purchase using grant funds is allowed under point #7 below.

### **Maine EMS Sustainability Grant Program Background:**

On July 15, 2025, the City Council approved accepting grant funds in the amount of \$102,698.33 from the State of Maine Department of Public Safety as part of the State EMS Sustainability Program ( [City Council Meeting \(Live\) • Agendas and Minutes - City of Biddeford, ME • CivicClerk](#) ).

In May 2025, then Assistant Fire Chief Edward Dexter submitted an application for the second round of grant funds from the State of Maine Department of Public Safety for the Maine EMS Sustainability Program. The grant funds must be used only for the purposes outlined in the Grant Application (see below) and these funds must be spent by June 30, 2026. There are no local matching funds necessary or associated with this grant.

Eligible Grant Funded Activities: Recipients shall ensure that awarded grant funding is used for approved expenses only. The funding shall only be utilized for the following activities:

1. The initiation or support of programs, applications, or the use of consultants or experts to establish or support an ongoing mental health and wellness program.
2. The consolidation and/or regionalization of the delivery of emergency medical services.
3. Inter-municipality EMS planning for rural patient transport.
4. Supporting training directly related to the provision of clinical care, safety, leadership, or management of EMS.
5. Supplementing wages, benefits, stipends, and incentives for EMS clinicians, Ambulance Operators, and/or administrative support staff (e.g. service-level medical director, quality assurance and improvement officer, infection control officer, training officer, and administrative aid).
6. Implementation of other programming directly related to the Maine EMS Plan for a Sustainable EMS System in the State of Maine: A Vision for 2035, as published on May 22, 2023,
7. Investment in capital expenditures not to exceed \$100,000.00 in the aggregate.

**Funding Source:**

\$21,250.70 from the FY26 Maine EMS Sustainability Grant Fund #2 Account, which has a balance of \$50,492.27.

**Staff Recommendation:**

Staff recommends the purchase of this Lucas CPR Device, which will be put on the third Ambulance. This will give a Lucas CPR device on each of the ambulances.


**Next Steps:**

Upon approval, the Fire Department Staff will work on obtaining the final sale paperwork for authorization and signature from the City Manager.

**Attachments:**

1. F2026.09 ORDER- Fire Department Lucas CPR Device
2. ATTACHMENT #1- Stryker Lucas Device
3. ATTACHMENT #2- City Council Order 2025.91) - Attest

# City of Biddeford



**F2026.09 THE FINANCE COMMITTEE ... MARCH 17, 2026**

**BE IT ORDERED**, that the Finance Committee does hereby approve the expenditure for the following:

The purchase of a Lucas Automated CPR Device for the cost of \$21,250.70 from Styker Sales LLC to be used for Fire Department EMS operations.

Funding Source:

The funds will come from the FY26 Maine EMS Sustainability Grant #2, which has a balance of \$50,492.27.

Attest by: \_\_\_\_\_  
Geraldine Matherne, Finance Director

GRANT EMS - CC W/GRANT

1941 Stryker Way, Suite A  
Portage, MI 49002 USA

# Invoice

9211359267

Bill to: 20027218

BIDDEFORD FIRE DEPT  
ATTN: ACCOUNTS PAYABLE DEPARTMENT  
152 ALFRED ST  
BIDDEFORD ME 04005 - 2589

Customer Information	
Invoice #	9211359267
Invoice Date	01/22/2026
Currency	USD
Payer Number	20027218
Payer Name	BIDDEFORD FIRE DEPT

Ship to
20027218
BIDDEFORD FIRE DEPT 152 ALFRED ST BIDDEFORD ME 04005-2589

Remit to :	
<b>Electronic Payments:</b>	<b>Checks:</b>
JPMorgan Chase ABA 071000013 (ACH) Account: 1035237 ABA 021000021 (WIRE) SWIFT Code: CHASUS33XXX	Stryker Sales, LLC 21343 NETWORK PLACE CHICAGO IL 60673-1213 USA

For product related inquiries please contact:  
Stryker Medical Customer Service: 800-327-0770  
For accounts and billing related inquiries please contact:  
Stryker account receivable: 800-733-2383(Option 2)

Please transmit in CTX format. If CTX is not possible, please send remittance information by email to EFTpayments@stryker.com

Header Information			
Customer PO	Biddeford FD	Payment Due Date	02/21/2026
Payment Terms	Net due in 30 days		
Terms of Delivery	PCO		
	ORIGIN		

Item	Item#/GTIN	Description	Quantity / Unit	Unit Price	Extended Price
1	99576-000063 GTIN: 00883873834329	LUCAS 3, 3.1, IN SHIPPING BOX, EN  Serial Number 3525NB68	1 PC	20,272.73	20,272.73
2	11576-000080 GTIN: 00883873861820	BATTERY,LUCAS,DARK GRAY  Serial Number 34250801258	1 PC	696.69	696.69

1941 Stryker Way, Suite A  
Portage, MI 49002 USA

**Invoice**  
**9211359267**

	<b>Item Total</b>	20,969.42
	<b>Freight and Handling</b>	281.28
	<b>Gross Amount</b>	<u>21,250.70</u>
Service Level	Ground	
Carrier	FEDEX GROUND	
Tracking Numbers	493873473193	
	493873473171	

The purchase of products pursuant to this invoice is subject to Stryker's then current terms of sale set forth at (see [www.stryker.com/stnc](http://www.stryker.com/stnc)). Any different or additional terms on any purchase order or other document submitted by Buyer are expressly rejected by Stryker. Acceptance of Buyer's purchase order and shipping of Stryker product to Buyer does not serve as acceptance of any such different or additional terms.

The total price shown on this invoice is net of discounts provided at the time of purchase. Some of the products listed on this invoice may be subject to rebates or additional discounts for which separate documentation is provided by Stryker. Customer must (1) claim the value of all discounts and rebates in the fiscal year earned or immediately following fiscal year, (2) properly report and appropriately reflect and allocate prices paid net of all discounts and rebates in Medicare/Medicaid cost reports and all claims for payment filed with third party payers as may be required by law or contract, and (3) provide agents of the United States or a state agency with access to all information from Stryker concerning discounts and rebates upon request.

**STRYKER RESERVES THE RIGHT TO CHARGE A 1.5% MONTHLY FINANCE CHARGE (18% PER ANNUM) ON ALL AMOUNTS REMAINING UNPAID AT THE END OF THE NET PERIOD.**

**NO MERCHANDISE WILL BE ACCEPTED FOR RETURN WITHOUT PRIOR AUTHORIZATION. TO OBTAIN A RETURN AUTHORIZATION OR TO REPORT DISCREPENCIES, PLEASE CALL CUSTOMER SERVICE AT THE NUMBER INDICATED ABOVE.**

Please refer to [www.stryker.com/returnpolicy](http://www.stryker.com/returnpolicy) for Stryker's product return policies.

# City of Biddeford



2025.91            IN BOARD OF CITY COUNCIL.....JULY 15, 2025

**BE IT ORDERED**, that the Biddeford City Council hereby accepts the State of Maine Department of Public Safety Maine EMS Sustainability Program grant award Project No. SUST-0100-0165 in the amount of \$102,698.33

**BE IT FURTHER ORDERED**, that the Fire Chief is hereby authorized to execute *the State of Maine Department of Public Safety Maine EMS Sustainability Program grant award Project No. SUST-0100-0165* as the City's authorized representative.

**July 15, 2025**

Motion: Councilor Emhiser

Second: Councilor LaFountain

Councilor LaFountain motion to add at the end of the order:

**BE IT FURTHER ORDERED**, that the Fire Chief shall provide to the Finance Committee, on a quarterly basis, the grant performance progress reports and supporting documentation required to be submitted to the State of Maine Department of Public Safety pursuant to the grant agreement.

Second: Councilor Lessard

Vote on the amendment: Unanimous in favor; Councilor Belanger yea via zoom.

Amendment passed.

Vote on the order as amended.

Vote: Unanimous in favor; Councilor Belanger yea via zoom.

Motion passed.

Attest by:   
Robin Patterson, City Clerk



## Finance Committee

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**Meeting Date:** March 17, 2026  
**Meeting Time:** 5:00 PM  
**Agenda Item** 4.c  
**No:**  
**Item** F2026.10 Fire Department Classroom Audio-Visual Equipment Purchase  
**Description:** Approval  
**Submitted By:** Lawrence D. Best, Fire Chief

### Key Terms:

Fire Department Classroom Audio-Visual Equipment Purchase Approval

### Executive Summary:

The Fire Department is asking for consideration and authorization to accept a bid/quote per the Procurement Policy Sec. 2-348 (g) (2). The recommended bid by Headlight Audio Visual Inc. for \$27,451.03 (Attachment #2) is not the lowest bid, but is the recommended vendor. The cost for this project is completely covered by the FY26 Maine EMS Sustainability Grant #2. There are no City matching funds.

The cost of this A/V equipment from Headlight Audio Visual Inc. is \$27,451.03, plus the necessary electrical work/upgrades by Camille's Electric LLC that need to occur to support this project at a cost of \$960.00 (Attachment #4) for a total cost of \$28,411.03. The funds will come from the FY26 Maine EMS Sustainability Grant #2, which has a balance of \$29,241.57. The total balance takes into account the Lucas CPR Device purchase if approved during the prior Finance Committee item.

The Biddeford Fire Department sought three competitive proposals to upgrade the fire department's Training Classroom Audio, Visual, and Video systems. Specifications were developed working in conjunction with City of Biddeford IT manager William Gooch. Three companies were invited to visit, evaluate, and submit proposals to upgrade the classroom audio/visual/video systems that meet current and future needs.

The three companies and proposals (see Attachments #1, #2 and #3):

- Atlantic AV = \$25,582.74 (Attachment #1)

- Headlight Audio Visual Inc. = \$27,451.03 (Attachment #2)
- Stone Mountain Systems = \$33,481.82 (Attachment #3)

After receiving and reviewing the three proposals, **Headlight Audio Visual Inc.** is the recommended vendor to complete this project. Although not the least expensive vendor, the following identify the reasons Headlight is our preferred vendor:

- **Quality:** Using highly rated equipment to be installed that meets Biddeford Fire Department specifications
- **Technical Superiority:** Headlight A/V has demonstrated the highest capabilities for delivering and installing the most up-to-date and reliable equipment available in other City-owned facilities.
- **Track Record:** Headlight A/V has proven the ability to deliver quality results backed by testimonials and recommendations. Headlight AV has an established relationship with the City of Biddeford, working on and completing projects at Biddeford City Hall, and Biddeford Police Department.
- **Service:** Headlight is a local business and has dedicated service technicians locally which improves efficiency, and the ability to service all equipment on site.
- **Multi-touch Interactive Display:** The multi-touch interactive display is 86" vs. 75" in the other bids.
- **Warranty:** Headlight A/V. warranty provides that the system furnished for this project, including all installation labor, workmanship, materials, and products, are free from defects or equipment failure for a period of one (1) year from the date of final invoice. The Atlantic A/V warranty was only the manufacturer's warranty for the system components.

Headlight Audio Visual Inc. meets the Fire Departments specifications, needs and goals for this project.

#### **Detailed Review:**

The Biddeford Fire Department sought three competitive proposals to upgrade the department's Training Classroom Audio, Visual, and Video systems. Specifications were developed working in conjunction with City of Biddeford IT manager William Gooch. Three companies were invited to visit, evaluate, and submit proposals to upgrade the classroom audio/visual/video systems that meet current and future needs.

The three companies and proposals (see Attachment #1, #2 and #3):

- Atlantic AV = \$25,582.74 (Attachment #1)
- Headlight Audio Visual Video = \$27,451.03 (Attachment #2)
- Stone Mountain Systems = \$33,481.82 (Attachment #3)

After receiving and reviewing the three proposals, **Headlight Audio Visual Inc.** is the recommended vendor to complete this project. Although not the least expensive vendor, the following identify the reasons Headlight A/V is the preferred vendor:

- **Quality:** Using highly rated equipment to be installed that meets Biddeford Fire Department specifications
- **Technical Superiority:** Headlight A/V has demonstrated the highest capabilities for delivering and installing the most up-to-date and reliable equipment available in other City-owned facilities.
- **Track Record:** Headlight A/V has proven the ability to deliver quality results backed by testimonials and recommendations. Headlight AV has an established relationship with the City of Biddeford, working on and completing projects at Biddeford City Hall, and Biddeford Police Department.
- **Service:** Headlight is a local business and has dedicated service technicians locally which improves efficiency, and the ability to service all equipment on site.
- **Multi-touch Interactive Display:** The multi-touch interactive display is 86" vs. 75" in the other bids.
- **Warranty:** Headlight A/V. warranty provides that the system furnished for this project, including all installation labor, workmanship, materials, and products, are free from defects or equipment failure for a period of one (1) year from the date of final invoice. The Atlantic A/V warranty was only the manufacturer's warranty for the system components.

Headlight Audio Visual Inc., meets the Fire Department's specifications, needs and goals for this project.

The cost of this A/V Equipment is \$27,451.03, plus the necessary electrical work/upgrades by Camille's Electric LLC that need to occur to support this project at a cost of \$960.00 (Attachment #4) for a total cost of \$28,411.03. The funds will come from the FY26 Maine EMS Sustainability Grant #2, which has a balance of \$29,241.57. The total balance takes into account the Lucas CPR Device purchase if approved during the prior Finance Committee item. This purchase using grant funds is allowed under point #7 below. There are no City matching funds needed for this project.

#### **Scope of Project:**

- Full multi-touch interactive display supporting multiple simultaneous users, allows for officers and trainees to annotate, diagram, and collaborate at the same time.
- Built-in digital whiteboard and annotation tools for SOP reviews, incident mapping, training exercises, and after-action reviews.
- Live TV and video source capture with real-time annotation, ideal for weather tracking, news monitoring, or live incident coverage during large scale incidents or operations.

- Advanced Video & Remote Collaboration
- Install a camera system (pan, tilt, zoom) that delivers clear visibility of the entire room for remote participants.
- AI speaker tracking and framing automatically focuses on active speakers during briefings.
- Install a ceiling microphone system over the presenter area.

**Maine EMS Sustainability Grant Program Background:**

On July 15, 2025, the City Council approved accepting grant funds in the amount of \$102,698.33 from the State of Maine Department of Public Safety as part of the State EMS Sustainability Program ( [City Council Meeting \(Live\) • Agendas and Minutes - City of Biddeford, ME • CivicClerk](#) ).

In May 2025, then Assistant Fire Chief Edward Dexter submitted an application for the second round of grant funds from the State of Maine Department of Public Safety for the Maine EMS Sustainability Program. The grant funds must be used only for the purposes outlined in the Grant Application (see below) and these funds must be spent by June 30, 2026. There are no local matching funds necessary or associated with this grant.

Eligible Grant Funded Activities: Recipients shall ensure that awarded grant funding is used for approved expenses only. The funding shall only be utilized for the following activities:

1. The initiation or support of programs, applications, or the use of consultants or experts to establish or support an ongoing mental health and wellness program.
2. The consolidation and/or regionalization of the delivery of emergency medical services.
3. Inter-municipality EMS planning for rural patient transport.
4. Supporting training directly related to the provision of clinical care, safety, leadership, or management of EMS.
5. Supplementing wages, benefits, stipends, and incentives for EMS clinicians, Ambulance Operators, and/or administrative support staff (e.g. service-level medical director, quality assurance and improvement officer, infection control officer, training officer, and administrative aid).
6. Implementation of other programming directly related to the Maine EMS Plan for a Sustainable EMS System in the State of Maine: A Vision for 2035, as published on May 22, 2023,
7. Investment in capital expenditures not to exceed \$100,000.00 in the aggregate.

**Funding Source:**

\$28,411.03 from the FY26 Maine EMS Sustainability Grant Fund #2 Account, which has a balance of \$29,241.57. The total balance takes into account the Lucas CPR Device purchase if approved during the prior Finance Committee action item. No City funds are needed for this

project.

**Staff Recommendation:**

Staff recommends the purchase of this Audio Visual Equipment which will be used to enhance our classroom training sessions, other meetings and potential large-scale operational incidents. This will eliminate the need for future Capital Equipment Budget requests to purchase this equipment.


**Next Steps:**

Upon approval, the Fire Department Staff will work on obtaining the final sale paperwork for authorization and signature from the City Manager.

**Attachments:**

1. F2026.10 ORDER- Fire Department Classroom Audio-Visual Equipment Purchase
2. ATTACHMENT #1- Atlantic AV
3. ATTACHMENT #2- Headlight Audio Visual Inc
4. ATTACHMENT #3- Stone Mountain System
5. ATTACHMENT #4- Camilles Electric Quote

# City of Biddeford



**F2026.10 THE FINANCE COMMITTEE ... MARCH 17, 2026**

**BE IT ORDERED**, that the Finance Committee does hereby approve the expenditure for the following:

The purchase of audio-visual equipment for the cost of \$27,451.03 from Headlight Audio Visual, Inc. to be used for the Fire Department classroom. And \$960.00 for the associated necessary electrical work to be conducted by Camille’s Electric Inc. For a total cost of \$28,411.03.

Funding Source:

The funds will come from the FY26 Maine EMS Sustainability Grant #2, which has a balance of \$29,241.57.

**Attest by:** \_\_\_\_\_  
Geraldine Matherne, Finance Director



Atlantic AV, LLC  
121 Orion Street Suite A  
Brunswick, ME 04011  
United States

[info@atlanticav.com](mailto:info@atlanticav.com)  
(207) 373-1147  
[www.atlanticav.com](http://www.atlanticav.com)  
Peter Freeman  
[pfreeman@atlanticav.com](mailto:pfreeman@atlanticav.com)

# Quote



## **Biddeford Fire Department**

152 Alfred Street  
Biddeford, Maine 04005  
United States

[kenneth.thorpe@biddefordmaine.org](mailto:kenneth.thorpe@biddefordmaine.org)  
**(207) 282-6632**

**Presented By**  
**Atlantic AV, LLC**

**Presented On**  
**Mar 2, 2026**

**Version**  
**1**

# Project Description

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## Project Overview

### Instructional & Crisis Room Technology Upgrade

The purpose of this project is to modernize the fire department's instructional classroom and crisis coordination space by replacing outdated AV equipment with a single, integrated interactive meetingboard system. This upgrade will significantly improve training effectiveness, incident briefings, and real-time collaboration, both in-person and remote.

## Proposed Solution

### All-in-One Interactive MeetingBoard System

We will install a full-size interactive meetingboard with multi-touch capability, designed specifically for high-demand environments like emergency services training rooms and command spaces. In Ceiling Speakers and Microphones. Future Proof Networking Solutions.

## Key Capabilities

Full multi-touch display supporting multiple simultaneous users, allowing officers and trainees to annotate, diagram, and collaborate at the same time.

Built-in digital whiteboard and annotation tools for SOP reviews, incident mapping, training exercises, and after-action reviews.

Live TV and video source capture with real-time annotation, ideal for weather tracking, news monitoring, or live incident coverage.

Advanced Video & Remote Collaboration

Triple 50-MP AI camera system (wide-angle + dual telephoto) delivers clear visibility of the entire room for remote participants.

AI speaker tracking and framing automatically focuses on active speakers during briefings.

### **Certified for Microsoft Teams and Zoom Rooms, enabling seamless coordination with:**

Mutual aid departments

Command staff off-site

Municipal and regional partners

Content Sharing & Future-Proof Connectivity

### **Supports multiple wireless casting protocols:**

AirPlay

Miracast

Google Cast

Yealink wireless pod

Allows up to four screens to be shared (To Board) simultaneously.

Interactive content can be shared or cast to up to 200 connected devices.

Direct wired inputs for both Mac and PC, ensuring compatibility today and flexibility for future technology needs.

Audio Improvements for Clear Communication

Installation of new in-ceiling speakers and microphones designed for classroom and command-style spaces.

### **AI noise cancellation and reverberation suppression reduce common background noise such as:**

HVAC systems

Radio chatter

Alarms and room echo

Ensures clear communication during both routine training and high-stress crisis briefings.

## Operational Benefits

Training sessions become more interactive and engaging with real-time whiteboarding and multi-user collaboration. Incident briefings are clearer and more effective with high-resolution video, AI speaker focus, and clean audio. Remote collaboration with mutual aid partners and command staff is seamless and reliable. Crisis planning, live updates, and shared intelligence can be displayed, annotated, and distributed instantly.

## Installation & Infrastructure

All existing outdated equipment will be removed. Necessary supporting hardware will be installed in the IT / equipment room for proper system operation. The system is designed with scalable expansion options, allowing future upgrades without replacing the core platform.




## Summary

This upgrade provides a modern, reliable, and future-ready solution that directly supports the fire department's mission: better training, clearer communication, and faster, more coordinated decision-making when it matters most.

**Client Responsibilities: Ceiling Tiles and any Electrical work that is beyond Atlantic AV's Abilities (IE New Outlets)**

## Locations

Classroom \$25,582.74

ITEM		QTY	UNIT PRICE	TOTAL
	Install Finish Labor	32 h	\$135.00	\$4,320.00
	Yealink MFC860 Teams-Edition Module Windows OPS for MeetingBoard	1	\$1,739.00	\$1,739.00
	Yealink UVC86 Dual-Eye Intelligent Tracking Camera For Medium And Large Rooms With Perfect Display	1	\$2,199.00	\$2,199.00



**Yeastar 1306036**  
CS10-D 2-Way Coaxial Dante Network Ceiling Speaker

4

\$564.19

\$2,256.76



**Yeastar 1303095**  
CM20 AI-Powered Beamforming Ceiling Microphone

2

\$949.00

\$1,898.00



**Misc.**  
Parts and Supplies

1

\$375.00

\$375.00

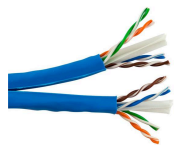


**Yeastar AVHUB**  
Meeting AV (Audio & Video) Processor

1

\$2,599.00

\$2,599.00



**ICE Cable Cat 6/Siamese**  
(2) Cat 6 550mhz, Siamese configuration

100

\$1.12

\$112.00



**Wirepath PLUG-RJ45-CLR**  
RJ45 Connectors for Cat5e Wire (Clear)

20

\$1.00

\$20.00



**Magewell 32090**  
One-Channel 4K Capture Device HDMI 4K Plus

1

\$624.00

\$624.00



**Yeastar VCH51**  
Cable Content Sharing & BYOD Hub for MeetingBar A20/A30

1

\$300.00

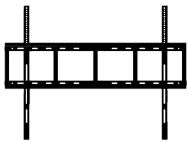
\$300.00



<b>Yealink ROOMCAST</b>	1	\$460.15	\$460.15
Wireless Presentation & Collaboration System			



<b>Yealink MB75PRO-A02</b>	1	\$6,999.00	\$6,999.00
MeetingBoard 75 Pro for Small and Medium Rooms, Manager Office			



<b>Yealink MB-WALLMOUNT-860</b>	1	\$253.49	\$253.49
Wall Mount for 75 and 86" MeetingBoard and ETV			



<b>ICE Cable TVAV/1</b>	50	\$3.31	\$165.50
Skip-wrapped, RG-6QS Bare Copper (1) + CAT 6A (1) + CAT 6 (2) + Cleerline Fiber Siamese SSF, Spool, 500feet			



<b>System Programming</b>	8 h	\$135.00	\$1,080.00
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<b>Binary B6-4K-2</b>	4	\$45.46	\$181.84
B6 Series 4K Ultra HD Premium Certified High Speed HDMI Cable with GripTek - 2m (6.5 ft)			

# Summary

Product	\$20,182.74
Labor	\$5,400.00
<b>Subtotal</b>	<b>\$25,582.74</b>
<b>Total Price</b>	<b>\$25,582.74</b>

Payment Terms	Billing Date	Due Date	Amount
Equipment Payment (100%)			\$20,182.74
Upon Completion			\$5,400.00

## Atlantic AV

### Service Agreement

**THIS AGREEMENT** is made by and between Atlantic AV, LLC, a Maine limited liability company ("Atlantic AV") with a principal address of 121 Orion Street, Brunswick, Maine 04011, and the person or organization identified at the signature block ("Client").

The parties do hereby agree as follows:

- General Purpose:** The general purpose of this Agreement is for to set forth terms under which Client agrees to engage the services of Atlantic AV to perform the services described in the Scope of Work, appended here as **Schedule A**, and made part of this Agreement.
- General Duties of Atlantic AV:** Atlantic AV shall perform work pursuant to the Scope of Work and in conformance with professional standards for the home automation, and AV industry.
- Term:** The term of this Agreement shall be from the date of the last signature ("Effective Date") until thirty (30) calendar days after Client's acceptance of the services ("Acceptance Date"). This Agreement may be freely extended by the parties with mutual assent in writing.
- Fees and Expenses:** Atlantic AV shall be paid by Client the amount(s) for design and installation services, materials, hardware, devices, supplies, and other goods as detailed in the Scope of Work and any accompanying invoices. Unless the Scope of Work specifies a fixed amount for services and associated supplies, the Scope of Work shall be considered an estimate of the time, materials, and expenses required to fulfill the Client's desired outcome. Atlantic AV shall invoice Client in the ordinary course for all amounts outstanding on Client's account. Such invoices

are to be paid by Client to Atlantic AV within thirty (30) days of receipt, and payments on invoices must be mailed to Atlantic AV, at the following address and attention:

Attn: Ryan Thurston  
Atlantic LLC,  
121 Orion Street Suite A  
Brunswick, ME 04011

**5. Client Property & Insurance:**

a. Client warrants and represents that the Client has a legally recognized property interest in the site where Atlantic AV's Scope of Work is to be performed and that such property interest is sufficient to authorize Atlantic AV to perform its services on Client's account.

b. Client explicitly warrants and represents that the subject property where Atlantic AV is conducting its services is insured with appropriate coverage for Atlantic AV to perform its services at the time the services are to be performed. Furthermore, Atlantic AV warrants and represents it will carry insurance as follows: All commercial general liability policy issued on an "occurrence basis" of no less than \$1,000,000 per occurrence.

**6. No Representations:**

a. EXCEPT AS OTHERWISE EXPRESSLY PROVIDED HEREIN, THIS SERVICE IS PROVIDED ON AN "AS IS" BASIS, WITHOUT ANY OTHER WARRANTIES OR CONDITIONS, EXPRESS OR IMPLIED, INCLUDING, BUT NOT LIMITED TO, WARRANTIES OF MERCHANTABILITY, SATISFACTORY QUALITY, MERCHANTABILITY OR FITNESS FOR A PARTICULAR PURPOSE, OR THOSE ARISING BY LAW, STATUTE, USAGE OF TRADE, COURSE OF DEALING OR OTHERWISE.

b. Atlantic AV will provide to Client as the purchaser of third party systems, devices, hardware, and software the documented warranties from such third parties. It is Client's responsibility to register with such third parties if required as a condition of any warranty benefits from those manufacturers.

c. Subject only to those limited warranties as referenced under Section 6(b) herein, its agents and employees, shall make reasonable efforts to accommodate the existing infrastructure of the site where services are to be performed, Atlantic AV makes no representations or warranties for your existing infrastructure and the feasibility of use of Atlantic AV products within that infrastructure (e.g., if the wiring in your home is poorly maintained and this impacts the sound quality or functionality of devices Atlantic AV has installed, that is Client's responsibility). Further, Client agrees that Atlantic AV shall not be responsible for any adverse impact made by the installed hardware to the Client's infrastructure.

**7. Indemnification:** Client shall defend, indemnify, and hold harmless Atlantic AV and its officers, agents, and employees from all suits, actions, or claims of any character, name, or description, including reasonable attorneys' fees and litigation expenses, brought on account of any injuries, damage or loss (real or alleged) sustained by any person or persons arising out of Atlantic AV's provision of services under this Agreement except for: intentional or grossly negligent acts or omissions of Atlantic AV, its employees, subcontractors or agents, including but not limited to any claims for personal injury, including any injuries or damages sustained by Atlantic AV employees, property damage, or infringement of copyright, patent or other proprietary rights..

**8. Other Client Responsibilities:** Client understands and agrees that Atlantic AV is, in many cases, entering the Client's home for performance of commercial services. As such, Client agrees to reasonably accommodate Atlantic AV and its agents and employees who enter the property in order to facilitate an orderly and safe site of work for the performance of these services. Specifically, the Client shall maintain a reasonably clear passageway through the home-site which permits ingress and egress both for the Contractor's agents and for the materials, supplies, and products. Furthermore, Parties acknowledge that while not all spatial and area needs can be adequately predicted ahead of Atlantic AV's arrival on site, Atlantic AV is not responsible to, and will not, remove any items or other property belonging to the Client or located at the site of work other than those products Atlantic AV is hereby engaged to install for the Client and those supplies and materials Atlantic AV requires to facilitate said installation. Parties further acknowledge Atlantic AV is not a moving company and thus will not be responsible for any duties related to moving Client's existing property which are not otherwise delineated on **Schedule A**. Should any delays in

work or additional time expended by Atlantic AV be rendered reasonably necessary by Client, the Client agrees to be responsible for such additional costs.

9. **Compliance with Applicable Laws:** Atlantic AV warrants and represents that it will comply with all laws applicable to Atlantic AV performance of services under this Agreement.

10. **Waiver:** A delay or failure by either party to exercise any right under this Agreement will not constitute a waiver of that or any similar or future right.

11. **Assignment:** This Agreement may not be assigned by Client without the express prior written permission of Atlantic AV, to be granted at Atlantic AV's sole discretion.

12. **Jurisdiction:** This Agreement is to be governed by and construed in accordance with the laws of the Commonwealth of Maine applicable to contracts made and to be performed wholly within such jurisdiction, and without regard to the conflicts of laws principles thereof.

13. **Notices:** Each notice, request or demand given or required to be given pursuant to this Agreement shall be in writing and shall be deemed sufficiently given if deposited in the U.S. mail, first class, postage pre-paid, and addressed to the address of the intended recipient set forth on the first page hereof or to such other address as may be specified in writing by the parties.

14. **Entire Agreement:** Each party warrants that it has the authority to enter into this Agreement and that entering into this Agreement is not restricted or prohibited by an exhibiting agreement to which it is a party.

15. **FORCE MAJEURE:** If either party cannot carry out, either in whole or in part, its obligations, the Party will not be deemed in default during the continuation of the inability, provided that:

- a. It is due to an event not within the reasonable control of a Party which precludes them from carrying out its obligations under this Agreement, including, but not limited to: Acts of God, acts of nature, natural disasters, epidemics, quarantines, public health emergencies, product shortages, transportation shortages, strikes, lock-outs, industrial disturbances, acts of public enemies, insurrections, military action, war, sabotage, riots, civil disturbances, explosions, acts by a governmental authority.
- b. The non-performing Party provides written notice describing the particulars of the occurrence and the anticipated period of delay.
- c. The suspension of performance is of no greater scope and no longer duration than is reasonably required.
- d. The non-performing Party will use commercially reasonable efforts to remedy the cause preventing it from carrying out its obligations, and it may not assert Force Majeure to excuse it from performing where it was reasonably within their power to prevent the act.
- e. If an event continues over 30 days, either Party may terminate this Agreement.
- f. Economic hardship will not constitute a Force Majeure event.

Atlantic AV, LLC

4849-2776-4320.2

# Signature

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Signature

Date

**System Design Proposal and Contract  
For:**

**Biddeford, Maine  
Fire Department  
Classroom AV Upgrade  
152 Alfred Street, Biddeford, Maine 04005  
P.O.C.: Bill Gooch  
Phone: 207-282-5127  
Email: [William.gooch@biddefordmaine.org](mailto:William.gooch@biddefordmaine.org)  
2/10/26-REV3**

*All ideas, design, and plans represented by this project are owned by and are the property of Headlight Audio Visual, Inc. They were created and developed for use on this specialized project only. None of the ideas, designs, and plans shall be used by any persons or corporations for any purpose without the written consent of Headlight Audio Visual, Inc.*

*This is an original design and must not be released or copied unless applicable fees have been paid or a job order has been placed.*

**Prepared by:  
David Keely, CTS  
Technical Sales Representative**



**74 Evergreen Drive  
Portland, ME 04103  
Phone: 207-774-5998 Fax: 207-518-6495**

## **Scope of Work:**

### **Video:**

Headlight AV to take down the following gear and leave on location:

- Two (2) Epson ceiling mounted projectors
- Two (2) ceiling microphones
- One (1) whiteboard
- Unused gear in the closet rack

Biddeford Fire Department will be responsible for removing the audience right wall rack and any patching/painting needed for wall repair of the removed wall rack.

Headlight AV to provide and install a new Samsung 86-inch interactive display onto the front wall in place of the removed whiteboard.

A new Crestron UC bar will be installed below the display.

A customer-furnished stationed computer will reside in the existing customer-provided teaching lectern. Note: The computer will need a USBC output connection.

A USBC dock transmitter, and receiver will be provided to bring the stationed computer signal to the display. A wall plate with a CAT Passthrough connection will be provided and installed by the teaching lectern.

A new 2-gang wall plate (audience right of the display) will provide an HDMI and USBC laptop connection to the system.

A CAT6 cable will run from the wall plate transmitter to a receiver located behind the display.

A USBC dock transmitter, and receiver will connect the stationed computer to the HDMI display input, the display USB interactivity, and the UC Bar. Note: The display interactivity may require a driver to be loaded on the stationed computer.

### **Audio:**

All audio to run through the speaker that is built into the display or the UC Bar.

### **Control:**

An Extron MLC Plus 100 push button controller (located above the wall plate transmitter) will allow the end user the ability to turn the display on/off, select input (laptop HDMI, laptop USBC, or stationed computer), and control volume levels.

### **Recording and Streaming:**

Headlight AV to install a PTZ Optics pan, tilt, and zoom camera from the ceiling (in front of the soffit that separates the front and back of the room).

The end user will use the camera IR remote to control the camera as needed.

A CAT cable and an SDI cable will run from the camera to the rack located in the closet.

The CAT cable will connect to a PoE switch and the SDI cable will connect to an Extron recorder/streamer unit.

A Shure 2FT microphone will be installed (in the ceiling grid) over the presenter area.

A CAT cable will connect the microphone to a breakout box (located in the closet rack) which will convert the Dante signal to an analog audio signal.

An Extron SMP352 recorder/streamer unit will replace the existing Pearl unit that is in the closet rack. Note: There is storage on the recorder, but Headlight AV does recommend using USB drives.

Control of the recorder/streamer will be either from the front button control or from a computer GUI. Note: Biddeford Fire Department will provide a computer display with a HDMI connection for preview of the recorder/streamer unit.

### **The City of Biddeford will be responsible for:**

- **All Electrical**
- **All Network**
- **Configuring the recorder/streamer**
- **Replacement ceiling tiles**
- **Any equipment/items outlined in the scope of work**

## **Technical Services**

### **Application Engineering:**

- Preparation of system functional interconnection diagrams, circuit details, equipment rack elevations and system functional, performance and installation standards.

### **Project Management:**

- Project schedule development and management of the Headlight team.

### **Installation Shop Labor:**

- Building of all custom cables
- Assembly of equipment rack

### **Installation Field Labor:**

- Termination of all cables
- Mounting equipment
- System testing and adjusting
- Site clean-up, disposal, etc.
- Does not include AC connection to any equipment (unless noted)

### **Warranty (also see attached Terms & Conditions)**

- Headlight Audio Visual, Inc. warranty provides that the system furnished for this project, including all installation labor, workmanship, materials, and products, are free from defects or equipment failure for a period of one (1) year from the date of final invoice.

### **Exclusions (also see attached Terms & Conditions)**

- This warranty does not apply to product(s) that have been subject to misuse, neglect, accidental or operational error.
- This warranty does not apply to customer-supplied equipment including but not limited to failure caused by customer-owned PC, laptop, or technical software.
- This warranty does not apply to consumables such as projector lamps and air filters, and equipment damaged by physical abuse and acts of God such as lightning and flooding.
- Headlight AV will not be held responsible for any vibration or movement of equipment not due to improper installation of the equipment. Examples include, but are not limited to, structural issues with the building, vibration due to traffic, manufacturing process, etc.
- Headlight AV will not be held responsible for issues with audio quality and speech intelligibility in video or audio conferencing caused by the acoustic properties of the room and surrounding environment.

**The Customer is responsible for:**

- All Electrical
- All Network
- Configuring the recorder/streamer
- Replacement ceiling tiles
- Customer furnished equipment as outlined

**Investment Summary**

**BFD Classroom AV Upgrade REV3:                      \$27,451.03**

Please be aware that due to uncertainty around tariffs there may be additional taxes that will need to be assessed on the equipment in the proposal. This may lead to additional costs not currently detailed in the proposal which would affect the overall price of the proposal.

**Payment Terms**

**50% should accompany the signed acceptance of this proposal                      \$13,725.52**

**Acceptance**

I, as an authorized representative of the Biddeford Fire Department fully understand the scope and terms of this proposal and hereby agree to pay Headlight Audio Visual, Inc. in full for the services described above. Any alteration or deviation from the specifications and/or scope of work described here involving extra costs will be executed only upon a written and signed change/addition order and will be an extra charge over and above this proposal.

Accepted by: \_\_\_\_\_  
Biddeford Fire Department Representative                      Date

Submitted by: \_\_\_\_\_  
David Keely, CTS                      Date  
Technical Sales Representative

**IMPORTANT**

By signing this document, you (the customer) indicate that you have thoroughly read this entire document (including attached pages of HAV Terms and Conditions) and agree to its proposals, terms, and conditions. Headlight Audio Visual will not be responsible for items specifically identified in this proposal but overlooked by the client.



**50% DEPOSIT  
INVOICE**

**Headlight Audio Visual, Inc.**

Date 2/10/26

74 Evergreen Drive  
Portland, ME 04103  
207-774-5998

[Sales@headlightav.com](mailto:Sales@headlightav.com)

**Bill To:**

Company Name:	Biddeford Fire Department
Street Address:	
City, ST, Zip:	Biddeford, Maine
Phone Number:	
Customer #:	Classroom AV Upgrade REV3
PO #:	

Quantity	Description	Unit Price	Total
1	See Quote/Proposal Dated 2/10/26		\$27,451.03

50% Total Due: \$13,725.52

Terms: 50% Due on Acceptance of HAV Quote/Proposal

40% Due on start of installation; 10% Balance Due 30 Days after Date on Final Invoice

Make all checks payable to Headlight Audio Visual, Inc.

**IMPORTANT: Headlight Audio Visual will order equipment and schedule installation upon receipt of deposit**

Thank you for your business!

## Terms and Conditions – Headlight Audio Visual, Inc.

1. **SERVICES:** Headlight Audio Visual, Inc. (HAV) shall install, service, and warranty the system(s) as designed by HAV and approved by Customer, in accordance with HAV's Proposal (attached).
2. **MAINTENANCE and SERVICE:** Customer hereby authorizes and empowers HAV to perform or cause to be performed the work necessary to fulfill the terms of this Agreement, including but not limited to installation, maintenance, inspection, testing, and repair of the systems on its premises. Such work shall be performed in a workmanlike manner in accordance with industry standard practices and shall be completed in accordance with a mutually agreed upon schedule, unless stated otherwise in the Proposal. The obligation of HAV to provide service related to the maintenance of the system pertains solely to the items specified in the System Specifications as listed in the Proposal. HAV is not obligated to maintain, repair, service, replace, operate or assure the operation of any device, system, or property belonging to Customer or to any third party to whom such specified systems or components are attached, unless specifically agreed upon in the Proposal. In order to protect Customer from losses resulting from, damage to, or destruction of HAV systems, Customer shall include such systems in the coverage provided in its liability and fire insurance policies. HAV will provide service availability in accordance with the coverage requirements listed in the Proposal and defined under "coverage type" while the equipment is located on the premises upon which it was installed. The service to be provided is intended to keep the equipment in, or restore the equipment to, good working order. Unscheduled, on-call remedial maintenance is also to be provided by HAV under this Agreement as necessary. Service provided by HAV under this Agreement does not assure against, nor does HAV assume any liability for, interruptions in operation of the equipment covered by this Agreement. When covered by our Full-Service Agreement, the service also includes preventative maintenance based upon the specific needs of the individual equipment as determined by HAV.
3. **ACCESS:** HAV's technicians shall have full and free access upon their arrival to the equipment covered under this Agreement to provide service thereon.
4. **OWNERSHIP:** For existing installations, the Customer represents that it is the owner of the equipment to be serviced under this Agreement, or, if not the owner, has authority from the owner to include such equipment under this Agreement.
5. **DELAYS - INTERRUPTION OF SERVICE:** HAV shall not be liable for any delays, however caused, or for interruptions of service caused by strikes, riots, floods, acts of God, loss of communication and or other signal transmission lines, or by any event beyond the control of HAV. HAV will not be required to furnish service to Customer while such interruption shall continue.
6. **EQUIPMENT COVERED:** Refer to attached Proposal.
7. **EXCLUSIONS:** Services to be provided by HAV pursuant to this Agreement do not include:
  - a. Repair of damage or increase in service time caused by failure to continually provide a suitable operating environment with all facilities as prescribed by HAV and/or the equipment manufacturer, including, but not limited to, the failure to provide, or the failure of, adequate and regulated electrical power, air conditioning or humidity control; or such special requirements as contained in or the Proposal hereto.
  - b. Repair of damage or increase in service time caused by use of the equipment for other than the ordinary use for which the equipment was designed or purpose for which it was intended.
  - c. Repair of damage, replacement parts (due to other than normal wear) or repetitive service calls caused by the use of unauthorized supplies or equipment.
  - d. Repair of damage or increase in service time caused by: accident, disaster, which shall include, but not be limited to, fire, flood, water, wind and lightning; transportation, neglect or misuse,

alterations, which shall include, but not be limited to, any deviation from HAV's physical, mechanical or electrical machine design; attachments, which are defined as the mechanical, electrical or electronic interconnecting to non-HAV equipment and devices not supplied by HAV.

- e. Electrical work external to the equipment or accessories furnished by HAV.
8. **ADDITIONAL CHARGES:** Unless otherwise specified in the Proposal, service charges for the system are based upon coverage as specified in the "hours of operation." Service performed outside this window, or as a result of the failure of the Customer to adhere to the requirements as specified by either the manufacturer or outside the scope of the Agreement, shall be chargeable at HAV's prevailing rates. Customer shall not tamper with, adjust, alter, move, remove, or otherwise interfere with equipment without HAV's specific permission, nor permit the same by other Contractors. Any work performed by HAV to correct Customer's breach of the foregoing obligation shall be corrected and paid for by Customer at HAV's prevailing rates. Remedial maintenance due to Acts of God or events beyond the control of HAV shall be corrected by HAV and paid for by Customer in accordance with HAV's prevailing rates.

HAV shall have the right to increase or decrease the periodic service charge provided above at any time or times after the expiration of one year from the date service is operative under this Agreement, upon giving Customer written notice thirty (30) days in advance of the effective date of such increase or decrease.

9. **LIQUIDATED DAMAGES – HAV's LIMITS OF LIABILITY:** It is understood that HAV is not an insurer; that insurance for whatever reason or purpose and in whatever amount shall be obtained by Customer, if any is desired; that the sums payable hereunder to HAV by Customer are based upon the value of services offered and the scope of liability undertaken and such sums are not related to the value of property belonging to Customer or to others located on Customer's premises. Customer does not seek indemnity by this Agreement from HAV and specifically waives any rights for indemnity for any damages or losses caused by hazards to Customers, Invitees, Guests, or property.

It is agreed that the Customer retains the sole responsibility of the life and safety of all persons on the premises, and for protecting against losses to his own property or the property of others on the premises, Customer agrees to indemnify, defend and hold harmless HAV from any and all such claims and lawsuits including the payment of all damages, expenses, costs, and attorney fees incurred by HAV, its employees and agents, from and against all claims, lawsuits and losses, by persons not a party to this Agreement, against HAV for failure of its equipment or services in any respect, alleged to be caused by the improper operation of the system, whether due to malfunctioning or non-functioning of the system, or by the negligence, active or passive, of HAV.

10. **RENEWAL:** The Service Agreement portion of these conditions is self-renewing for the term provided herein and at the prices in effect as of the date of renewal unless modified or canceled by either party in writing not less than thirty (30) days prior to the expiration date of this Agreement.
11. **TERMINATION/PAYMENT:** HAV has the option to terminate this agreement for cause should any payment due from Customer to HAV remain overdue for a period of more than thirty (30) days. Should HAV elect to exercise such cancellation option, said exercise shall be in writing, sent by certified mail, return receipt requested, and such cancellation shall be effective upon receipt.
12. **SUCCESSORS:** The Agreement is not assignable by Customer except upon the written consent of HAV, which consent will not unreasonably be withheld.
13. **ENTIRE AGREEMENT:** This Agreement is to govern the providing of services by HAV to Customer as described herein. Nothing in this Agreement is to be construed as creating a lease or a leasehold agreement between the parties. This Agreement is not binding unless approved in writing by an authorized representative of HAV. If approval is not obtained, the only liability of HAV shall be to return to Customer the amount, if any, paid to HAV upon the signing of the Agreement by its Sales Representative. This writing, together with any individually signed acceptance of Proposals, rider, other attachments pertaining to this Agreement is intended by the parties as the final expression of their agreement with respect to the

subject matter contained herein and also as the complete and exclusive statement of the terms and such Agreement, notwithstanding any prior, contemporaneous or subsequent purchase order or other document relating to said subject matter. There is no course of dealing or usage of the trade what would supplement or conflict with its terms. This Agreement may only be amended in writing signed by both parties.

JURISDICTION: The laws of the State of Maine will govern This Agreement.

Customer Initials: \_\_\_\_\_ Date: \_\_\_\_\_



# headlight

audio visual video

74 Evergreen Drive • Portland, Maine 04103  
Phone: 207.774.5998

**Equipment List**

February 9, 2026

Technical Sales Rep: Dave Keely

Rev: 3

Bill Gooch

**Biddeford Fire Department**  
**Project Name: Classroom**

Line #	Description	Qty	Unit Price	Total Price
1	VIDEO			
2	Samsung 86in Interactive Display	1	\$3,124.00	\$3,124.00
3	Extra-Large Fusion® Micro-Adjustable Tilt Wall Mount	1	\$369.79	\$369.79
4	Fusion® Pull Out Accessory	1	\$366.94	\$366.94
5	HDMI and USBC Video Wall Plate Tx	1	\$1,043.75	\$1,043.75
6	Recorder/Streamer Standard Version - 80 GB SSD	1	\$3,343.75	\$3,343.75
7	ZipClip 100 Qty. 10 mounting clips and accessories (need 1 of 10)	4	\$6.88	\$27.52
8	PTZ Optics 20x PTZ Camera	1	\$1,342.50	\$1,342.50
9	camera ceiling mount	1	\$75.00	\$75.00
10	UC Video Conference Smart Soundbar & Camera	1	\$920.00	\$920.00
11	HDMI, USB 3.2, Ethernet, Docking Station Extention	1	\$2,613.54	\$2,613.54
12	MBU 125 1/4 & 1/2 Rack Width Low-Profile Mount Kit	1	\$41.25	\$41.25
13	CAT to HDMI Receiver	1	\$650.00	\$650.00
14	AUDIO			
15	2 CH IN/2 CH OUT - DANTE, 1/3 RU, BLOCK	1	\$601.25	\$601.25
16	LINEAR ARRAY MIC, WHITE, 2 FT	1	\$2,232.50	\$2,232.50
17	Ceiling Tile Bridge	1	\$103.75	\$103.75
18				
19	CONTROL			
20	Push Button Controller	1	\$906.25	\$906.25
21	AV Series 12-Port/8 PoE+ Gigabit Managed Switch with US Power Cord	1	\$462.50	\$462.50
22				
23				
24	RSU 129 Shelf	2	\$113.75	\$227.50
25	Proximity™ Component Storage Panel, Interface	1	\$46.31	\$46.31
26	3ft (0.9m) USB 3.0 (USB 3.2 Gen 1 (5Gbps) USB-C to USB-B Cable M/M - Black	1	\$16.24	\$16.24
27	6FT Ultra HDMI Cable	1	\$56.25	\$56.25
28	1 Gang wall plate with cat 6 passthrough	1	\$100.00	\$100.00
29	6FT USBC Cable	1	\$37.50	\$37.50
30	Crestron Tariff	1	\$45.94	\$45.94
31				
32				
33				
34				
35	Tariffs:			
36	Please be aware that due to uncertainty			
37	around tariffs there may be additional taxes			
38	that will need to be assessed on the			
39	equipment in the quote. This may lead to			
40	additional costs not currently detailed in			
41	the quote which would affect the overall			
42	price of the quote.			
43				
44				
45				

Order Confirmations and to check on the status:  
  
Phone: 207.774.5998  
Email: Orders@headlightav.com

Sub-Total		\$18,754.03
Tax	Exempt	
Sub-Total		\$18,754.03
Freight Charges	\$817.00	
Freight Tax	Exempt	
Sub-Total		\$817.00
Labor Charges	\$6,600.00	
Labor Charge Tax	Exempt	
Sub-Total		\$6,600.00
Install Materials	\$1,280.00	
Install Material Tax	Exempt	
Sub-Total		\$1,280.00
<b>Grand Total</b>		<b>\$27,451.03</b>



**headlight**  
audio visual video

74 Evergreen Drive • Portland, Maine 04103  
Phone: 207.774.5998

**Equipment  
List**

February 9, 2026

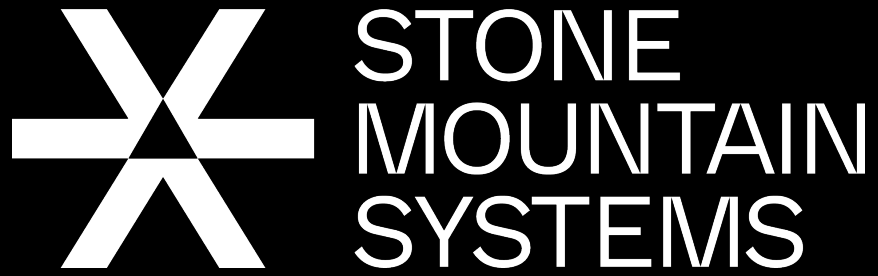
Technical Sales Rep: Dave Keely

Rev: 3

Bill Gooch

**Biddeford Fire Department  
Project Name: Classroom**

Line #	Description	Qty	Unit Price	Total Price
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Proposal To:

Biddeford Fire Department

For:

Training Room AV Updates

February 9, 2026

## SYSTEM DESIGN

Hi Kenneth,

This proposal covers updates to the audiovisual system in the classroom at the Fire Station. It assumes the room will be reduced to approximately half of its current size, as discussed during the site visit. If the room remains at its original size, additional equipment may be required and the proposal may need to be revised accordingly.

This proposal includes the following major components:

- (1) 75" smart whiteboard
- (1) Q-SYS core processor
- (1) Q-SYS touchscreen interface
- (1) Shure ceiling microphone array
- (1) Q-SYS ePTZ camera
- (4) Sonance in-ceiling speakers
- (1) Q-SYS audio amplifier
- (1) Power sequencer
- (1) Network switch

### SMART WHITEBOARD

The smart whiteboard functions as an integrated computer with a large-format touchscreen interface. Running Windows 11, it provides full support for standard Windows applications. The display features a 4K UHD touchscreen and includes a 512 GB internal solid-state drive for local storage.

Because the whiteboard is a fully functional computer, it will serve as the primary compute device for the room and will run Zoom, Microsoft Teams, Google Meet, or other video conferencing platforms. Additional details are provided in the attached product brochure.

### Q-SYS CORE

Due to the size of the classroom and the performance requirements of the space, the camera and audio components built into the smart whiteboard alone are not sufficient. As a result, the system is designed around a Q-SYS platform.

The Q-SYS core processor will be installed in the equipment rack and will serve as the central controller and audio mixer for the system. It will manage the microphone array, camera(s), and loudspeakers, and will interface with the smart whiteboard via USB.

### Q-SYS TOUCHSCREEN

The touchscreen provides users with intuitive access to system controls and is fully customizable based on project requirements. The level of control exposed to users can be tailored during system programming.

When a user approaches the touchscreen, they will be prompted to touch the screen to begin. Doing so will power on the system in the proper sequence and recall preset settings. The smart whiteboard, camera, microphone, and speakers will all activate automatically.

From there, users can annotate content locally on the whiteboard or start or join a video conference. While default presets provide a consistent starting point, users will be able to adjust key settings such as microphone mute, speaker volume, and camera positioning via the touchscreen.

**CEILING MICROPHONE ARRAY**

The ceiling microphone array replaces a standard 2' x 2' ceiling tile and will be installed in a location optimized for capturing the instructor's voice, while also accommodating student questions.

The specified microphone is a beamforming array that dynamically steers its pickup pattern toward the active speaker, rather than capturing sound uniformly from all directions. This approach reduces ambient noise and significantly improves speech intelligibility for remote participants.

Speaker location data from the microphone array can also be used by the Q-SYS processor to automatically recall camera presets, ensuring the video feed remains focused on the person speaking.

**ePTZ CAMERA**

One ePTZ camera is included in the base proposal and will be mounted at the rear of the room, facing the instructor. If the optional second camera is selected, it will be installed at the front of the room to capture students.

Telemetry data from the ceiling microphone array will be used to identify the active speaker and automatically switch between cameras as appropriate.

**SPEAKERS**

Four in-ceiling loudspeakers will be installed throughout the room to provide even audio coverage. The loudspeaker amplifier will be mounted in the equipment rack.

**MISC**

- A network switch is included to interconnect all network-based system components.
- A power sequencer is included to work in conjunction with Q-SYS, allowing the system to be powered on and off via the touchscreen interface

**NOTES**

- Depending on the selected video conferencing platform, a software subscription may be required. SMS does not provide or resell software subscriptions. Any required subscriptions must be procured separately by the Biddeford Fire Station and must be active during installation to allow for full system testing.
- This proposal assumes reuse of the existing equipment rack. A new rack can be added if desired at additional cost.
- Due to an active class during the site visit, this proposal was prepared without photographic documentation of the room. Please advise if any aspects of this proposal conflict with existing room infrastructure.

## EQUIPMENT RACK

### AUDIO

QTY	DESCRIPTION	PRICE	PRICE EXT
1	QSC SPA2-60 1/2 RU 2 Channel ENERGY STAR amplifier / Stereo operation 60 watts into 8Ω & 4Ω, Bridged operation 200 watts into 8Ω & 4Ω, and 250 watts into 70v and 100v / 100-240 VAC Operation	\$795.00	\$795.00
<b>AUDIO TOTAL</b>			<b>\$795.00</b>

### CONTROL

QTY	DESCRIPTION	PRICE	PRICE EXT
1	QSC CORE 8 FLEX Unified Core with 8 local audio I/O channels, 64x64 network I/O channels with 8x8 Software-based Dante license included, USB AV bridging, dual LAN ports, VoIP telephony, 8x8 GPIO, 8 AEC processors, Half-size 1RU.	\$3,525.00	\$3,525.00
2	CAT6 Bundle, Plenum Rated	\$11.40	\$22.80
1	QSC TSC-101-G3 Q-SYS 10.1" PoE Touch Screen Controller for In-Wall Mounting. Color - Black only	\$2,920.00	\$2,920.00
1	Netgear M4250-10G2F-POE+ 10 Port M4250 Series AV Managed Switch	\$609.99	\$609.99
<b>CONTROL TOTAL</b>			<b>\$7,077.79</b>

### POWER

QTY	DESCRIPTION	PRICE	PRICE EXT
1	Furman M-8S 15A Standard Power Conditioner W/Power Sequencing, 9 Outlets, 1RU, 10Ft Cord	\$415.95	\$415.95
1	Global Cache IP2CC-P TCP/IP to Contact Closure Converter with Power Over Ethernet	\$149.00	\$149.00
<b>POWER TOTAL</b>			<b>\$564.95</b>
<b>EQUIPMENT RACK TOTAL</b>			<b>\$8,437.74</b>

## TRAINING ROOM

### AUDIO

QTY	DESCRIPTION	PRICE	PRICE EXT
1	Shure MXA920W-S Ceiling Array Microphone, Square, White, 24 inch	\$4,732.00	\$4,732.00
1	CAT6 Bundle, Plenum Rated	\$19.50	\$19.50
4	Sonance PS-C63RT-WH In-ceiling speaker with bezel-less magnetic grille, high-excursion 6.5" woofer, and pivoting tweeter.	\$235.00	\$940.00
75	West Penn Wire 25224B 1P 18G STRD UNSHLD PLEN	\$0.27	\$20.25
<b>AUDIO TOTAL</b>			<b>\$5,711.75</b>

### VIDEO

QTY	DESCRIPTION	PRICE	PRICE EXT
1	Vibe Board S1 Pro 75" smart whiteboard	\$8,999.00	\$8,999.00
1	QSC NC-90-G2-BK 90° Horizontal Field of View 20MP image sensor ePTZ network camera. Camera supports PoE, active speaker detection via several microphone elements, and various AI camera features; includes mounting bracket for monitor and surface mounting.	\$1,750.00	\$1,750.00
1	CAT6 Bundle, Plenum Rated	\$19.50	\$19.50
<b>VIDEO TOTAL</b>			<b>\$10,768.50</b>
<b>TRAINING ROOM TOTAL</b>			<b>\$16,480.25</b>

## OPTIONAL: WIRELESS MICROPHONE

### SCOPE

This option adds one channel of wireless microphone to the base proposal. While the base proposal includes a ceiling-mounted microphone array, a wireless lavalier microphone is recommended for the instructor when maximum audio fidelity is desired. The ceiling-mounted array would continue to be used for audience questions and interactions, as well as for providing positional data to the camera system.

This option also includes a rechargeable battery and a drop-in charging station to ensure convenient and reliable operation.

### AUDIO

QTY	DESCRIPTION	PRICE	PRICE EXT
1	Shure SLXD14/DL4B-H55 Wireless Bodypack System	\$1,049.00	\$1,049.00
1	Neutrik NC3FXX-B Neutrik XLR 3 Pin Cable Mt. (f) Blk/Gld	\$3.76	\$3.76
5	West Penn Wire 291BK 1P 22G STRD SHLD PVC JKT	\$0.20	\$1.00
1	Shure SB903 Lithium-Ion Battery for SLX-D	\$50.00	\$50.00
1	Shure SBC203-US Dual Docking Station for SLX-D transmitters and SB903 battery	\$140.00	\$140.00
<b>AUDIO TOTAL</b>			<b>\$1,243.76</b>
SHIPPING AND TAXES			\$69.41
<b>SUMMARY</b>			
<b>EQUIPMENT TOTAL</b>			<b>\$1,243.76</b>
LABOR			\$239.99
SHIPPING			\$1.00
TAX			\$68.41
<b>OPTIONAL: WIRELESS MICROPHONE TOTAL</b>			<b>+\$1,553.16</b>

## OPTIONAL: SECOND CAMERA

### SCOPE

This option adds a second ePTZ camera to the base proposal. The camera will be mounted above the display and will capture participants seated at the tables.

Using positional data from the ceiling-mounted microphone array, the control system can automatically identify the active speaker and switch between cameras accordingly. When a participant at a table is speaking, the system will switch to the table-facing camera, and when the instructor resumes speaking, it will automatically return to the primary camera.

### AUDIO

QTY	DESCRIPTION	PRICE	PRICE EXT
1	QSC NC-110 110° Horizontal Field of View, ePTZ network camera, PoE, includes mounting bracket for monitor and surface mounting	\$1,550.00	\$1,550.00
		<hr/>	
		AUDIO TOTAL	\$1,550.00
		SHIPPING AND TAXES	\$85.25

### VIDEO

QTY	DESCRIPTION	PRICE	PRICE EXT
1	CAT6 Bundle, Plenum Rated	\$19.50	\$19.50
		<hr/>	
		VIDEO TOTAL	\$19.50
		SHIPPING AND TAXES	\$1.07

#### SUMMARY

EQUIPMENT TOTAL	\$1,569.50
LABOR	\$300.00
SHIPPING	\$0.00
TAX	\$86.32
<b>OPTIONAL: SECOND CAMERA TOTAL</b>	<b>+\$1,955.82</b>

## ACCEPTANCE

### FINANCIAL

PAYMENT SCHEDULE  
To be determined

EQUIPMENT TOTAL	\$24,917.99
SHIPPING TOTAL	\$110.00
<hr/>	
LABOR TOTAL	\$7,083.34
<hr/>	
SUBTOTAL	\$32,111.33
TOTAL TAX	\$1,370.49
<b>PROJECT TOTAL</b>	<b>\$33,481.82</b>

**OPTIONS** Not included in the project total. Initial to the left to add the option to your project.

_____ OPTIONAL: WIRELESS MICROPHONE	+ \$1,553.16
_____ OPTIONAL: SECOND CAMERA	+ \$1,955.82

### TERMS

All equipment is subject to 5.5% Maine State tax. Training/orientation sessions included with this proposal are limited to the equipment purchased and installed as a result of the scope of this proposal. Training sessions for other equipment can be scheduled separately for an additional fee. Full terms will be provided in the contract, issued on acceptance of this proposal.

60% due upon signing of contract (deposit) and 40% due upon final invoice. Deposit payment is Net 0. If the deposit payment hasn't been received within 5 business days of the signing of the contract and pricing has changed due to import taxes the contract price could change accordingly. If this proposal is for a straight sale of equipment (no installation) 100% of the purchase price is due prior to purchasing. Invoices overdue by 30 days or more will accrue interest at the rate of 1.5% per month.

Project scheduling will occur and work will begin only after the contract has been signed (or a purchase order issued) and the deposit received. The scope of work and relationship between the parties shall be governed by the terms of an Agreement, to be executed upon your agreement to proceed with the contemplated work; **the terms of the Agreement will supersede the terms outlined within this Proposal. Additional terms and conditions will be included on Agreement.**

TERMS and CONDITIONS of this quote:

The pricing in this proposal is valid for 5 business days from the date indicated above. Import tax may change at any time. Any additional tax will be added to the purchase if the import tax laws change abruptly during the sales process. The tax will be the responsibility of the purchaser and can be up to 25%. This pricing is based on the assumptions set forth above. If any assumptions prove invalid, the price could change. Pricing is established based upon the best information provided by the client at the time the pricing is determined. If circumstances change, or different information becomes available prior to the contract being signed, the price could change.



All-in-one

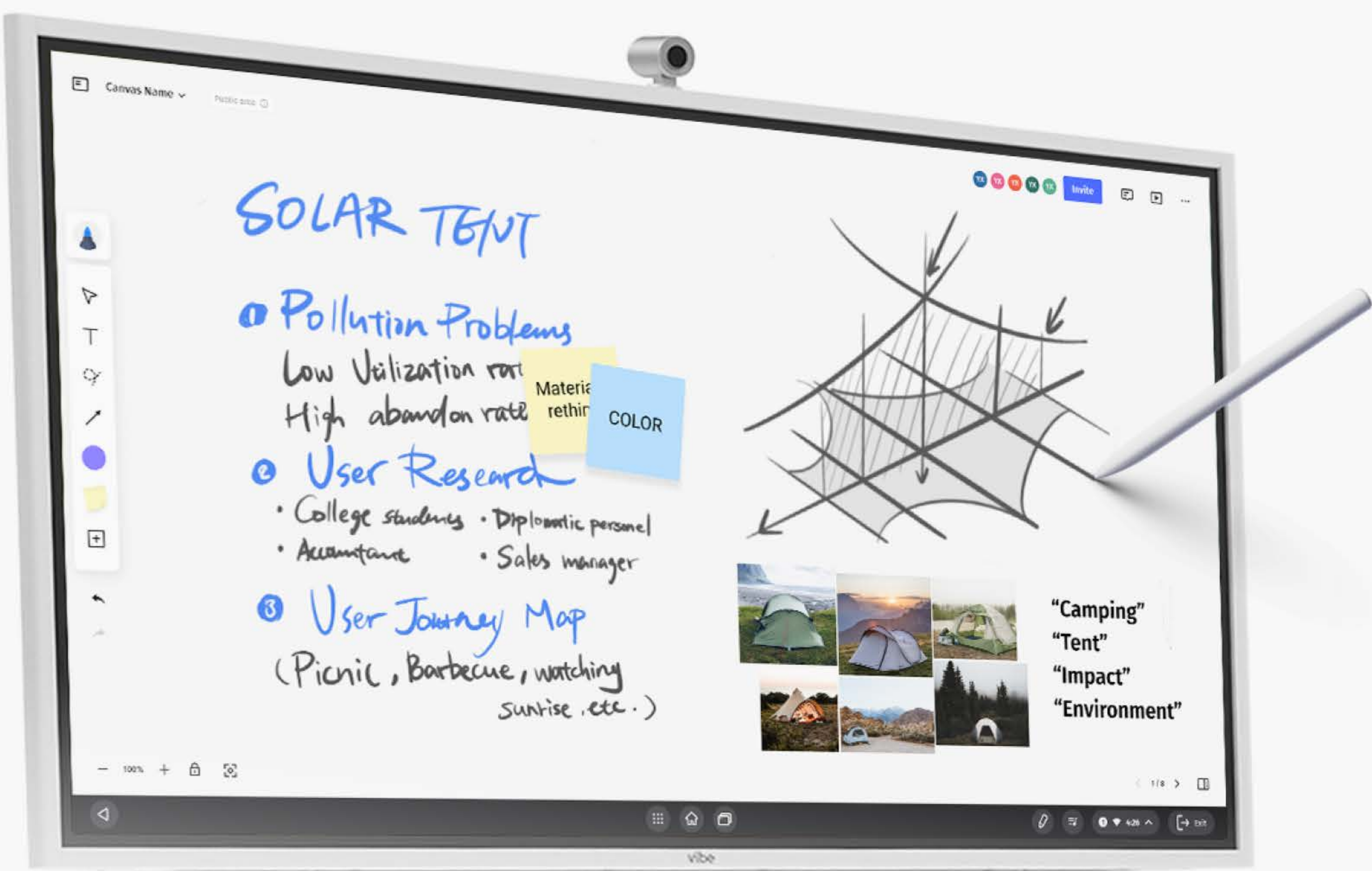
# Smart whiteboard with Windows 11 Pro

Available in 55" and 75"




## Hardware


# Built for professional excellence




**4K UHD touchscreen**  
4.5ms response time for an ultra-smooth writing experience




Seamless large files access and broad x86 software compatibility



Ample storage and fast file transfers



Low latency with the 6 GHz band



**Portable stand**  
move as you go

## Meeting Experience

# Hybrid meetings made simple



### Book meetings with ease

Schedule meetings on your calendar from any device. Invite Vibe Board and host directly on it.

### One-touch join

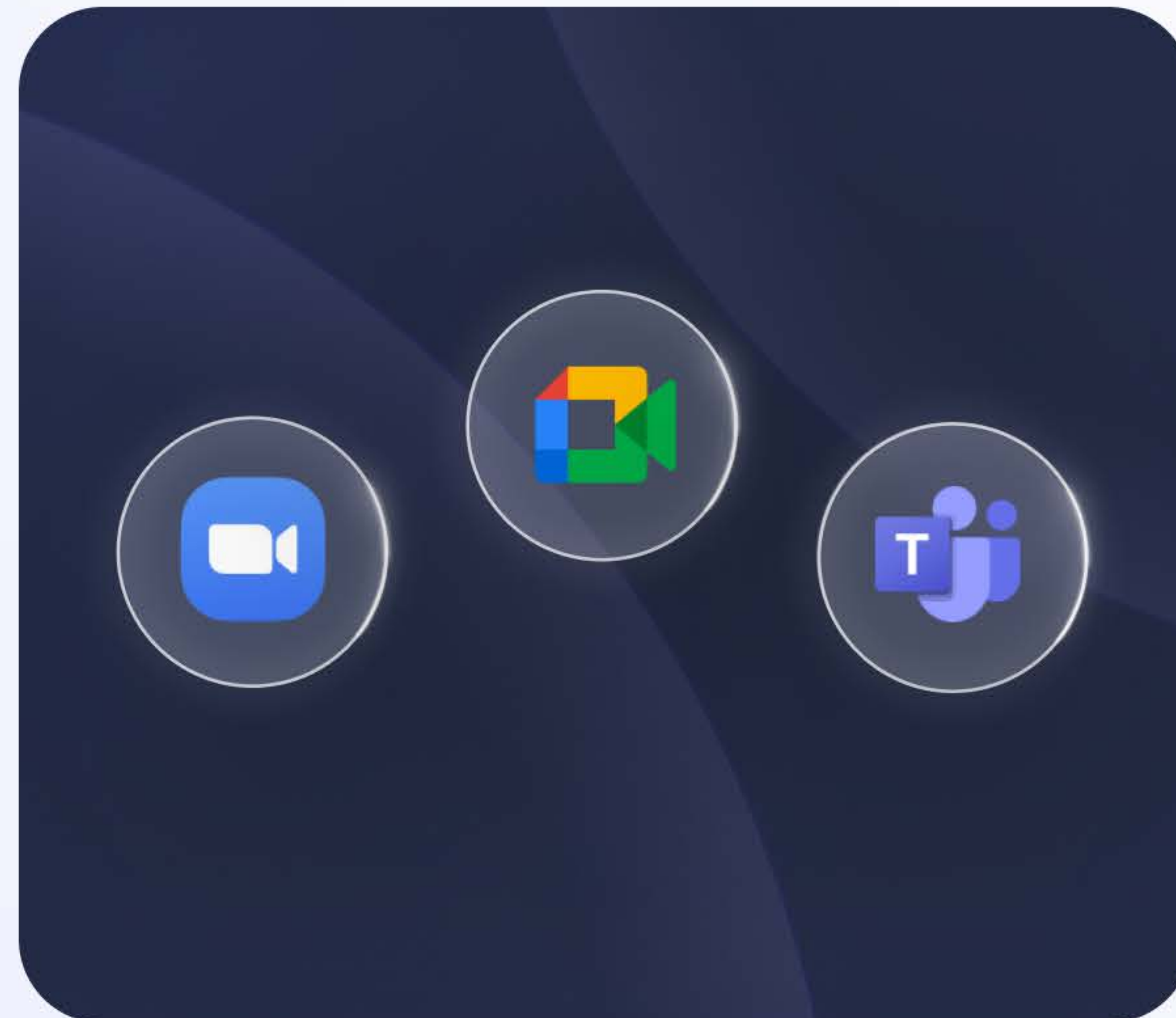
Join the conversation with a single tap, either from the board's home screen or a controller panel.

### Start interactive sessions

Jumpstart brainstorming with an interactive whiteboard, or start annotation, screen recording, multi-screen mirroring, and more using the meeting controller.

## Meeting Setup

# Set up meeting rooms your way



### Smooth video conference setup

Sign into meeting platforms with a Vibe IDP account, and import resource calendars for easy scheduling.



### Wide-range hardware compatibility

Connect A/V peripherals from Logitech, Polycom, or Yealink, or use a stable HDMI to connect to other TV displays.



### Optimized for Microsoft Teams and Zoom Rooms

Maintain ecosystem consistency by seamlessly running Zoom Rooms and Teams Rooms.



### Unified control integration

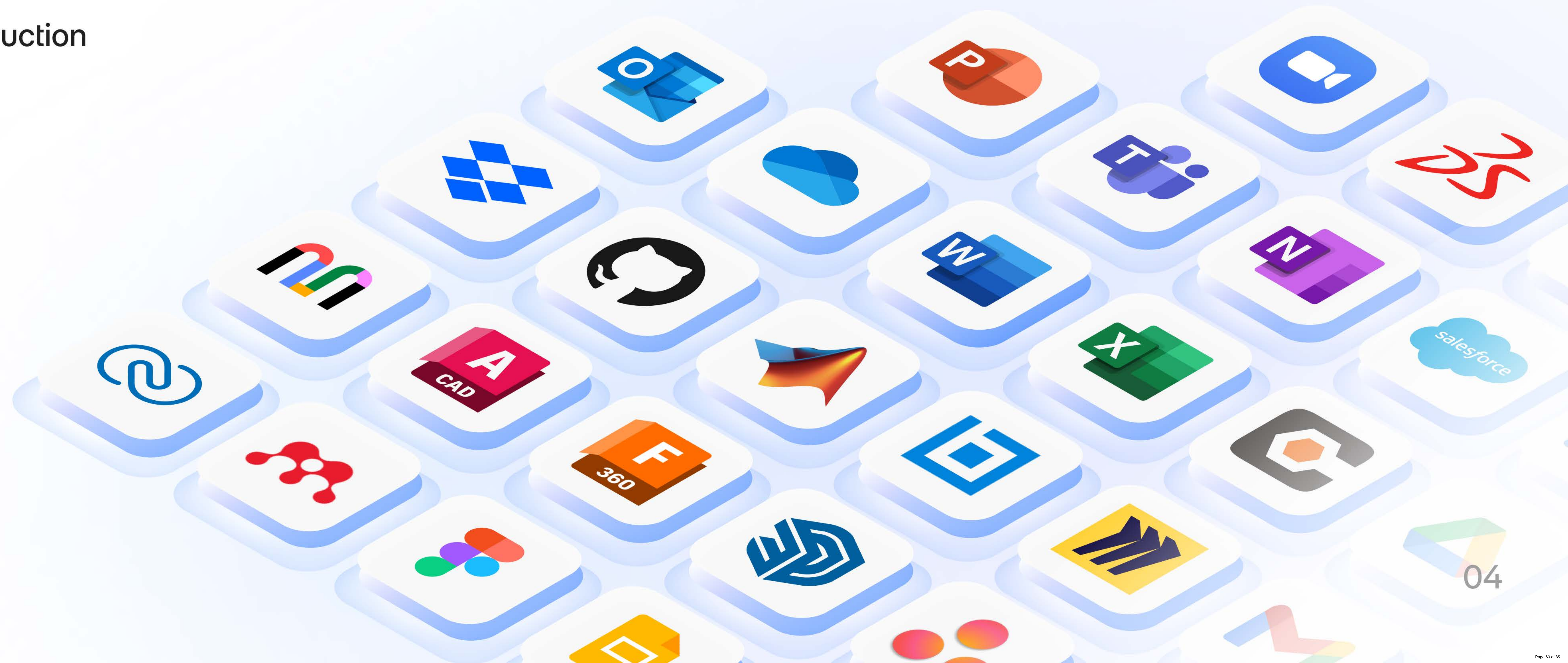
Integrate with controller systems like Crestron and Q-SYS using Vibe's professional API service.

## Extensive Apps Support

# Power up your workflow with Windows professional apps

Brainstorm, annotate, collaborate, present — do it all on Vibe, while exploring extensive Windows-based apps, from productivity tools to industry-standard software.

- ✓ Engineering & Construction
- ✓ Productivity
- ✓ CRM
- ✓ Creativity & Design
- ✓ STEM



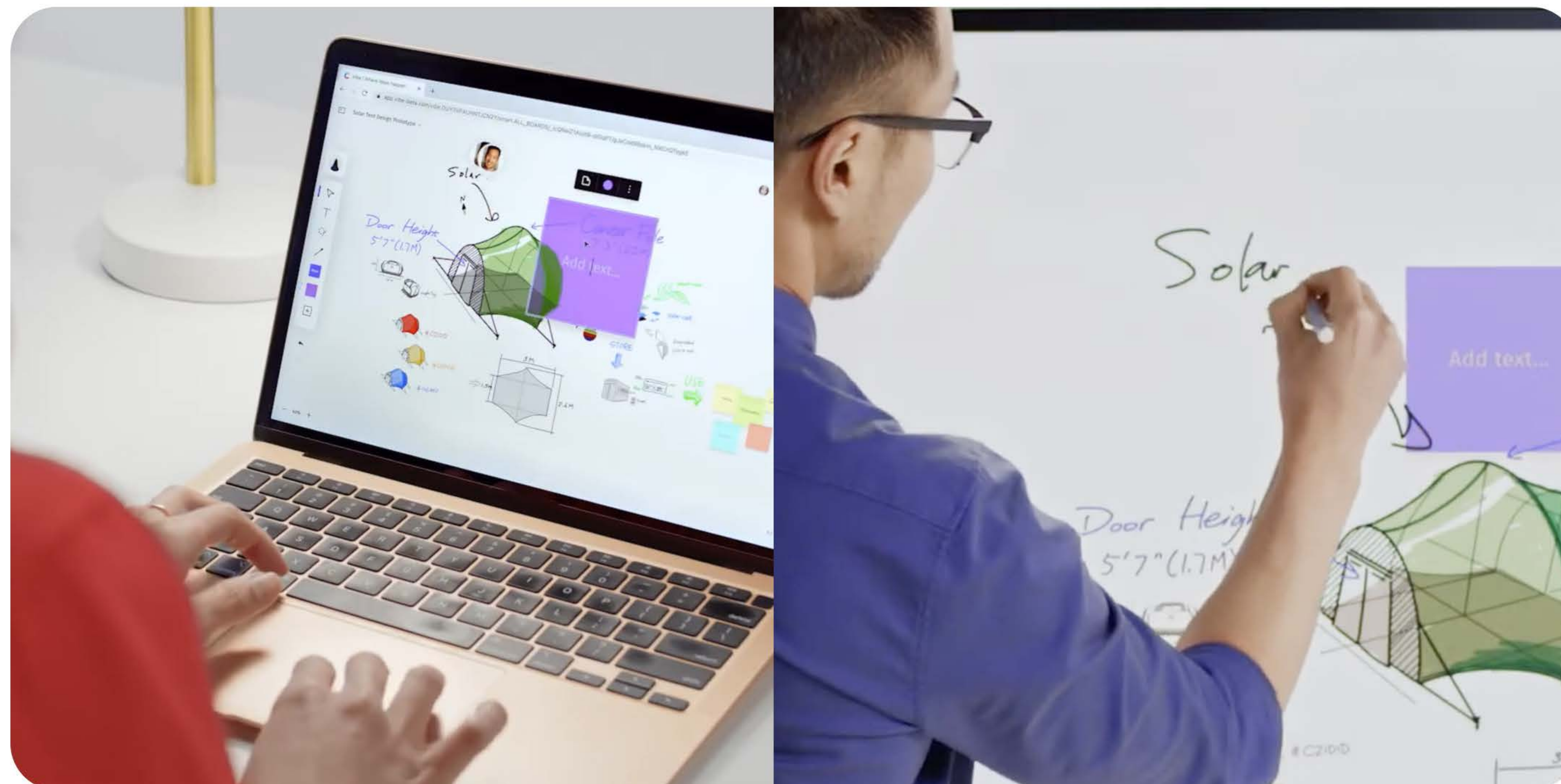
## Extensive Apps Support

# Power up your workflow with Windows professional apps



## Hybrid Teamwork

# Your complete toolkit for better team work



### Visualize ideas on an interactive whiteboard

- ✓ Jot down ideas with the infinite canvas. Use watercolor pencils, crayons, and markers to build your work with ease.
- ✓ Invite remote peers to the same page, collaborate in real time from a Vibe Board, computer, iPad, or phone, and keep everyone in sync.



### Cast screens effortlessly from any device

- ✓ Present your work to the large Vibe screen wirelessly or with cables across a range of devices, including smartphones, tablets, laptops, and TVs.
- ✓ Cast the board's screen to another display for enhanced visibility and clearer content delivery.

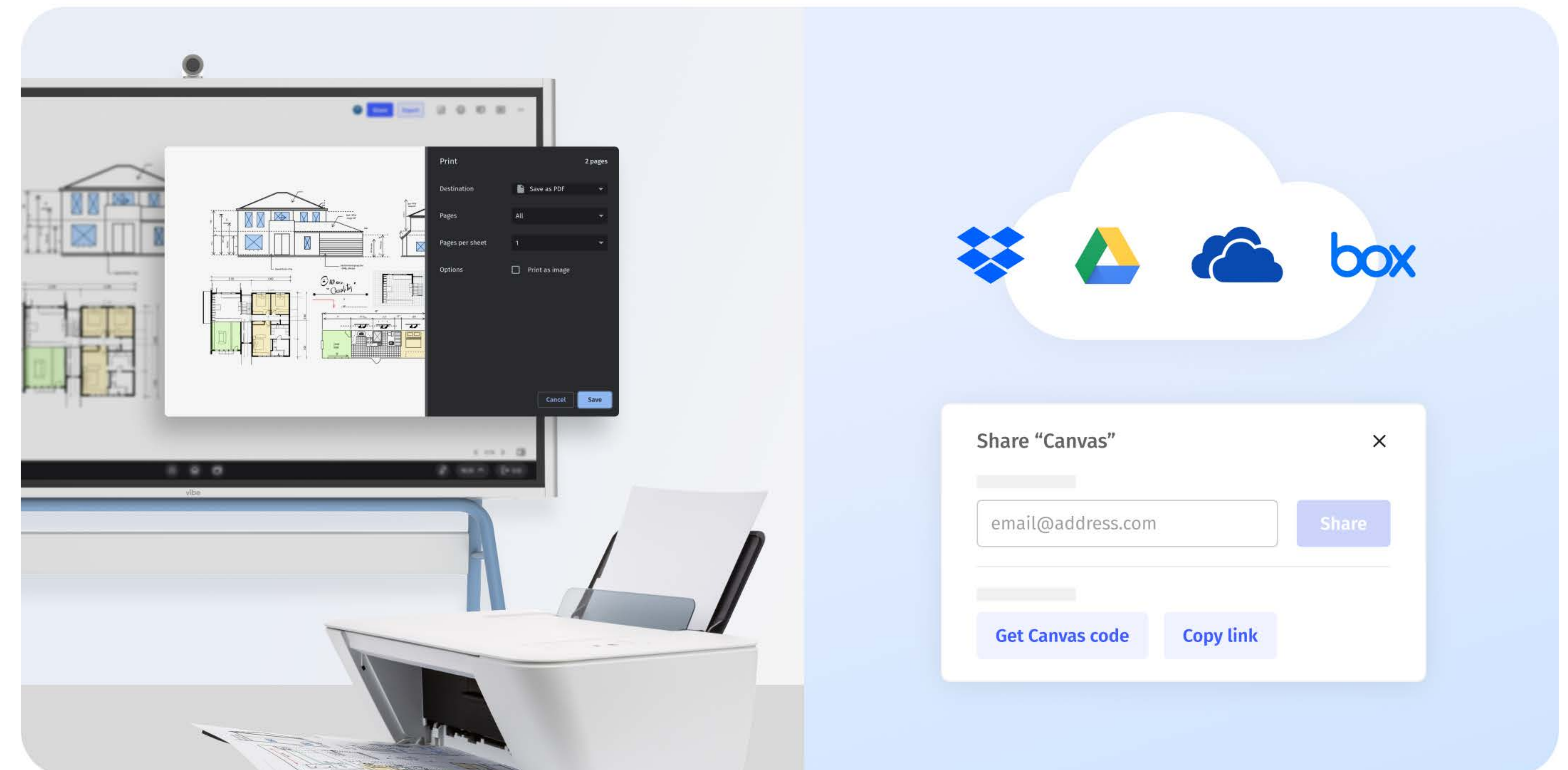
## Hybrid Teamwork

# Your complete toolkit for better team work



### Annotate freely, communicate clearly

- ✓ Annotate files, images, videos, webpages, apps, or cast screens while presenting, making it easy to emphasize important points and bring clarity to your big ideas.

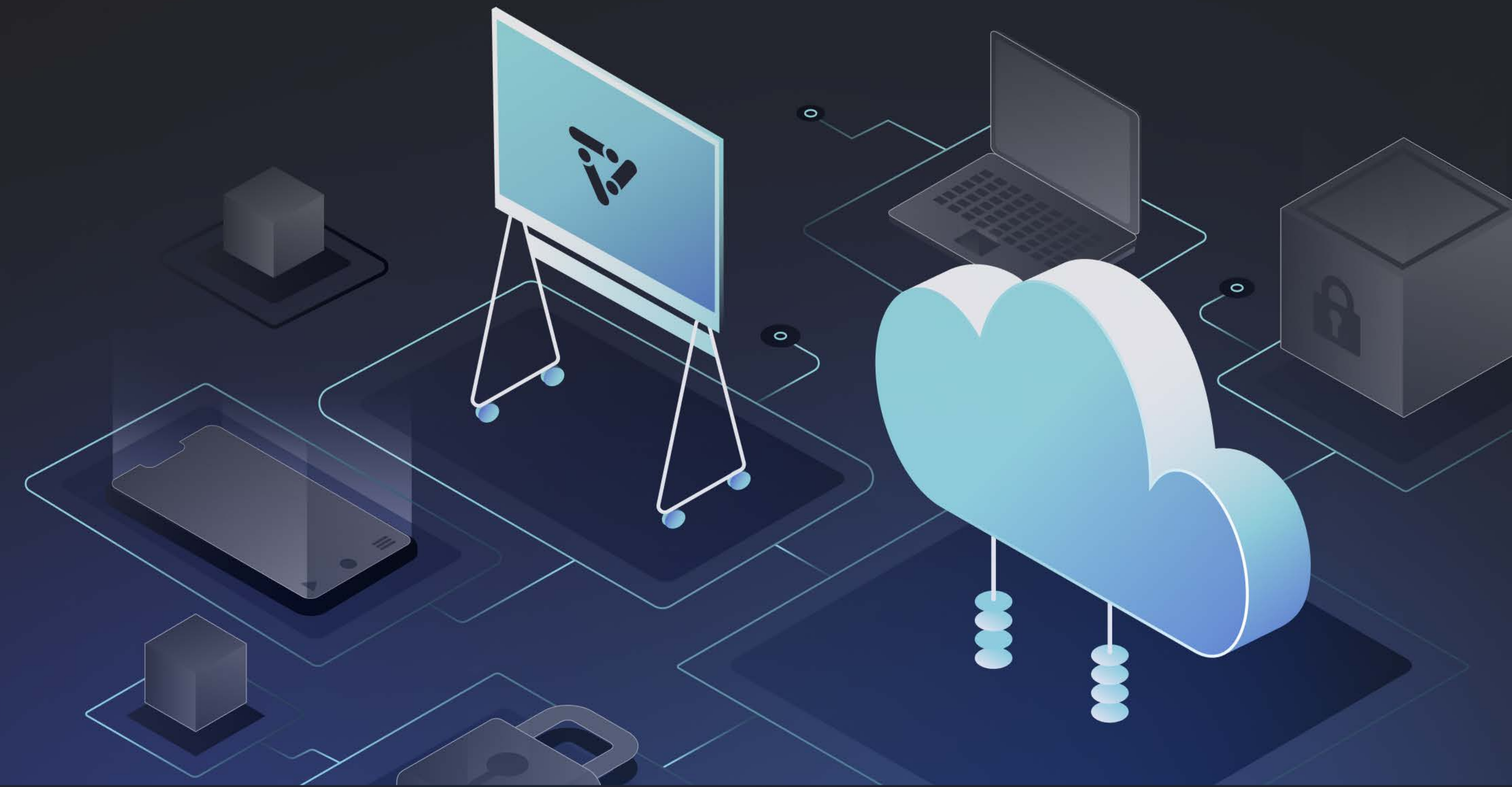


### Easy note saving and printing

- ✓ Save content to the cloud, export via email, or store locally for easy access. You can also connect to printers and print your notes immediately.

## Enterprise-Grade Security

Protect your business with  Microsoft Intune



### Unified identity protection

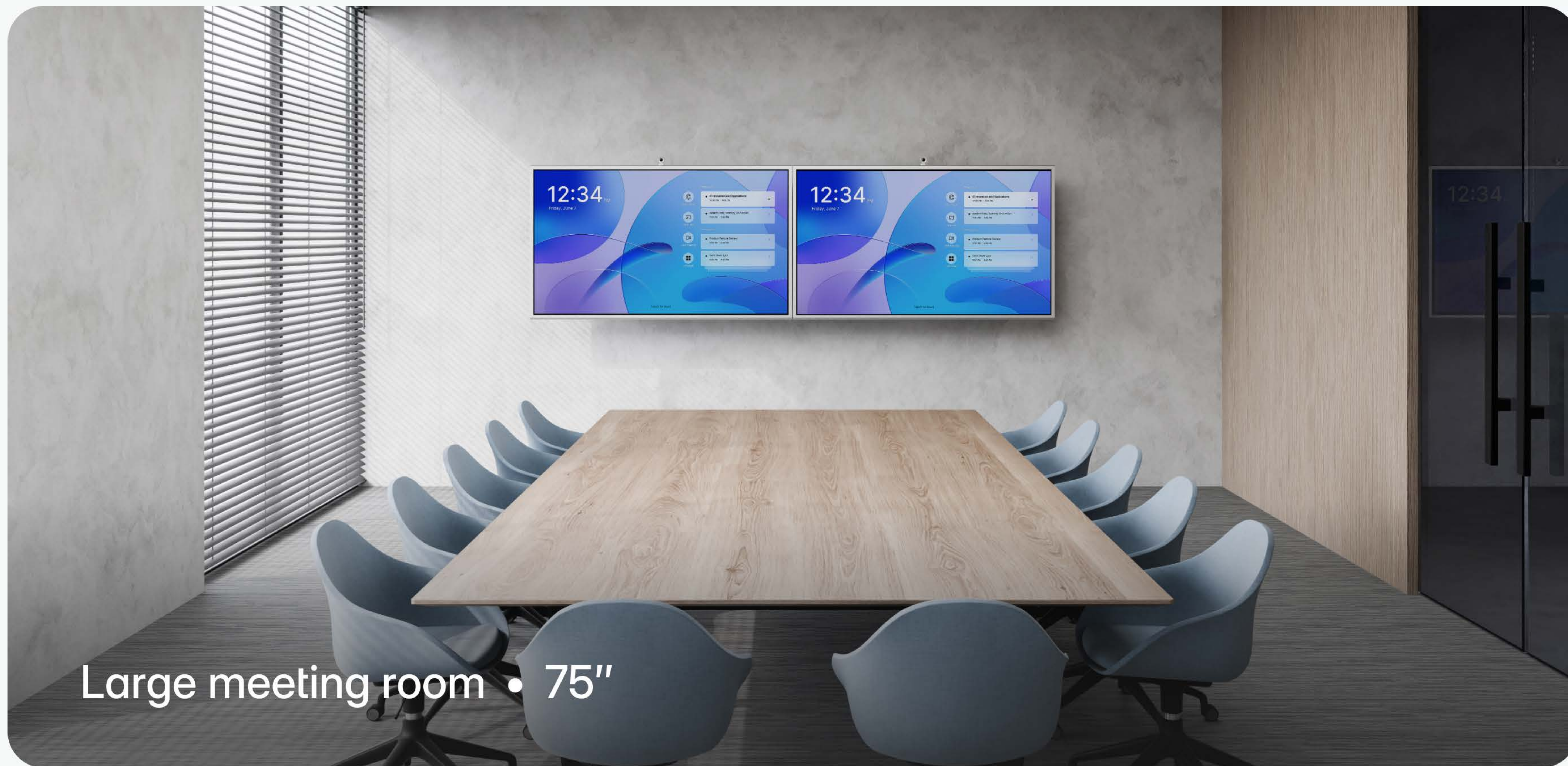
- ✓ Create custom roles
- ✓ Manage user authentication using SSO solutions like Okta or Microsoft Azure AD

### Remote device management

- ✓ Configure enterprise network
- ✓ Enroll and monitor devices
- ✓ Manage updates

### Apps and resources access

- ✓ Control device and user access to specific applications
- ✓ Protect sensitive data for security and compliance



Large meeting room • 75"



Huddle room • 55"



Open space • 75"



Executive office • 55"

Customers

Trusted by 40,000+ industry leaders world-wide

**SKANSKA**

**Turner**

Capgemini 

**AECOM**

**Jacobs**

**Barton  
Malow**

**Deloitte.**

McKinsey  
& Company



Unilever



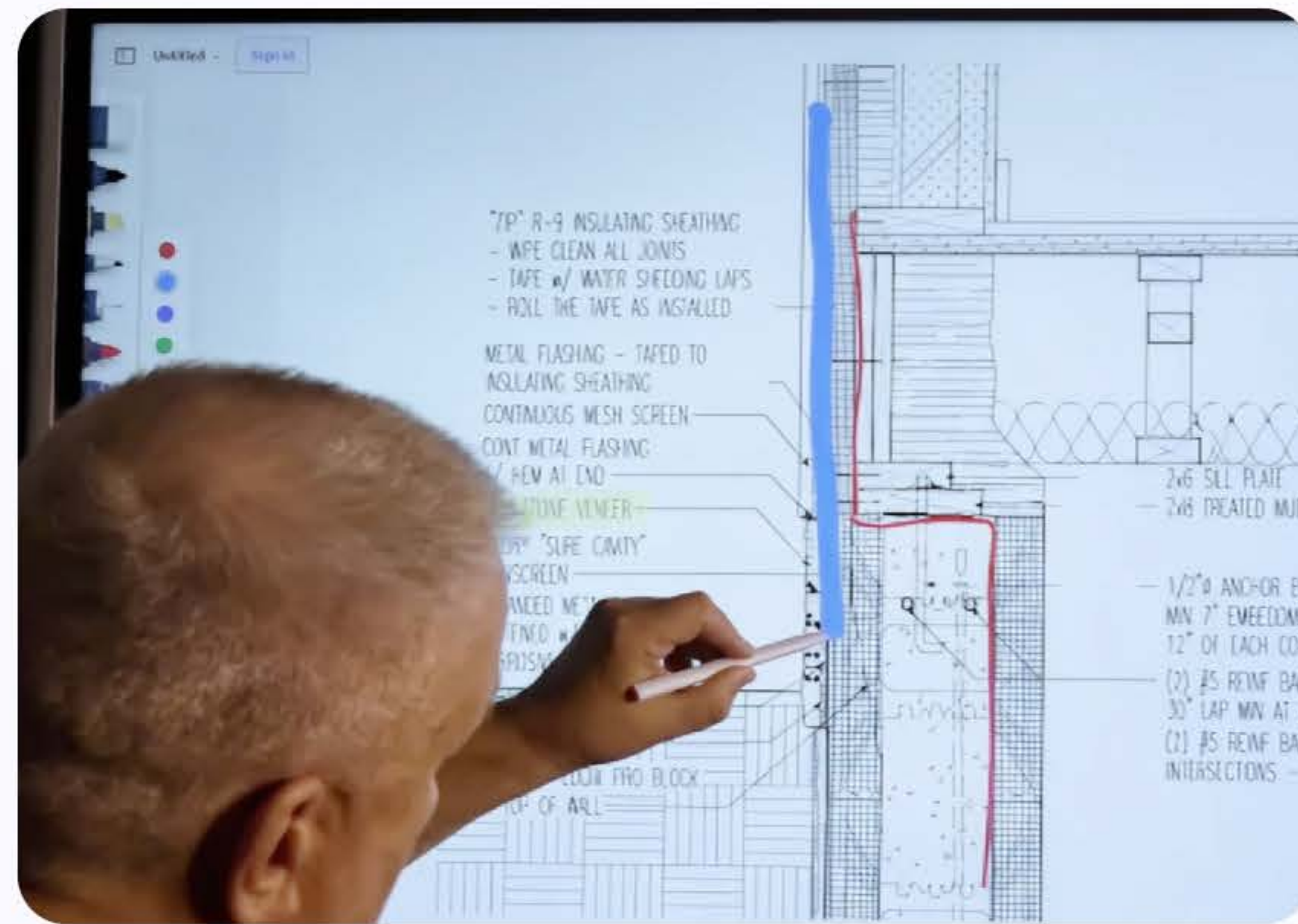
**SONY**

**IBM**



## Customers

# Trusted by 40,000+ industry leaders world-wide



**"Architect's presentations are driven by what we see, rather than what we hear. Vibe Board enhances practice, and has a lot more power and offerings."**

**Steven Baczek**

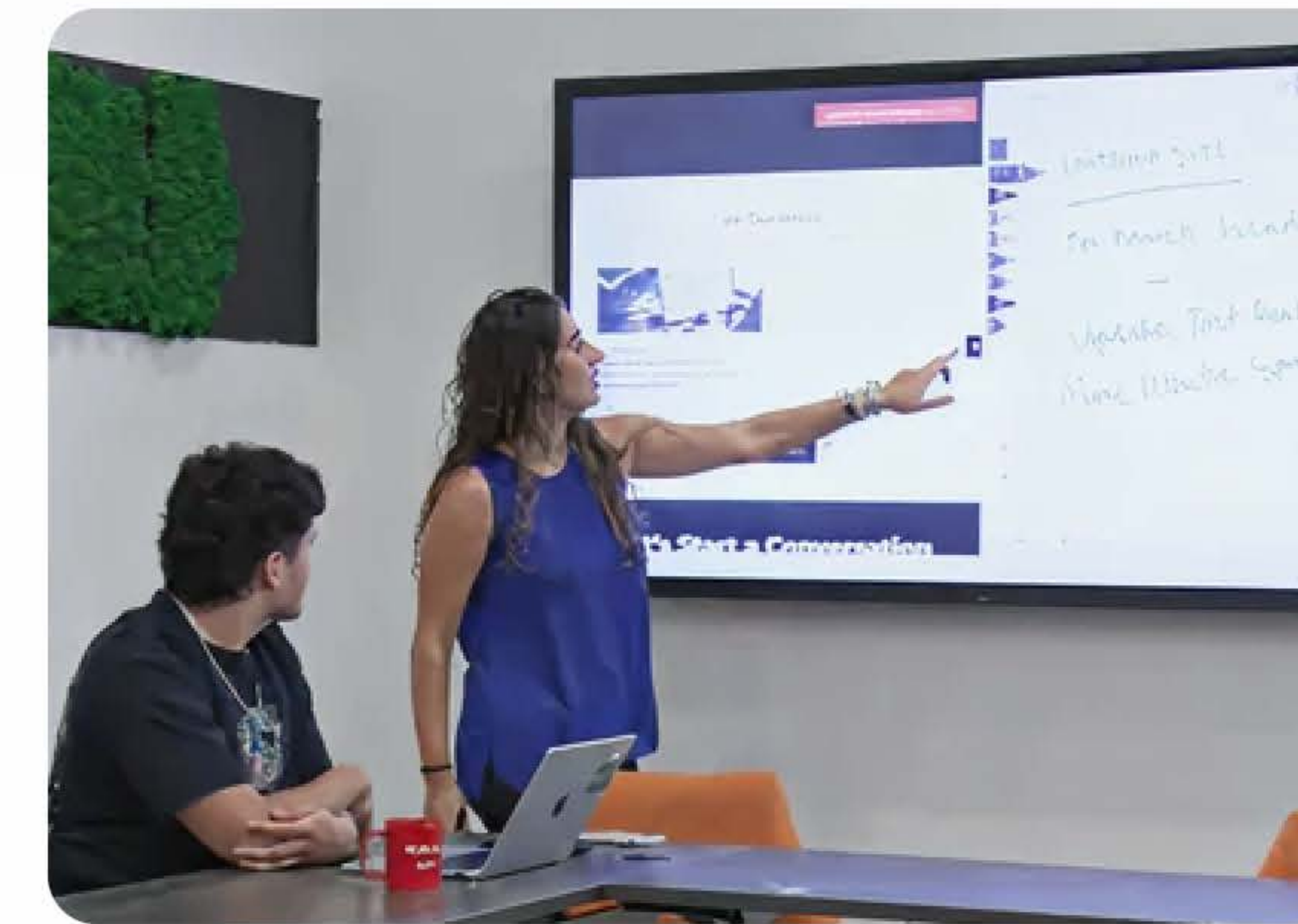
Owner of Steven Baczek  
Architect



**"Vibe turned out to be a great solution for me and for my business. I can work with more teams in a given week, reaching twice as many clients."**

**Mike McHargue**

Founder & Principal Consultant of  
M5 Partners



**"We equipped every meeting space with a Vibe Board to support hybrid teams and serve nationwide clients. Vibe enhances collaboration by 10X, and is essential for business growth."**

**Sara Helmy**

CEO of Tribu Creative



**"It's enabled me to communicate in more ways. We were amazed by its seamless integration of OneDrive, media, and learning resources — all in one platform."**

**Dr. Austin Alexander**

Professor at Hardin-Simmons  
University

# Ratings & Awards

amazon

#1 Best Seller

2025

4.9 ★★★★★

Amazon's Choice

★REVIEWS.io

4.8 ★★★★★

★ Trustpilot

4.7 ★★★★★

TE STARTUP BATTLEFIELD

# The Vibe team is here to ensure your satisfaction



## Talk to product expert

We offer personalized product demos to help you make informed decisions. Please contact [sales@vibe.us](mailto:sales@vibe.us) with any specific needs.



## Responsive customer support

We believe in putting out customers first and make sure to reply to all customer inquiries within one business day.



## Online onboarding session

We provide an online onboarding session once you receive the product to ease the transition. Our team ensures your confidence in using the Vibe Board.



## Dedicated account manager

We look forward to building a strong, ongoing relationship with you. Your account manager will understand your unique challenges and goals, optimizing product use for maximum benefit and growth.

## Products

# Check out the Vibe family



**Vibe Board S1 Pro 55"**  
**\$5,999**

**Vibe Board S1 Pro 75"**  
**\$8,999**



### Vibe Stand for 55"

Sleek and portable

Color:

**\$599** ~~\$799~~ Save \$200



### Vibe Stand for 75"

Sleek and portable

Color:

**\$1,099** ~~\$1,299~~ Save \$200



### Vibe Tap

Wireless display  
adapter

**\$159** ~~\$199~~ Save \$40



### Vibe Smart Camera

120° FOV

**\$399** ~~\$499~~ Save \$100



### Vibe Passive Stylus

Simple and versatile

**\$35**



### Vibe Active Stylus

Sensitivity and precision

**\$119** ~~\$139~~ Save \$20

## Tech Specs

# Vibe S1 Pro 55"

Ideal for groups of 2-6 people

# Vibe S1 Pro 75"

Ideal for groups of 10+ people

## Display

55" 4K  
Infrared touch screen

75" 4K  
Infrared touch screen

## Processor

Intel® Core™ i7-1255U  
12M Cache  
Up to 4.7GHz frequency

Arm RK3588  
8 core  
Arm Mali-G610 GPU  
Up to 6 TOPS NPU

Intel® Core™ i7-1255U  
12M Cache  
Up to 4.7GHz frequency

Arm RK3588  
8 core  
Arm Mali-G610 GPU  
Up to 6 TOPS NPU

## Memory

X86  
16G DDR4 3200MHz  
512G SSD

ARM  
8GB RAM  
128GB Storage

X86  
16G DDR4 3200MHz  
512G SSD

ARM  
8GB RAM  
128GB Storage

## Touch experience

20 touch points  
Response time < 4.5ms  
Refresh rate ≥ 220Hz  
3mm protection tempered glass

20 touch points  
Response time < 4.5ms  
Refresh rate ≥ 220Hz  
4mm protection tempered glass

## Vibe S1 Pro 55"

## Vibe S1 Pro 75"

### Connections

USB-C: SuperSpeed USB 3.0  
USB-C: SuperSpeed USB 3.0/DisplayPort out  
USB-C: High Speed USB 2.0  
USB-C: DisplayPort in for touchback control  
HDMI-in: HDMI 2.0

USB-C: SuperSpeed USB 3.0  
USB-C: SuperSpeed USB 3.0/DisplayPort out  
USB-C: High Speed USB 2.0  
USB-C: DisplayPort in for touchback control  
HDMI-in: HDMI 2.0

### Installation

VESA mount  
Portable stand with 3 colors: white/blue/red

VESA mount  
Portable stand in white

### IT & Security

Fleet management supported by Microsoft Intune

Fleet management supported by Microsoft Intune

### What's in the box

Vibe Board S1 Pro 55" × 1  
Passive stylus × 2  
Power cable × 1  
Quick start × 1

Vibe Board S1 Pro 75" × 1  
Passive stylus × 2  
Power cord × 1  
Wall mount × 1  
Quick start × 1

### Warranty

1-Year  
30 days risk-free trial

1-Year  
30 days risk-free trial



# Let's elevate your hybrid work together

- ✓ 2x client outreach
- ✓ 10x collaboration efficiency
- ✓ 60 days to pay off ROI

Contact Sales



CAMILLE'S ELECTRIC, LLC  
P.O. BOX 1227  
BIDDEFORD, ME 04005  
TELEPHONE: 284-8032

September 29, 2025

Biddeford Fire Department  
152 Alfred Street  
Biddeford, Maine 04005

ATTN: Deputy Chief Thorpe  
RE: Training Room audio/visual upgrade

Deputy Thorpe,

Per the discussion during our September 24th on site walk-thru with Headlight Audio Visual, regarding the proposed upgrades to the Training Room, our estimated cost for the scope of work requested is as follows:

- Supply and install one (1) 2-gang duplex (quad outlet) flush mounted in the wall behind the Samsung WA86F smart board (provided by Headlight). These receptacles will be connected to the same branch circuit as the server room receptacle in the Training Room to help minimize the possibility of electrical noise interference.
- We would also supply and install one (1) RJ45 network jack as noted on the layout, behind the smart board, and run Cat 6 network cable to the existing patch panel in the server closet, and test.

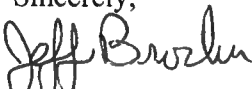
Our estimated cost for the above mentioned is **\$960.00**.

All other installation was indicated to be completed in the Headlight A/V scope of work.

This estimate is valid for thirty (30) days from this date.

Should you have any questions or concerns regarding this quote, please do not hesitate to contact me at any time.

Sincerely,

  
Jeff Brochu

**Executive Summary:**

This update reflects activity completed through March 11, 2026, for FY24 audit support services provided by Berry Dunn.

**Detailed Review:**

As part of the approval under Order 2025.25 and additional order F2026.04 authorizing Berry Dunn to assist staff with reconciling FY24 accounts in preparation for completing the FY24 Audit, it is an expectation that staff provide monthly updates on hours expended, amount billed and activity within the reporting period. This update covers activity through March 11, 2026. The table provided below summarizes hours, invoice amounts, remaining balance and activity. There have not been any charges since 01/12/2026.

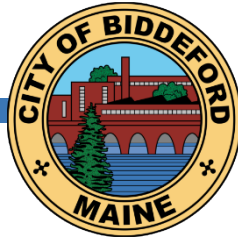
**BerryDunn Summary**  
 Updated with Time Through Mar 11, 2026

FY2023		FY2023		FY2024		Cash Recon		Inv Total
Invoice Date	Hours	Invoice Amt.	Hours	Invoice Amt.	Hours	Invoice Amt.		
7/31/2024	86.90	\$ 24,849.00						\$ 24,849.00
8/30/2024	167.30	\$ 43,412.00						\$ 43,412.00
10/9/2024	292.90	\$ 73,911.00						\$ 73,911.00
11/11/2024	232.50	\$ 59,929.00						\$ 59,929.00
12/12/2024	87.10	\$ 23,281.00						\$ 23,281.00
12/30/2024	137.20	\$ 35,314.00						\$ 35,314.00
2/10/2025	258.40	\$ 67,974.00						\$ 67,974.00
3/5/2025	231.70	\$ 54,517.00						\$ 54,517.00
4/16/2025	163.10	\$ 41,703.00	2.8	\$ 924.00				\$ 42,627.00
5/7/2025	70.70	\$ 19,126.00	40.2	\$ 9,978.00				\$ 29,104.00
6/13/2025			52.15	\$ 13,556.00				\$ 13,556.00
7/14/2025			87	\$ 21,818.00				\$ 21,818.00
8/11/2025			122.1	\$ 30,728.00				\$ 30,728.00
8/31/2025			79.61	\$ 19,699.00	78.70	\$ 19,393.00		\$ 39,092.00
10/10/2025			132.3	\$ 32,381.00	166.50	\$ 42,345.00		\$ 74,726.00
11/21/2025			149.6	\$ 36,012.00	92.50	\$ 22,830.00		\$ 58,842.00
12/10/2025			2.3	\$ 621.00	23.60	\$ 6,372.00		\$ 6,993.00
1/12/2026			10.6	\$ 2,656.00				\$ 2,656.00

Total	1,727.80	\$ 444,016.00	678.66	\$ 168,373.00	361.30	\$ 90,940.00	\$ 703,329.00
Total Budget		\$ 443,187.00		\$ 232,650.00			\$ 675,837.00
Order F2026.04				\$ 50,000.00			\$ 50,000.00
Remaining		\$ (829.00)		\$ 23,337.00			\$ 22,508.00

FY24 Audit preparation activity completed to date by Berry Dunn and staff includes:

Audit work in conjunction with CBiz



**Accounts Over or Under YTD as of 02/28/2026 (66% of FY26)**

**Fund 001 – All expense accounts are currently at 66% or lower which is right on track other than the payroll accounts which look like they are below budget. Paylocity is in the process of creating custom payroll reports for importing data into Munis. Revenues are higher than 66%. We will continue to see a rise in most revenues, such as excise taxes, revenue sharing, vital records, etc. A new revenue line has been created for Vacant Buildings.**

**Account #24151-40562 shows no payments made for the Arena debt Service reimbursement. Nate, the Deputy Finance Director, has reached out to Michel and is awaiting response.**

**Fund 601 – Currently at or below budget.**



City of Biddeford

FY26 YTD BUDGET  
REPORT AS OF 02/28/2026  
66% OF BUDGET

GENERAL FUND

FUND	ORG	OBJECT	ACCOUNT	ACCOUNT DESCRIPTION	TYPE	REVISED ESTIM REV	ACTUAL YTD REVENUE	REMAINING REVENUE	% COLL
001	21101	60101	001-1102-21101-300-951-60101-	Dept Manager Salary Exp	E	\$10,000.00	\$4,999.20	\$5,000.80	50.0
001	21101	60121	001-1102-21101-300-951-60121-	Council/Stipend Expense	E	\$10,800.00	\$5,479.70	\$5,320.30	50.7
001	21101	60251	001-1102-21101-300-951-60251-	Conferences/Training Expense	E	\$2,045.00	\$190.00	\$1,855.00	9.3
001	21101	60256	001-1102-21101-300-951-60256-	Dues/Memberships Expense	E	\$3,700.00	\$0.00	\$3,700.00	0.0
001	21101	60500	001-1102-21101-300-951-60500-	Admin/Office Supp/Eqt Non-Cap	E	\$704.00	\$920.00	-\$216.00	130.7
001	21101	60797	001-1102-21101-300-951-60797-	Miscellaneous Expense	E	\$11,260.00	\$4,269.46	\$6,990.54	37.9
				<b>Total 21101 Mayor/Council</b>		\$38,509.00	\$15,858.36	\$22,650.64	41.2
001	21102	60101	001-1102-21102-300-951-60101-	Dept Manager Salary Exp	E	\$175,673.08	\$129,557.68	\$46,115.40	73.7
001	21102	60102	001-1102-21102-300-951-60102-	Mid Mgmt Hrlly Employee Wage Ex	E	\$145,554.48	\$78,158.05	\$67,396.43	53.7
001	21102	60105	001-1102-21102-300-951-60105-	F-T Employee Wage Exp	E	\$80,304.48	\$43,121.38	\$37,183.10	53.7
001	21102	60123	001-1102-21102-300-951-60123-	Car Allowance Expense	E	\$8,592.32	\$5,648.09	\$2,944.23	65.7
001	21102	60251	001-1102-21102-300-951-60251-	Conferences/Training Expense	E	\$10,016.30	\$185.00	\$9,831.30	1.8
001	21102	60252	001-1102-21102-300-951-60252-	Travel/Mileage Expense	E	\$435.00	\$0.00	\$435.00	0.0
001	21102	60253	001-1102-21102-300-951-60253-	Food/Lodging Expense	E	\$875.00	\$180.89	\$694.11	20.7
001	21102	60256	001-1102-21102-300-951-60256-	Dues/Memberships Expense	E	\$2,870.00	\$0.00	\$2,870.00	0.0
001	21102	60402	001-1102-21102-300-951-60402-	Phone/Celular/Paging Exp	E	\$4,800.00	\$300.00	\$4,500.00	6.3
001	21102	60500	001-1102-21102-300-951-60500-	Admin/Office Supp/Eqt Non-Cap	E	\$2,808.00	\$1,192.96	\$1,615.04	42.5
001	21102	60501	001-1102-21102-300-951-60501-	Operating Supp/Eqt Non-Cap	E	\$810.00	\$0.00	\$810.00	0.0
				<b>Total 21102 City Manager</b>		\$432,738.66	\$258,344.05	\$174,394.61	59.7
001	21103	60101	001-1103-21103-300-951-60101-	Dept Manager Salary Exp	E	\$90,471.58	\$48,580.87	\$41,890.71	53.7
001	21103	60105	001-1103-21103-300-951-60105-	F-T Employee Wage Exp	E	\$263,756.16	\$144,217.07	\$119,539.09	54.7
001	21103	60111	001-1103-21103-300-951-60111-	Overtime Wage Expense	E	\$0.00	\$556.93	-\$556.93	100.0
001	21103	60251	001-1103-21103-300-951-60251-	Conferences/Training Expense	E	\$1,200.00	\$189.51	\$1,010.49	15.8
001	21103	60252	001-1103-21103-300-951-60252-	Travel/Mileage Expense	E	\$950.00	\$165.50	\$784.50	17.4
001	21103	60256	001-1103-21103-300-951-60256-	Dues/Memberships Expense	E	\$120.00	\$70.00	\$50.00	58.3
001	21103	60500	001-1103-21103-300-951-60500-	Admin/Office Supp/Eqt Non-Cap	E	\$3,500.00	\$987.30	\$2,512.70	28.2
001	21103	60501	001-1103-21103-300-951-60501-	Operating Supp/Eqt Non-Cap	E	\$5,834.00	\$15.45	\$5,818.55	0.3
001	21103	60502	001-1103-21103-300-951-60502-	Printing & Copying Expense	E	\$14,500.00	\$3,456.89	\$11,043.11	23.8
				<b>Total 21103 City Clerk</b>		\$380,331.74	\$198,239.52	\$182,092.22	52.1
001	21104	60107	001-1103-21104-300-951-60107-	Temp Employee Wage Exp	E	\$13,000.00	\$11,693.31	\$1,306.69	89.9
001	21104	60252	001-1103-21104-300-951-60252-	Travel/Mileage Expense	E	\$270.00	\$0.00	\$270.00	0.0
001	21104	60500	001-1103-21104-300-951-60500-	Admin/Office Supp/Eqt Non-Cap	E	\$2,500.00	\$534.45	\$1,965.55	21.4
001	21104	60502	001-1103-21104-300-951-60502-	Printing & Copying Expense	E	\$12,000.00	\$6,878.14	\$5,121.86	57.3
				<b>Total 21104 Elections/Voter Registr</b>		\$27,770.00	\$19,105.90	\$8,664.10	68.8
001	21105	60101	001-1105-21105-300-951-60101-	Dept Manager Salary Exp	E	\$117,951.92	\$63,337.05	\$54,614.87	53.7
001	21105	60102	001-1105-21105-300-951-60102-	Mid Mgmt Hrlly Employee Wage Ex	E	\$85,327.16	\$51,923.18	\$33,403.98	60.9
001	21105	60105	001-1105-21105-300-951-60105-	F-T Employee Wage Exp	E	\$87,964.65	\$43,012.37	\$44,952.28	48.9
001	21105	60251	001-1105-21105-300-951-60251-	Conferences/Training Expense	E	\$4,900.00	\$220.00	\$4,680.00	4.5
001	21105	60252	001-1105-21105-300-951-60252-	Travel/Mileage Expense	E	\$500.00	\$361.16	\$138.84	72.2
001	21105	60253	001-1105-21105-300-951-60253-	Food/Lodging Expense	E	\$4,000.00	\$0.00	\$4,000.00	0.0
001	21105	60256	001-1105-21105-300-951-60256-	Dues/Memberships Expense	E	\$580.00	\$945.00	-\$365.00	162.9
001	21105	60306	001-1105-21105-300-951-60306-	Other Prof/Consult Svcs Exp	E	\$10,000.00	\$10,552.50	-\$552.50	105.5
001	21105	60310	001-1105-21105-300-951-60310-	Service Contracts Expense	E	\$0.00	\$1,296.15	-\$1,296.15	100.0
001	21105	60500	001-1105-21105-300-951-60500-	Admin/Office Supp/Eqt Non-Cap	E	\$500.00	\$1,464.44	-\$964.44	292.9
001	21105	60501	001-1105-21105-300-951-60501-	Operating Supp/Eqt Non-Cap	E	\$9,000.00	\$4,276.29	\$4,723.71	47.5
001	21105	60502	001-1105-21105-300-951-60502-	Printing & Copying Expense	E	\$500.00	\$955.65	-\$455.65	191.1
				<b>Total 21105 Assessing</b>		\$321,223.73	\$178,343.79	\$142,879.94	55.5
001	21106	60101	001-1106-21106-300-951-60101-	Dept Manager Salary Exp	E	\$140,538.46	\$75,458.93	\$65,079.53	53.7
001	21106	60102	001-1106-21106-300-951-60102-	Mid Mgmt Hrlly Employee Wage Ex	E	\$104,400.00	\$37,600.00	\$66,800.00	36.0
001	21106	60105	001-1106-21106-300-951-60105-	F-T Employee Wage Exp	E	\$209,656.08	\$120,539.35	\$89,116.73	57.5
001	21106	60111	001-1106-21106-300-951-60111-	Overtime Wage Expense	E	\$0.00	\$2,120.38	-\$2,120.38	100.0
001	21106	60251	001-1106-21106-300-951-60251-	Conferences/Training Expense	E	\$6,775.00	\$562.27	\$6,212.73	8.3
001	21106	60252	001-1106-21106-300-951-60252-	Travel/Mileage Expense	E	\$0.00	\$642.03	-\$642.03	100.0
001	21106	60253	001-1106-21106-300-951-60253-	Food/Lodging Expense	E	\$0.00	\$149.92	-\$149.92	100.0
001	21106	60256	001-1106-21106-300-951-60256-	Dues/Memberships Expense	E	\$1,345.00	\$80.00	\$1,265.00	5.9
001	21106	60306	001-1106-21106-300-951-60306-	Other Prof/Consult Svcs Exp	E	\$0.00	\$187.50	-\$187.50	100.0
001	21106	60500	001-1106-21106-300-951-60500-	Admin/Office Supp/Eqt Non-Cap	E	\$2,320.00	\$1,207.94	\$1,112.06	52.1
				<b>Total 21106 Finance</b>		\$465,034.54	\$238,548.32	\$226,486.22	51.3
001	21107	60101	001-1107-21107-300-951-60101-	Dept Manager Salary Exp	E	\$115,362.00	\$61,946.30	\$53,415.70	53.7
001	21107	60251	001-1107-21107-300-951-60251-	Conferences/Training Expense	E	\$2,550.00	\$5,225.78	-\$2,675.78	204.9
001	21107	60252	001-1107-21107-300-951-60252-	Travel/Mileage Expense	E	\$350.00	\$0.00	\$350.00	0.0
001	21107	60256	001-1107-21107-300-951-60256-	Dues/Memberships Expense	E	\$150.00	\$0.00	\$150.00	0.0
001	21107	60305	001-1107-21107-300-951-60305-	Computer Support/Service Exp	E	\$15,000.00	\$7,462.50	\$7,537.50	49.8
001	21107	60452	001-1107-21107-300-951-60452-	Operating Equip Repair Exp	E	\$5,000.00	\$2,037.83	\$2,962.17	40.8
001	21107	60500	001-1107-21107-300-951-60500-	Admin/Office Supp/Eqt Non-Cap	E	\$150.00	\$107.75	\$42.25	71.8
001	21107	60501	001-1107-21107-300-951-60501-	Operating Supp/Eqt Non-Cap	E	\$0.00	\$1,343.80	-\$1,343.80	100.0
				<b>Total 21107 Computer Services</b>		\$138,562.00	\$75,436.36	\$63,125.64	54.4
001	21108	60101	001-1108-21108-300-951-60101-	Dept Manager Salary Exp	E	\$115,445.52	\$66,500.74	\$48,944.78	57.6
001	21108	60102	001-1108-21108-300-951-60102-	Mid Mgmt Hrlly Employee Wage Ex	E	\$0.00	\$34,358.45	-\$34,358.45	100.0
001	21108	60105	001-1108-21108-300-951-60105-	F-T Employee Wage Exp	E	\$218,655.36	\$82,459.15	\$136,196.21	37.7
001	21108	60106	001-1108-21108-300-951-60106-	P-T Employee Wage Exp	E	\$38,223.45	\$22,228.08	\$15,995.37	58.2
001	21108	60219	001-1108-21108-300-951-60219-	Incident Initiative	E	\$143,600.00	\$31,506.90	\$112,093.10	21.9
001	21108	60251	001-1108-21108-300-951-60251-	Conferences/Training Expense	E	\$10,890.00	\$10,326.33	\$563.67	94.8
001	21108	60254	001-1108-21108-300-951-60254-	E2E Leadership Training	E	\$15,550.00	\$0.00	\$15,550.00	0.0
001	21108	60255	001-1108-21108-300-951-60255-	Other Training	E	\$18,644.00	\$1,405.48	\$17,238.52	7.5
001	21108	60256	001-1108-21108-300-951-60256-	Dues/Memberships Expense	E	\$299.00	\$499.00	-\$200.00	166.9
001	21108	60320	001-1108-21108-300-951-60320-	Advertising	E	\$14,550.00	\$15,608.84	-\$1,058.84	107.3
001	21108	60500	001-1108-21108-300-951-60500-	Admin/Office Supp/Eqt Non-Cap	E	\$2,200.00	\$1,464.10	\$735.90	66.6
				<b>Total 21108 Personnel</b>		\$578,057.33	\$266,357.07	\$311,700.26	46.1

001	21109	60101	001-1109-21109-300-951-60101-	Dept Manager Salary Exp	E	\$129,143.84	\$18,248.74	\$110,895.10	14.1
001	21109	60102	001-1109-21109-300-951-60102-	Mid Mgmt Hrlly Employee Wage Ex	E	\$105,402.24	\$56,598.24	\$48,804.00	53.7
001	21109	60105	001-1109-21109-300-951-60105-	F-T Employee Wage Exp	E	\$207,421.92	\$111,380.05	\$96,041.87	53.7
001	21109	60251	001-1109-21109-300-951-60251-	Conferences/Training Expense	E	\$2,000.00	\$110.00	\$1,890.00	5.5
001	21109	60252	001-1109-21109-300-951-60252-	Travel/Mileage Expense	E	\$1,000.00	\$0.00	\$1,000.00	0.0
001	21109	60253	001-1109-21109-300-951-60253-	Food/Lodging Expense	E	\$900.00	\$247.36	\$652.64	27.5
001	21109	60256	001-1109-21109-300-951-60256-	Dues/Memberships Expense	E	\$1,645.00	\$300.00	\$1,345.00	18.2
001	21109	60306	001-1109-21109-300-951-60306-	Other Prof/Consult Srvs Exp	E	\$43,075.00	\$582.50	\$42,492.50	1.4
001	21109	60500	001-1109-21109-300-951-60500-	Admin/Office Supp/Eqt Non-Cap	E	\$1,000.00	\$622.48	\$377.52	62.2
001	21109	60501	001-1109-21109-300-951-60501-	Operating Supp/Eqt Non-Cap	E	\$150.00	\$0.00	\$150.00	0.0
001	21109	60797	001-1109-21109-300-951-60797-	Miscellaneous Expense	E	\$13,250.00	\$19.76	\$13,230.24	0.1
001	21109			<b>Total 21109 Planning/Economic Devel</b>		\$504,988.00	\$188,109.13	\$316,878.87	37.3
001	21110	60101	001-1110-21110-300-951-60101-	Dept Manager Salary Exp	E	\$104,333.18	\$57,962.62	\$46,370.56	55.6
001	21110	60102	001-1110-21110-300-951-60102-	Mid Mgmt Hrlly Employee Wage Ex	E	\$75,293.28	\$29,186.93	\$46,106.35	38.8
001	21110	60105	001-1110-21110-300-951-60105-	F-T Employee Wage Exp	E	\$332,162.21	\$164,404.05	\$167,758.16	49.5
001	21110	60111	001-1110-21110-300-951-60111-	Overtime Wage Expense	E	\$5,500.27	\$335.33	\$5,164.94	6.1
001	21110	60230	001-1110-21110-300-951-60230-	Clothing/Uniforms Expense	E	\$500.00	\$341.19	\$158.81	68.2
001	21110	60251	001-1110-21110-300-951-60251-	Conferences/Training Expense	E	\$2,500.00	\$1,110.37	\$1,389.63	44.4
001	21110	60256	001-1110-21110-300-951-60256-	Dues/Memberships Expense	E	\$515.00	\$0.00	\$515.00	0.0
001	21110	60306	001-1110-21110-300-951-60306-	Other Prof/Consult Srvs Exp	E	\$500.00	\$0.00	\$500.00	0.0
001	21110	60411	001-1110-21110-300-951-60411-	Gasoline Expense	E	\$1,400.00	\$587.75	\$812.25	42.0
001	21110	60453	001-1110-21110-300-951-60453-	Vehicle Repair/Tires/Oil Exp	E	\$3,000.00	\$0.00	\$3,000.00	0.0
001	21110	60500	001-1110-21110-300-951-60500-	Admin/Office Supp/Eqt Non-Cap	E	\$1,400.00	\$1,400.00	\$0.00	100.0
001	21110	60501	001-1110-21110-300-951-60501-	Operating Supp/Eqt Non-Cap	E	\$382.00	\$241.29	\$140.71	63.2
001	21110	60797	001-1110-21110-300-951-60797-	Miscellaneous Expense	E	\$400.00	\$400.00	\$0.00	100.0
001	21110			<b>Total 21110 Code Enforcement/Inspec</b>		\$527,885.94	\$255,969.53	\$271,916.41	48.5
001	21111	60214	001-1106-21111-300-951-60214-	Retiree Health Premiums Expens	E	\$205,732.91	\$155,477.21	\$50,255.70	75.6
001	21111	60256	001-1106-21111-300-951-60256-	Dues/Memberships Expense	E	\$357,375.00	\$46,387.31	\$310,987.69	13.0
001	21111	60259	001-1106-21111-300-951-60259-	Unemployment Comp Exp	E	\$7,500.00	\$9,871.53	-\$2,371.53	131.6
001	21111	60301	001-1106-21111-300-951-60301-	Legal Services Expense	E	\$100,000.00	\$165,995.78	-\$65,995.78	166.0
001	21111	60302	001-1106-21111-300-951-60302-	Audit Services Expense	E	\$81,900.00	\$38,585.60	\$43,314.40	47.1
001	21111	60304	001-1106-21111-300-951-60304-	Registry of Deeds Fee Expense	E	\$7,700.00	\$8,269.76	-\$569.76	107.4
001	21111	60306	001-1106-21111-300-951-60306-	Other Prof/Consult Srvs Exp	E	\$20,000.00	\$233,341.00	-\$213,341.00	1,166.7
001	21111	60308	001-1106-21111-300-951-60308-	Actuarial Expense	E	\$8,000.00	\$0.00	\$8,000.00	0.0
001	21111	60310	001-1106-21111-300-951-60310-	Service Contracts Expense	E	\$28,799.00	\$17,136.87	\$11,662.13	59.5
001	21111	60315	001-1106-21111-300-951-60315-	User License Expense	E	\$913,772.56	\$499,149.52	\$414,924.04	54.9
001	21111	60319	001-1106-21111-300-951-60319-	Employee Assistance Program Ex	E	\$16,400.00	\$9,230.40	\$7,169.60	56.3
001	21111	60320	001-1106-21111-300-951-60320-	Advertising	E	\$24,400.00	\$6,557.90	\$17,842.10	26.9
001	21111	60325	001-1106-21111-300-951-60325-	Postage/Shipping Expense	E	\$26,900.00	\$10,664.95	\$16,235.05	39.6
001	21111	60370	001-1106-21111-300-951-60370-	Workers Comp Insurance Exp	E	\$986,027.00	\$503,361.55	\$482,665.45	51.0
001	21111	60371	001-1106-21111-300-951-60371-	General Insurance Expense	E	\$47,700.00	\$74,381.00	-\$26,681.00	155.9
001	21111	60372	001-1106-21111-300-951-60372-	Vehicle Insurance Expense	E	\$184,187.00	\$86,877.00	\$97,310.00	47.2
001	21111	60373	001-1106-21111-300-951-60373-	Building/Boiler Insurance Exp	E	\$96,145.00	\$27,724.00	\$68,421.00	28.8
001	21111	60377	001-1106-21111-300-951-60377-	Surety Bonds Expense	E	\$1,645.00	\$175.00	\$1,470.00	10.6
001	21111	60379	001-1106-21111-300-951-60379-	Public Official Liab Insur Exp	E	\$32,459.00	\$33,448.00	-\$989.00	103.0
001	21111	60380	001-1106-21111-300-951-60380-	Police Prof Liab Insur Exp	E	\$35,000.00	\$48,756.00	-\$13,756.00	139.3
001	21111	60383	001-1106-21111-300-951-60383-	Insurance Deductibles	E	\$8,000.00	\$21,494.00	-\$13,494.00	268.7
001	21111	60402	001-1106-21111-300-951-60402-	Phone/Celular/Paging Exp	E	\$20,000.00	\$17,048.71	\$2,951.29	86.5
001	21111	60406	001-1106-21111-300-951-60406-	Fiber/Internet Expense	E	\$28,320.00	\$16,782.63	\$11,537.37	59.3
001	21111	60500	001-1106-21111-300-951-60500-	Admin/Office Supp/Eqt Non-Cap	E	\$3,700.00	\$488.32	\$3,211.68	13.2
001	21111	60501	001-1106-21111-300-951-60501-	Operating Supp/Eqt Non-Cap	E	\$8,100.00	\$39,197.95	-\$31,097.95	483.9
001	21111	60502	001-1106-21111-300-951-60502-	Printing & Copying Expense	E	\$12,100.00	\$13,334.55	-\$1,234.55	110.2
001	21111	60795	001-1106-21111-300-951-60795-	Personnel Reserve	E	\$389,796.30	\$291,088.35	\$98,707.95	74.7
001	21111	60797	001-1106-21111-300-951-60797-	Miscellaneous Expense	E	\$62,000.00	\$2,290.67	\$59,709.33	3.7
001	21111	60798	001-1106-21111-300-951-60798-	Contingency	E	\$700,000.00	\$38,238.54	\$661,761.46	5.5
001	21111	60799	001-1106-21111-300-951-60799-	Airport Subsidy Expense	E	\$35,000.00	\$35,000.00	\$0.00	100.0
001	21111			<b>Total 21111 General Administration</b>		\$4,448,658.77	\$2,450,354.10	\$1,995,346.43	55.1
001	21121	60105	001-1102-21121-300-952-60105-	F-T Employee Wage Exp	E	\$52,137.36	\$27,996.44	\$24,140.92	53.7
001	21121	60111	001-1102-21121-300-952-60111-	Overtime Wage Expense	E	\$922.33	\$0.00	\$922.33	0.0
001	21121	60230	001-1102-21121-300-952-60230-	Clothing Allowance Expense	E	\$75.00	\$0.00	\$75.00	0.0
001	21121	60310	001-1102-21121-300-952-60310-	Service Contracts Expense	E	\$46,518.00	\$34,775.87	\$11,742.13	74.8
001	21121	60400	001-1102-21121-300-952-60400-	Electricity Expense	E	\$28,852.00	\$15,294.12	\$13,557.88	53.0
001	21121	60401	001-1102-21121-300-952-60401-	Water Expense	E	\$4,200.00	\$5,948.66	-\$1,748.66	141.6
001	21121	60404	001-1102-21121-300-952-60404-	Sewer User Fee Expense	E	\$3,750.00	\$972.99	\$2,777.01	25.9
001	21121	60405	001-1102-21121-300-952-60405-	Heating Fuel Expense	E	\$22,000.00	\$2,418.82	\$19,581.18	11.0
001	21121	60411	001-1102-21121-300-952-60411-	Gasoline Expense	E	\$55.00	\$0.00	\$55.00	0.0
001	21121	60450	001-1102-21121-300-952-60450-	Building Repair/Maint Exp	E	\$14,700.00	\$19,199.43	-\$4,499.43	130.6
001	21121	60452	001-1102-21121-300-952-60452-	Operating Equip Repair Exp	E	\$200.00	\$0.00	\$200.00	0.0
001	21121	60453	001-1102-21121-300-952-60453-	Vehicle Repair/Tires/Oil Exp	E	\$40.00	\$0.00	\$40.00	0.0
001	21121	60501	001-1102-21121-300-952-60501-	Operating Supp/Eqt Non-Cap	E	\$1,500.00	-\$2,768.91	\$4,268.91	-184.6
001	21121	60509	001-1102-21121-300-952-60509-	Cleaning Supplies Expense	E	\$3,152.61	\$1,598.91	\$1,553.70	50.7
001	21121			<b>Total 21121 City Hall Building Exp</b>		\$178,102.30	\$105,436.33	\$72,665.97	59.2
001	21122	60799	001-1106-21122-300-952-60799-	Private School Transportation	E	\$25,136.00	\$25,136.00	\$0.00	100.0
001	21122			<b>Total 21122 Private Schools</b>		\$25,136.00	\$25,136.00	\$0.00	100.0
001	21123	60106	001-1124-21123-300-952-60106-	P-T Employee Wage Exp	E	\$91,994.20	\$37,349.34	\$54,644.86	40.6
001	21123	60107	001-1124-21123-300-952-60107-	Temp Employee Wage Exp	E	\$0.00	\$1,785.78	-\$1,785.78	100.0
001	21123	60111	001-1124-21123-300-952-60111-	Overtime Wage Expense	E	\$1,456.50	\$0.00	\$1,456.50	0.0
001	21123	60230	001-1124-21123-300-952-60230-	Clothing Allowance Expense	E	\$450.00	\$1,161.56	-\$711.56	258.1
001	21123	60310	001-1124-21123-300-952-60310-	Service Contracts Expense	E	\$18,880.00	\$11,754.95	\$7,125.05	62.3
001	21123	60330	001-1124-21123-300-952-60330-	Equipment Rent/Lease Exp	E	\$500.00	\$0.00	\$500.00	0.0
001	21123	60400	001-1124-21123-300-952-60400-	Electricity Expense	E	\$18,000.00	\$0.00	\$18,000.00	0.0
001	21123	60401	001-1124-21123-300-952-60401-	Water Expense	E	\$3,842.00	\$2,715.67	\$1,126.33	70.7
001	21123	60404	001-1124-21123-300-952-60404-	Sewer User Fee Expense	E	\$1,500.00	\$1,441.50	\$58.50	96.1
001	21123	60405	001-1124-21123-300-952-60405-	Heating Fuel Expense	E	\$65,682.50	\$32,019.34	\$33,663.16	48.7
001	21123	60450	001-1124-21123-300-952-60450-	Building Repair/Maint Exp	E	\$55,000.00	\$92,252.97	-\$37,252.97	167.7
001	21123	60454	001-1124-21123-300-952-60454-	Grounds Maint/Improve Exp	E	\$3,650.00	\$774.71	\$2,875.29	21.2
001	21123	60500	001-1124-21123-300-952-60500-	Admin/Office Supp/Eqt Non-Cap	E	\$2,000.00	\$136.48	\$1,863.52	6.8
001	21123	60501	001-1124-21123-300-952-60501-	Operating Supp/Eqt Non-Cap	E	\$600.00	\$1,906.50	-\$1,306.50	317.8
001	21123	60509	001-1124-21123-300-952-60509-	Cleaning Supplies Expense	E	\$5,100.00	\$2,117.62	\$2,982.38	41.5
001	21123			<b>Total 21123 Community Center</b>		\$268,655.20	\$185,416.42	\$83,238.78	69.0
001	21124	60101	001-1124-21124-300-952-60101-	Dept Manager Salary Exp	E	\$105,403.91	\$56,599.04	\$48,804.87	53.7
001	21124	60102	001-1124-21124-300-952-60102-	Mid Mgmt Hrlly Employee Wage Ex	E	\$89,074.08	\$47,834.29	\$41,239.79	53.7

001	21124	60105	001-1124-21124-300-952-60105-	F-T Employee Wage Exp	E	\$505,483.92	\$228,672.47	\$276,811.45	45.2
001	21124	60106	001-1124-21124-300-952-60106-	P-T Employee Wage Exp	E	\$0.00	\$22,448.24	-\$22,448.24	100.0
001	21124	60107	001-1124-21124-300-952-60107-	Temp Employee Wage Exp	E	\$105,100.00	\$63,670.69	\$41,429.31	60.6
001	21124	60111	001-1124-21124-300-952-60111-	Overtime Wage Expense	E	\$0.00	\$6,070.51	-\$6,070.51	100.0
001	21124	60230	001-1124-21124-300-952-60230-	Clothing Allowance Expense	E	\$1,500.00	\$6,904.00	-\$5,404.00	460.3
001	21124	60251	001-1124-21124-300-952-60251-	Conferences/Training Expense	E	\$5,740.00	\$4,790.93	\$949.07	83.5
001	21124	60252	001-1124-21124-300-952-60252-	Travel/Mileage Expense	E	\$5,000.00	\$2,824.28	\$2,175.72	56.5
001	21124	60253	001-1124-21124-300-952-60253-	Food/Lodging Expense	E	\$3,500.00	\$0.00	\$3,500.00	0.0
001	21124	60256	001-1124-21124-300-952-60256-	Dues/Memberships Expense	E	\$250.00	\$18.37	\$231.63	7.3
001	21124	60306	001-1124-21124-300-952-60306-	Other Prof/Consult Svcs Exp	E	\$0.00	\$3,337.95	-\$3,337.95	100.0
001	21124	60310	001-1124-21124-300-952-60310-	Service Contracts Expense	E	\$8,300.00	\$5,585.97	\$2,714.03	67.3
001	21124	60365	001-1124-21124-300-952-60365-	Recreation Program Expense	E	\$10,440.00	\$6,717.27	\$3,722.73	64.3
001	21124	60400	001-1124-21124-300-952-60400-	Electricity Expense	E	\$13,000.00	\$24,093.22	-\$11,093.22	185.3
001	21124	60402	001-1124-21124-300-952-60402-	Phone/Celular/Paging Exp	E	\$8,500.00	\$3,502.49	\$4,997.51	41.2
001	21124	60405	001-1124-21124-300-952-60405-	Heating Fuel Expense	E	\$1,500.00	\$0.00	\$1,500.00	0.0
001	21124	60410	001-1124-21124-300-952-60410-	Diesel Fuel Expense	E	\$2,400.00	\$642.87	\$1,757.13	26.8
001	21124	60411	001-1124-21124-300-952-60411-	Gasoline Expense	E	\$2,250.00	\$1,275.16	\$974.84	56.7
001	21124	60450	001-1124-21124-300-952-60450-	Building Repair/Maint Exp	E	\$8,500.00	\$10,748.35	-\$2,248.35	126.5
001	21124	60452	001-1124-21124-300-952-60452-	Operating Equip Repair Exp	E	\$800.00	\$979.34	-\$179.34	122.4
001	21124	60453	001-1124-21124-300-952-60453-	Vehicle Repair/Tires/Oil Exp	E	\$6,000.00	\$8,694.78	-\$2,694.78	144.9
001	21124	60500	001-1124-21124-300-952-60500-	Admin/Office Supp/Eqt Non-Cap	E	\$2,800.00	\$1,330.43	\$1,469.57	47.5
001	21124	60501	001-1124-21124-300-952-60501-	Operating Supp/Eqt Non-Cap	E	\$13,000.00	\$8,320.35	\$4,679.65	64.0
001	21124	60502	001-1124-21124-300-952-60502-	Printing & Copying Expense	E	\$2,800.00	\$286.43	\$2,513.57	10.2
001	21124	60509	001-1124-21124-300-952-60509-	Cleaning Supplies Expense	E	\$800.00	\$1,077.83	-\$277.83	134.7
	21124			<b>Total 21124 Recreation</b>		\$902,141.91	\$516,425.26	\$385,716.65	57.2
001	21125	60105	001-1103-21125-300-952-60105-	F-T Employee Wage Exp	E	\$213,163.92	\$133,963.30	\$79,200.62	62.8
001	21125	60251	001-1103-21125-300-952-60251-	Conferences/Training Expense	E	\$399.00	\$100.00	\$299.00	25.1
001	21125	60252	001-1103-21125-300-952-60252-	Travel/Mileage Expense	E	\$420.00	\$0.00	\$420.00	0.0
001	21125	60256	001-1103-21125-300-952-60256-	Dues/Memberships Expense	E	\$120.00	\$0.00	\$120.00	0.0
001	21125	60306	001-1103-21125-300-952-60306-	Other Prof/Consult Svcs Exp	E	\$6,500.00	\$2,641.00	\$3,859.00	40.6
001	21125	60402	001-1103-21125-300-952-60402-	Phone/Celular/Paging Exp	E	\$0.00	\$361.99	-\$361.99	100.0
001	21125	60500	001-1103-21125-300-952-60500-	Admin/Office Supp/Eqt Non-Cap	E	\$500.00	\$0.00	\$500.00	0.0
001	21125	60501	001-1103-21125-300-952-60501-	Operating Supp/Eqt Non-Cap	E	\$5,500.00	\$14,510.36	-\$9,010.36	263.8
001	21125	60502	001-1103-21125-300-952-60502-	Printing & Copying Expense	E	\$100.00	\$0.00	\$100.00	0.0
001	21125	60730	001-1103-21125-300-952-60730-	G.A. Electricity Expense	E	\$6,000.00	\$6,812.72	-\$812.72	113.5
001	21125	60731	001-1103-21125-300-952-60731-	G.A. Client Rent Expense	E	\$320,000.00	\$248,215.92	\$71,784.08	77.6
001	21125	60732	001-1103-21125-300-952-60732-	G.A. Food/Grocery Expense	E	\$60,000.00	\$12,436.55	\$47,563.45	20.7
001	21125	60734	001-1103-21125-300-952-60734-	G.A. Burials Expense	E	\$13,000.00	\$4,500.00	\$8,500.00	34.6
001	21125	60737	001-1103-21125-300-952-60737-	G.A. Telephone Expense	E	\$0.00	\$445.00	-\$445.00	100.0
001	21125	60739	001-1103-21125-300-952-60739-	G.A. Heating Fuel Expense	E	\$925.00	\$807.79	\$117.21	87.3
001	21125	60743	001-1103-21125-300-952-60743-	G.A. Medical Expense	E	\$3,108.00	\$392.95	\$2,715.05	12.6
001	21125	60747	001-1103-21125-300-952-60747-	Seeds of Hope	E	\$480,000.00	\$340,550.00	\$139,450.00	70.9
001	21125	60797	001-1103-21125-300-952-60797-	Miscellaneous Expense	E	\$0.00	\$0.00	\$0.00	0.0
	21125			<b>Total 21125 Health &amp; Welfare Exps</b>		\$1,109,735.92	\$765,737.58	\$343,998.34	69.0
001	21128	61199	001-1102-21128-300-952-61199-	Total Muni Svcs Allocation	E	\$1,376,487.00	\$1,402,796.53	-\$26,309.53	101.9
	21128			<b>Total 21128 Municipal Services</b>		\$1,376,487.00	\$1,402,796.53	-\$26,309.53	101.9
001	21131	40130	001-1102-21131-300-952-40130-	Cable Franchise Excise Tax Rev	R	-\$299,000.00	\$0.00	-\$299,000.00	0.0
001	21131	40500	001-1102-21131-300-952-40500-	Investment Income Revenue	R	-\$700.00	\$0.00	-\$700.00	0.0
001	21131	60102	001-1102-21131-300-952-60102-	Mid Mgmt Hrlly Employee Wage Exp	E	\$83,165.04	\$44,657.45	\$38,507.59	53.7
001	21131	60105	001-1102-21131-300-952-60105-	F-T Employee Wage Exp	E	\$70,198.56	\$37,029.56	\$33,169.00	52.7
001	21131	60106	001-1102-21131-300-952-60106-	P-T Employee Wage Exp	E	\$11,347.50	\$2,302.02	\$9,045.48	20.3
001	21131	60306	001-1102-21131-300-952-60306-	Other Prof/Consult Svcs Exp	E	\$72,000.00	\$42,000.00	\$30,000.00	58.3
001	21131	60320	001-1102-21131-300-952-60320-	Advertising	E	\$5,600.00	\$1,505.00	\$4,095.00	26.9
001	21131	60400	001-1102-21131-300-952-60400-	Electricity Expense	E	\$1,920.00	\$0.00	\$1,920.00	0.0
001	21131	60401	001-1102-21131-300-952-60401-	Water Expense	E	\$440.00	\$212.44	\$227.56	48.3
001	21131	60402	001-1102-21131-300-952-60402-	Phone/Celular/Paging Exp	E	\$3,120.00	\$1,305.00	\$1,815.00	41.8
001	21131	60404	001-1102-21131-300-952-60404-	Sewer User Fee Expense	E	\$140.00	\$195.15	-\$55.15	139.4
001	21131	60405	001-1102-21131-300-952-60405-	Heating Fuel Expense	E	\$6,465.00	\$5,079.85	\$1,385.15	78.6
001	21131	60406	001-1102-21131-300-952-60406-	Fiber/Internet Expense	E	\$960.00	\$455.00	\$505.00	47.4
001	21131	60450	001-1102-21131-300-952-60450-	Building Repair/Maint Exp	E	\$5,000.00	\$294.00	\$4,706.00	5.9
001	21131	60500	001-1102-21131-300-952-60500-	Admin/Office Supp/Eqt Non-Cap	E	\$100.00	\$21.95	\$78.05	22.0
001	21131	60501	001-1102-21131-300-952-60501-	Operating Supp/Eqt Non-Cap	E	\$5,080.00	\$496.54	\$4,583.46	19.5
001	21131	60509	001-1102-21131-300-952-60509-	Cleaning Supplies Expense	E	\$100.00	\$0.00	\$100.00	0.0
	21131			<b>Total 21131 Communications</b>		-\$34,063.90	\$135,553.96	-\$170,110.86	-397.9
001	21141	60101	001-1141-21141-300-953-60101-	Dept Manager Salary Exp	E	\$128,172.28	\$67,811.38	\$60,360.90	52.9
001	21141	60102	001-1141-21141-300-953-60102-	Mid Mgmt Hrlly Employee Wage Exp	E	\$219,202.90	\$100,463.35	\$118,739.55	45.8
001	21141	60105	001-1141-21141-300-953-60105-	F-T Employee Wage Exp	E	\$3,775,763.18	\$1,947,485.83	\$1,828,277.35	51.6
001	21141	60107	001-1141-21141-300-953-60107-	Temp Employee Wage Exp	E	\$70,000.00	\$20,091.46	\$49,908.54	28.7
001	21141	60111	001-1141-21141-300-953-60111-	Overtime Wage Expense	E	\$565,168.00	\$343,752.44	\$221,415.56	60.8
001	21141	60112	001-1141-21141-300-953-60112-	Extra Holiday Pay Exp	E	\$139,159.00	\$105,628.20	\$33,530.80	75.9
001	21141	60121	001-1141-21141-300-953-60121-	Annual Stipend Pay Expense	E	\$6,000.00	\$38,750.00	-\$32,750.00	645.8
001	21141	60230	001-1141-21141-300-953-60230-	Clothing Allowance Expense	E	\$132,645.00	\$53,835.51	\$78,809.49	79.0
001	21141	60251	001-1141-21141-300-953-60251-	Conferences/Training Expense	E	\$112,500.00	\$59,677.52	\$52,822.48	53.0
001	21141	60252	001-1141-21141-300-953-60252-	Travel/Mileage Expense	E	\$1,000.00	\$17.50	\$982.50	1.8
001	21141	60253	001-1141-21141-300-953-60253-	Food/Lodging Expense	E	\$4,200.00	\$3,200.36	\$999.64	76.2
001	21141	60256	001-1141-21141-300-953-60256-	Dues/Memberships Expense	E	\$4,427.00	\$1,278.99	\$3,148.01	28.9
001	21141	60258	001-1141-21141-300-953-60258-	Hiring Costs/EE Testing Exp	E	\$11,375.00	\$1,356.50	\$10,018.50	11.9
001	21141	60310	001-1141-21141-300-953-60310-	Service Contracts Expense	E	\$77,998.00	\$38,369.59	\$39,628.41	49.2
001	21141	60325	001-1141-21141-300-953-60325-	Postage/Shipping Expense	E	\$400.00	\$193.99	\$206.01	48.5
001	21141	60400	001-1141-21141-300-953-60400-	Electricity Expense	E	\$20,000.00	\$0.00	\$20,000.00	0.0
001	21141	60401	001-1141-21141-300-953-60401-	Water Expense	E	\$3,350.00	\$2,043.96	\$1,306.04	61.0
001	21141	60402	001-1141-21141-300-953-60402-	Phone/Celular/Paging Exp	E	\$16,000.00	\$5,819.78	\$10,180.22	36.4
001	21141	60404	001-1141-21141-300-953-60404-	Sewer User Fee Expense	E	\$3,000.00	\$2,448.78	\$551.22	81.6
001	21141	60405	001-1141-21141-300-953-60405-	Heating Fuel Expense	E	\$22,000.00	\$8,856.32	\$13,143.68	40.3
001	21141	60410	001-1141-21141-300-953-60410-	Diesel Fuel Expense	E	\$31,999.95	\$17,229.05	\$14,770.90	53.8
001	21141	60411	001-1141-21141-300-953-60411-	Gasoline Expense	E	\$11,819.00	\$5,593.97	\$6,225.03	47.3
001	21141	60450	001-1141-21141-300-953-60450-	Building Repair/Maint Exp	E	\$50,517.00	\$19,109.44	\$31,407.56	37.8
001	21141	60452	001-1141-21141-300-953-60452-	Operating Equip Repair Exp	E	\$101,579.00	\$25,582.71	\$79,209.91	22.0
001	21141	60453	001-1141-21141-300-953-60453-	Vehicle Repair/Tires/Oil Exp	E	\$111,025.00	\$76,444.56	\$34,580.44	68.9
001	21141	60461	001-1141-21141-300-953-60461-	Repair/Maint-CommunsEquip	E	\$25,831.00	\$1,321.06	\$24,509.94	5.1
001	21141	60465	001-1141-21141-300-953-60465-	Fire Boat Repair/Maint	E	\$3,500.00	\$1,489.77	\$2,010.23	42.6
001	21141	60500	001-1141-21141-300-953-60500-	Admin/Office Supp/Eqt Non-Cap	E	\$5,900.00	\$5,046.94	\$853.06	85.5
001	21141	60501	001-1141-21141-300-953-60501-	Operating Supp/Eqt Non-Cap	E	\$9,480.00	\$2,078.28	\$7,401.72	21.9
001	21141	60508	001-1141-21141-300-953-60508-	Ambulance Supplies Non-Capital	E	\$68,790.00	\$35,339.90	\$29,709.87	56.8
001	21141	60509	001-1141-21141-300-953-60509-	Cleaning Supplies Expense	E	\$4,600.00	\$2,596.06	\$2,003.94	56.4

	21141			<b>Total 21141 Fire Dept.</b>		\$5,737,401.31	\$2,992,913.20	\$2,692,991.50	52.2
001	21142	60230	001-1141-21142-300-953-60230-	Clothing Allowance Expense	E	\$3,000.00	\$0.00	\$3,000.00	0.0
001	21142	60400	001-1141-21142-300-953-60400-	Electricity Expense	E	\$1,500.00	\$0.00	\$1,500.00	0.0
001	21142	60401	001-1141-21142-300-953-60401-	Water Expense	E	\$200.00	\$144.51	\$55.49	72.3
001	21142	60402	001-1141-21142-300-953-60402-	Phone/Celular/Paging Exp	E	\$340.00	\$0.00	\$340.00	0.0
001	21142	60405	001-1141-21142-300-953-60405-	Heating Fuel Expense	E	\$3,700.00	\$2,232.66	\$1,467.34	60.3
	21142			<b>Total 21142 Biddeford Pool Fire Dep</b>		\$8,740.00	\$2,377.17	\$6,362.83	27.2
001	21144	60101	001-1110-21144-300-953-60101-	Dept Manager Salary Exp	E	\$11,592.58	\$6,340.23	\$5,252.35	54.7
001	21144	60230	001-1110-21144-300-953-60230-	Clothing Allowance Expense	E	\$250.00	\$0.00	\$250.00	0.0
001	21144	60402	001-1110-21144-300-953-60402-	Phone/Celular/Paging Exp	E	\$580.00	\$0.00	\$580.00	0.0
	21144			<b>Total 21144 Emergency Management</b>		\$12,422.58	\$6,340.23	\$6,082.35	51.0
001	21145	60335	001-1141-21145-300-953-60335-	Hydrant Rental Expense	E	\$733,685.84	\$486,296.24	\$247,389.60	66.3
	21145			<b>Total 21145 Hydrant Rental</b>		\$733,685.84	\$486,296.24	\$247,389.60	66.3
001	21146	60101	001-1146-21146-300-953-60101-	Dept Manager Salary Exp	E	\$143,654.40	\$83,328.52	\$60,325.88	58.0
001	21146	60102	001-1146-21146-300-953-60102-	Mid Mgmt Hrly Employee Wage Ex	E	\$120,456.72	\$63,062.01	\$57,394.71	52.4
001	21146	60105	001-1146-21146-300-953-60105-	F-T Employee Wage Exp	E	\$4,326,352.70	\$2,002,991.72	\$2,323,360.98	46.3
001	21146	60106	001-1146-21146-300-953-60106-	P-T Employee Wage Exp	E	\$0.00	\$52,999.28	-\$52,999.28	100.0
001	21146	60107	001-1146-21146-300-953-60107-	Temp Employee Wage Exp	E	\$32,407.85	\$263.70	\$32,144.15	0.8
001	21146	60111	001-1146-21146-300-953-60111-	Overtime Wage Expense	E	\$329,105.45	\$354,288.40	-\$25,182.95	107.7
001	21146	60112	001-1146-21146-300-953-60112-	Extra Holiday Pay Exp	E	\$83,532.15	\$48,209.80	\$35,322.35	57.7
001	21146	60127	001-1146-21146-300-953-60127-	Health Club Dues	E	\$960.00	\$0.00	\$960.00	0.0
001	21146	60230	001-1146-21146-300-953-60230-	Clothing Allowance Expense	E	\$74,800.00	\$27,825.24	\$46,974.76	37.2
001	21146	60251	001-1146-21146-300-953-60251-	Conferences/Training Expense	E	\$30,000.00	\$12,811.30	\$17,188.70	42.7
001	21146	60252	001-1146-21146-300-953-60252-	Travel/Mileage Expense	E	\$6,900.00	\$3,418.30	\$3,481.70	49.5
001	21146	60253	001-1146-21146-300-953-60253-	Food/Lodging Expense	E	\$8,250.00	\$12,706.44	-\$4,456.44	154.0
001	21146	60256	001-1146-21146-300-953-60256-	Dues/Memberships Expense	E	\$1,980.00	\$905.00	\$1,075.00	45.7
001	21146	60257	001-1146-21146-300-953-60257-	Professional License Fees Exp	E	\$7,645.00	\$5,540.00	\$2,105.00	72.5
001	21146	60306	001-1146-21146-300-953-60306-	Other Prof/Consult Svcs Exp	E	\$16,400.00	\$5,775.00	\$10,625.00	35.2
001	21146	60310	001-1146-21146-300-953-60310-	Service Contracts Expense	E	\$0.00	\$722.51	-\$722.51	100.0
001	21146	60325	001-1146-21146-300-953-60325-	Postage/Shipping Expense	E	\$200.00	\$302.90	-\$102.90	151.5
001	21146	60330	001-1146-21146-300-953-60330-	Equipment Rent/Lease Exp	E	\$9,886.00	\$3,494.81	\$6,391.19	35.4
001	21146	60400	001-1146-21146-300-953-60400-	Electricity Expense	E	\$65,208.00	\$28,176.13	\$37,031.87	43.2
001	21146	60401	001-1146-21146-300-953-60401-	Water Expense	E	\$1,000.00	\$791.01	\$208.99	79.1
001	21146	60404	001-1146-21146-300-953-60404-	Sewer User Fee Expense	E	\$800.00	\$567.51	\$232.49	70.9
001	21146	60405	001-1146-21146-300-953-60405-	Heating Fuel Expense	E	\$8,000.00	\$7,509.77	\$490.23	93.9
001	21146	60411	001-1146-21146-300-953-60411-	Gasoline Expense	E	\$65,550.00	\$32,173.45	\$33,376.55	49.1
001	21146	60450	001-1146-21146-300-953-60450-	Building Repair/Maint Exp	E	\$20,000.00	\$11,566.25	\$8,433.75	57.8
001	21146	60452	001-1146-21146-300-953-60452-	Operating Equip Repair Exp	E	\$13,736.00	\$2,401.40	\$11,334.60	17.5
001	21146	60453	001-1146-21146-300-953-60453-	Vehicle Repair/Tires/Oil Exp	E	\$90,000.00	\$46,276.90	\$43,723.10	51.4
001	21146	60500	001-1146-21146-300-953-60500-	Admin/Office Supp/Eqt Non-Cap	E	\$3,500.00	\$1,135.83	\$2,364.17	32.5
001	21146	60501	001-1146-21146-300-953-60501-	Operating Supp/Eqt Non-Cap	E	\$113,077.00	\$96,263.61	\$16,813.39	85.1
001	21146	60502	001-1146-21146-300-953-60502-	Printing & Copying Expense	E	\$4,500.00	\$466.54	\$4,033.46	10.4
001	21146	60509	001-1146-21146-300-953-60509-	Cleaning Supplies Expense	E	\$7,300.00	\$5,013.08	\$2,286.92	68.7
001	21146	60603	001-1146-21146-300-953-60603-	Vehicles Purchase Capital	E	\$100,000.00	\$72,572.00	\$27,428.00	72.6
	21146			<b>Total 21146 Police Dept.</b>		\$5,685,201.27	\$2,983,558.41	\$2,701,642.86	52.5
001	21147	60105	001-1146-21147-300-953-60105-	F-T Employee Wage Exp	E	\$493,719.97	\$221,892.77	\$271,827.20	44.9
001	21147	60111	001-1146-21147-300-953-60111-	Overtime Wage Expense	E	\$50,000.00	\$34,636.47	\$15,363.53	69.3
001	21147	60112	001-1146-21147-300-953-60112-	Extra Holiday Pay Exp	E	\$11,503.01	\$1,737.12	\$9,765.89	15.1
001	21147	60230	001-1146-21147-300-953-60230-	Clothing Allowance Expense	E	\$4,200.00	\$114.95	\$4,085.05	2.7
001	21147	60251	001-1146-21147-300-953-60251-	Conferences/Training Expense	E	\$4,400.00	\$545.00	\$3,855.00	12.4
001	21147	60256	001-1146-21147-300-953-60256-	Dues/Memberships Expense	E	\$400.00	\$345.00	\$55.00	86.3
001	21147	60500	001-1146-21147-300-953-60500-	Admin/Office Supp/Eqt Non-Cap	E	\$500.00	\$113.17	\$386.83	22.6
001	21147	60501	001-1146-21147-300-953-60501-	Operating Supp/Eqt Non-Cap	E	\$16,469.00	\$6,288.76	\$10,180.24	38.2
	21147			<b>Total 21147 Police Investigative Se</b>		\$581,191.98	\$265,673.24	\$315,518.74	45.7
001	21148	60102	001-1146-21148-300-953-60102-	Mid Mgmt Hrly Employee Wage Ex	E	\$101,936.16	\$58,165.50	\$43,770.66	57.1
001	21148	60105	001-1146-21148-300-953-60105-	F-T Employee Wage Exp	E	\$1,248,477.84	\$643,484.77	\$604,993.07	51.5
001	21148	60106	001-1146-21148-300-953-60106-	P-T Employee Wage Exp	E	\$32,473.00	\$24,787.42	\$7,685.58	76.3
001	21148	60111	001-1146-21148-300-953-60111-	Overtime Wage Expense	E	\$132,692.03	\$85,833.21	\$46,858.82	64.7
001	21148	60112	001-1146-21148-300-953-60112-	Extra Holiday Pay Exp	E	\$51,740.00	\$18,894.40	\$32,845.60	36.5
001	21148	60251	001-1146-21148-300-953-60251-	Conferences/Training Expense	E	\$3,160.00	\$1,089.00	\$2,071.00	34.5
001	21148	60252	001-1146-21148-300-953-60252-	Travel/Mileage Expense	E	\$3,000.00	\$79.86	\$2,920.14	2.7
001	21148	60310	001-1146-21148-300-953-60310-	Service Contracts Expense	E	\$117,907.58	\$97,832.74	\$20,074.84	83.0
001	21148	60317	001-1146-21148-300-953-60317-	Translation Expense	E	\$5,800.00	\$1,691.71	\$4,108.29	29.2
001	21148	60400	001-1146-21148-300-953-60400-	Electricity Expense	E	\$8,000.00	\$3,637.94	\$4,362.06	45.5
001	21148	60402	001-1146-21148-300-953-60402-	Phone/Celular/Paging Exp	E	\$40,000.00	\$19,912.62	\$20,087.38	49.8
001	21148	60452	001-1146-21148-300-953-60452-	Operating Equip Repair Exp	E	\$3,000.00	\$1,242.20	\$1,757.80	41.4
001	21148	60500	001-1146-21148-300-953-60500-	Admin/Office Supp/Eqt Non-Cap	E	\$1,000.00	\$56.60	\$943.40	5.7
001	21148	60501	001-1146-21148-300-953-60501-	Operating Supp/Eqt Non-Cap	E	\$4,000.00	\$325.51	\$3,674.49	8.1
	21148			<b>Total 21148 Police Communications</b>		\$1,753,186.61	\$957,033.48	\$796,153.13	54.6
001	21149	60105	001-1146-21149-300-953-60105-	F-T Employee Wage Exp	E	\$51,239.52	\$28,458.76	\$22,780.76	55.5
001	21149	60111	001-1146-21149-300-953-60111-	Overtime Wage Expense	E	\$550.00	\$19.01	\$530.99	3.5
001	21149	60230	001-1146-21149-300-953-60230-	Clothing Allowance Expense	E	\$750.00	\$157.90	\$592.10	21.1
001	21149	60310	001-1146-21149-300-953-60310-	Service Contracts Expense	E	\$32,925.00	\$16,462.96	\$16,462.04	50.0
001	21149	60402	001-1146-21149-300-953-60402-	Phone/Celular/Paging Exp	E	\$500.00	\$0.00	\$500.00	0.0
001	21149	60411	001-1146-21149-300-953-60411-	Gasoline Expense	E	\$875.00	\$864.06	\$10.94	98.7
001	21149	60453	001-1146-21149-300-953-60453-	Vehicle Repair/Tires/Oil Exp	E	\$800.00	\$0.00	\$800.00	0.0
001	21149	60501	001-1146-21149-300-953-60501-	Operating Supp/Eqt Non-Cap	E	\$375.00	\$0.00	\$375.00	0.0
	21149			<b>Total 21149 Animal Control Officer</b>		\$88,014.52	\$45,962.69	\$42,051.83	52.2
001	21150	60400	001-1146-21150-300-953-60400-	Electricity Expense	E	\$73,722.00	\$62,909.63	\$10,812.37	85.3
001	21150	60452	001-1146-21150-300-953-60452-	Operating Equip Repair Exp	E	\$100,000.00	\$40,664.97	\$59,335.03	40.7
	21150			<b>Total 21150 Street &amp; Traffic Lights</b>		\$173,722.00	\$103,574.60	\$70,147.40	59.6
001	21161	60101	001-1161-21161-300-954-60101-	Dept Manager Salary Exp	E	\$79,201.62	\$43,935.96	\$35,265.66	55.5
001	21161	60102	001-1161-21161-300-954-60102-	Mid Mgmt Hrly Employee Wage Ex	E	\$281,178.01	\$227,753.83	\$53,424.18	81.0
001	21161	60105	001-1161-21161-300-954-60105-	F-T Employee Wage Exp	E	\$873,473.04	\$319,302.19	\$554,170.85	36.6
001	21161	60111	001-1161-21161-300-954-60111-	Overtime Wage Expense	E	\$76,593.91	\$65,880.03	\$10,713.88	86.0
001	21161	60230	001-1161-21161-300-954-60230-	Clothing Allowance Expense	E	\$12,200.00	\$7,313.85	\$4,886.15	59.9
001	21161	60251	001-1161-21161-300-954-60251-	Conferences/Training Expense	E	\$6,000.00	\$864.85	\$5,135.15	14.4
001	21161	60252	001-1161-21161-300-954-60252-	Travel/Mileage Expense	E	\$4,750.00	\$3,193.85	\$1,556.15	67.2
001	21161	60256	001-1161-21161-300-954-60256-	Dues/Memberships Expense	E	\$735.00	\$0.00	\$735.00	0.0
001	21161	60310	001-1161-21161-300-954-60310-						

001	21161	60325	001-1161-21161-300-954-60325-	Postage/Shipping Expense	E	\$190.00	\$92.62	\$97.38	48.7
001	21161	60400	001-1161-21161-300-954-60400-	Electricity Expense	E	\$25,184.53	\$6,485.05	\$18,699.48	25.8
001	21161	60401	001-1161-21161-300-954-60401-	Water Expense	E	\$5,127.00	\$3,675.65	\$1,451.35	71.7
001	21161	60402	001-1161-21161-300-954-60402-	Phone/Celular/Paging Exp	E	\$15,000.00	\$10,478.15	\$4,521.85	69.9
001	21161	60404	001-1161-21161-300-954-60404-	Sewer User Fee Expense	E	\$4,800.00	\$2,628.07	\$2,171.93	54.8
001	21161	60405	001-1161-21161-300-954-60405-	Heating Fuel Expense	E	\$26,750.00	\$11,665.49	\$15,084.51	43.6
001	21161	60411	001-1161-21161-300-954-60411-	Gasoline Expense	E	\$18,144.00	\$10,117.22	\$8,026.78	55.8
001	21161	60450	001-1161-21161-300-954-60450-	Building Repair/Maint Exp	E	\$13,500.00	\$6,860.15	\$6,639.85	50.8
001	21161	60452	001-1161-21161-300-954-60452-	Operating Equip Repair Exp	E	\$12,000.00	\$13,383.90	-\$1,383.90	111.5
001	21161	60453	001-1161-21161-300-954-60453-	Vehicle Repair/Tires/Oil Exp	E	\$14,000.00	\$14,318.72	-\$318.72	102.3
001	21161	60461	001-1161-21161-300-954-60461-	Repair/Maint-CommunsEquip	E	\$2,000.00	\$0.00	\$2,000.00	0.0
001	21161	60500	001-1161-21161-300-954-60500-	Admin/Office Supp/Eqt Non-Cap	E	\$16,310.00	\$5,234.89	\$11,075.11	32.1
001	21161	60501	001-1161-21161-300-954-60501-	Operating Supp/Eqt Non-Cap	E	\$5,950.00	\$2,480.00	\$3,470.00	41.7
001	21161	60505	001-1161-21161-300-954-60505-	Construction Supplies	E	\$2,500.00	\$1,269.53	\$1,230.47	50.8
001	21161	60506	001-1161-21161-300-954-60506-	Equipment/Small Tools-Non-cap	E	\$20,500.00	\$7,702.52	\$12,797.48	37.6
001	21161	60509	001-1161-21161-300-954-60509-	Cleaning Supplies Expense	E	\$4,300.00	\$2,435.05	\$1,864.95	56.6
001	21161	60797	001-1161-21161-300-954-60797-	Miscellaneous Expense	E	\$1,225.00	\$0.00	\$1,225.00	0.0
	21161			<b>Total 21161 PW Admin/Fleet Maint. E</b>		\$1,532,612.11	\$776,433.82	\$756,178.29	50.7
001	21162	60105	001-1161-21162-300-954-60105-	F-T Employee Wage Exp	E	\$948,891.60	\$464,550.70	\$484,340.90	49.0
001	21162	60111	001-1161-21162-300-954-60111-	Overtime Wage Expense	E	\$115,000.00	\$64,519.25	\$50,480.75	56.1
001	21162	60230	001-1161-21162-300-954-60230-	Clothing Allowance Expense	E	\$18,050.00	\$9,266.32	\$8,783.68	51.3
001	21162	60312	001-1161-21162-300-954-60312-	Temporary Agency Help Exp	E	\$24,000.00	\$0.00	\$24,000.00	0.0
001	21162	60313	001-1161-21162-300-954-60313-	Construction Services Expense	E	\$28,000.00	\$9,825.56	\$18,174.44	35.1
001	21162	60346	001-1161-21162-300-954-60346-	Removal of Trees & Stumps	E	\$20,000.00	\$27,775.00	-\$7,775.00	138.9
001	21162	60410	001-1161-21162-300-954-60410-	Diesel Fuel Expense	E	\$81,139.00	\$44,310.02	\$36,828.98	54.6
001	21162	60411	001-1161-21162-300-954-60411-	Gasoline Expense	E	\$12,915.00	\$5,165.59	\$7,749.41	40.0
001	21162	60453	001-1161-21162-300-954-60453-	Vehicle Repair/Tires/Oil Exp	E	\$192,415.00	\$97,600.10	\$94,814.90	50.7
001	21162	60457	001-1161-21162-300-954-60457-	Road Maint/Improve Non-Cap	E	\$60,000.00	\$37,449.74	\$22,550.26	62.4
001	21162	60462	001-1161-21162-300-954-60462-	Road Painting Expense	E	\$111,888.00	\$113,168.37	-\$1,280.37	101.1
001	21162	60501	001-1161-21162-300-954-60501-	Operating Supp/Eqt Non-Cap	E	\$7,000.00	\$4,291.89	\$2,708.11	61.3
001	21162	60503	001-1161-21162-300-954-60503-	Road Salt Expense	E	\$275,000.00	\$241,368.32	\$33,631.68	87.8
001	21162	60505	001-1161-21162-300-954-60505-	Construction Supplies	E	\$22,500.00	\$16,059.14	\$6,440.86	71.4
001	21162	60506	001-1161-21162-300-954-60506-	Equipment/Small Tools-Non-cap	E	\$12,700.00	\$4,348.73	\$8,351.27	34.2
001	21162	60507	001-1161-21162-300-954-60507-	Street Signs Expense	E	\$21,000.00	\$18,344.80	\$2,655.20	87.4
	21162			<b>Total 21162 Public Works Roads Main</b>		\$1,950,498.60	\$1,158,043.53	\$792,455.07	59.4
001	21164	60102	001-1161-21164-300-954-60102-	Mid Mgmt Hrlly Employee Wage Ex	E	\$73,523.28	\$49,105.20	\$24,418.08	66.8
001	21164	60105	001-1161-21164-300-954-60105-	F-T Employee Wage Exp	E	\$327,983.04	\$159,359.58	\$168,623.46	48.6
001	21164	60111	001-1161-21164-300-954-60111-	Overtime Wage Expense	E	\$32,500.00	\$27,157.34	\$5,342.66	83.6
001	21164	60230	001-1161-21164-300-954-60230-	Clothing Allowance Expense	E	\$6,650.00	\$3,610.04	\$3,039.96	54.3
001	21164	60311	001-1161-21164-300-954-60311-	Operations Contracts Expense	E	\$550,204.00	\$311,385.11	\$238,818.89	56.6
001	21164	60313	001-1161-21164-300-954-60313-	Construction Services Expense	E	\$4,500.00	\$1,040.25	\$3,459.75	23.1
001	21164	60340	001-1161-21164-300-954-60340-	Waste Tipping Fee Expense	E	\$388,988.00	\$286,870.91	\$102,117.09	73.7
001	21164	60341	001-1161-21164-300-954-60341-	Non-Burnable Disposal Exp	E	\$37,000.00	\$38,637.42	-\$1,637.42	104.4
001	21164	60345	001-1161-21164-300-954-60345-	Rodent Control Expense	E	\$1,100.00	\$0.00	\$1,100.00	0.0
001	21164	60410	001-1161-21164-300-954-60410-	Diesel Fuel Expense	E	\$48,338.00	\$36,765.70	\$11,572.30	76.1
001	21164	60412	001-1161-21164-300-954-60412-	Bottled Gas Expense	E	\$1,600.00	\$649.81	\$950.19	40.6
001	21164	60452	001-1161-21164-300-954-60452-	Operating Equip Repair Exp	E	\$5,500.00	\$1,521.34	\$3,978.66	27.7
001	21164	60453	001-1161-21164-300-954-60453-	Vehicle Repair/Tires/Oil Exp	E	\$41,600.00	\$111,357.93	-\$69,757.93	267.7
001	21164	60501	001-1161-21164-300-954-60501-	Operating Supp/Eqt Non-Cap	E	\$4,150.00	\$3,462.88	\$687.12	83.4
001	21164	60502	001-1161-21164-300-954-60502-	Printing & Copying Expense	E	\$6,500.00	\$785.96	\$5,714.04	12.1
001	21164	60506	001-1161-21164-300-954-60506-	Equipment/Small Tools-Non-cap	E	\$1,300.00	\$1,185.38	\$114.62	91.2
001	21164	60797	001-1161-21164-300-954-60797-	Miscellaneous Expense	E	\$10,350.00	\$1,055.31	\$9,294.69	10.2
	21164			<b>Total 21164 Solid Waste Management</b>		\$1,541,786.32	\$1,033,950.16	\$507,836.16	67.1
001	21165	60102	001-1161-21165-300-954-60102-	Mid Mgmt Hrlly Employee Wage Ex	E	\$76,406.81	\$53,165.11	\$23,241.70	69.6
001	21165	60105	001-1161-21165-300-954-60105-	F-T Employee Wage Exp	E	\$278,977.68	\$144,539.67	\$134,438.01	51.8
001	21165	60106	001-1161-21165-300-954-60106-	P-T Employee Wage Exp	E	\$74,667.50	\$12,776.50	\$61,891.00	17.1
001	21165	60111	001-1161-21165-300-954-60111-	Overtime Wage Expense	E	\$26,300.00	\$16,588.10	\$9,711.90	63.1
001	21165	60230	001-1161-21165-300-954-60230-	Clothing Allowance Expense	E	\$6,450.00	\$5,779.36	\$670.64	89.6
001	21165	60313	001-1161-21165-300-954-60313-	Construction Services Expense	E	\$30,000.00	\$13,015.42	\$16,984.58	43.4
001	21165	60400	001-1161-21165-300-954-60400-	Electricity Expense	E	\$8,250.00	\$4,559.33	\$3,690.67	55.3
001	21165	60401	001-1161-21165-300-954-60401-	Water Expense	E	\$10,500.00	\$16,118.82	-\$5,618.82	153.5
001	21165	60404	001-1161-21165-300-954-60404-	Sewer User Fee Expense	E	\$3,000.00	\$5,361.04	-\$2,361.04	178.7
001	21165	60410	001-1161-21165-300-954-60410-	Diesel Fuel Expense	E	\$8,000.00	\$4,404.81	\$3,595.19	55.1
001	21165	60411	001-1161-21165-300-954-60411-	Gasoline Expense	E	\$11,373.00	\$3,500.86	\$7,872.14	30.8
001	21165	60450	001-1161-21165-300-954-60450-	Building Repair/Maint Exp	E	\$1,500.00	\$715.00	\$785.00	47.7
001	21165	60453	001-1161-21165-300-954-60453-	Vehicle Repair/Tires/Oil Exp	E	\$31,500.00	\$21,872.88	\$9,627.12	69.4
001	21165	60454	001-1161-21165-300-954-60454-	Grounds Maint/Improve Exp	E	\$47,910.00	\$35,161.32	\$12,748.68	73.4
001	21165	60500	001-1161-21165-300-954-60500-	Admin/Office Supp/Eqt Non-Cap	E	\$2,425.00	\$219.16	\$2,205.84	9.0
001	21165	60501	001-1161-21165-300-954-60501-	Operating Supp/Eqt Non-Cap	E	\$1,400.00	\$1,070.00	\$330.00	76.4
001	21165	60505	001-1161-21165-300-954-60505-	Construction Supplies	E	\$4,550.00	\$581.92	\$3,968.08	12.8
001	21165	60506	001-1161-21165-300-954-60506-	Equipment/Small Tools-Non-cap	E	\$9,000.00	\$950.38	\$8,049.62	10.6
001	21165	60509	001-1161-21165-300-954-60509-	Cleaning Supplies Expense	E	\$2,000.00	\$453.25	\$1,546.75	22.7
	21165			<b>Total 21165 Parks Maintenance</b>		\$634,209.99	\$340,832.93	\$293,377.06	53.7
001	21166	60101	001-1161-21166-300-954-60101-	Dept Manager Salary Exp	E	\$4,015.00	\$4,014.00	\$1.00	100.0
001	21166	60107	001-1161-21166-300-954-60107-	Temp Employee Wage Exp	E	\$24,978.00	\$11,758.50	\$13,219.50	47.1
001	21166	60310	001-1161-21166-300-954-60310-	Service Contracts Expense	E	\$4,300.00	\$0.00	\$4,300.00	0.0
001	21166	60400	001-1161-21166-300-954-60400-	Electricity Expense	E	\$400.00	\$301.42	\$98.58	75.4
001	21166	60401	001-1161-21166-300-954-60401-	Water Expense	E	\$275.00	\$136.21	\$138.79	49.5
001	21166	60402	001-1161-21166-300-954-60402-	Phone/Celular/Paging Exp	E	\$324.00	\$224.00	\$100.00	69.1
001	21166	60410	001-1161-21166-300-954-60410-	Diesel Fuel Expense	E	\$346.00	\$90.27	\$255.73	26.1
001	21166	60411	001-1161-21166-300-954-60411-	Gasoline Expense	E	\$460.00	\$226.40	\$233.60	49.2
001	21166	60450	001-1161-21166-300-954-60450-	Building Repair/Maint Exp	E	\$375.00	\$0.00	\$375.00	0.0
001	21166	60452	001-1161-21166-300-954-60452-	Operating Equip Repair Exp	E	\$1,800.00	\$271.05	\$1,528.95	15.1
001	21166	60454	001-1161-21166-300-954-60454-	Grounds Maint/Improve Exp	E	\$900.00	\$0.00	\$900.00	0.0
001	21166	60457	001-1161-21166-300-954-60457-	Road Maint/Improve Non-Cap	E	\$5,000.00	\$4,811.36	\$188.64	96.2
001	21166	60501	001-1161-21166-300-954-60501-	Operating Supp/Eqt Non-Cap	E	\$125.00	\$0.00	\$125.00	0.0
001	21166	60506	001-1161-21166-300-954-60506-	Equipment/Small Tools-Non-cap	E	\$850.00	\$96.90	\$753.10	11.4
	21166			<b>Total 21166 Cemetery</b>		\$44,148.00	\$21,930.11	\$22,217.89	49.7
001	21167	60101	001-1161-21167-300-954-60101-	Dept Manager Salary Exp	E	\$118,890.72	\$63,841.11	\$55,049.61	53.7
001	21167	60105	001-1161-21167-300-954-60105-	F-T Employee Wage Exp	E	\$121,034.05	\$64,992.06	\$56,041.99	53.7
001	21167	60230	001-1161-21167-300-954-60230-	Clothing Allowance Expense	E	\$800.00	\$338.85	\$461.15	42.4
001	21167	60251	001-1161-21167-300-954-60251-	Conferences/Training Expense	E	\$1,000.00	\$90.00	\$910.00	9.0
001	21167	60252	001-1161-21167-300-954-60252-	Travel/Mileage Expense	E	\$750.00	\$79.00	\$671.00	10.5
001	21167	60256	001-1161-21167-300-954-60256-	Dues/Memberships Expense	E	\$325.00	\$0.00	\$325.00	0.0

001	21167	60257	001-1161-21167-300-954-60257-	Professional License Fees Exp	E	\$800.00	\$395.00	\$405.00	49.4
001	21167	60304	001-1161-21167-300-954-60304-	Registry of Deeds Fee Expense	E	\$100.00	\$0.00	\$100.00	0.0
001	21167	60306	001-1161-21167-300-954-60306-	Other Prof/Consult Svcs Exp	E	\$37,500.00	\$20,711.52	\$16,788.48	55.2
001	21167	60310	001-1161-21167-300-954-60310-	Service Contracts Expense	E	\$4,480.00	\$1,755.28	\$2,724.72	39.2
001	21167	60402	001-1161-21167-300-954-60402-	Phone/Celular/Paging Exp	E	\$1,250.00	\$510.00	\$740.00	40.8
001	21167	60411	001-1161-21167-300-954-60411-	Gasoline Expense	E	\$400.00	\$253.32	\$146.68	63.3
001	21167	60452	001-1161-21167-300-954-60452-	Operating Equip Repair Exp	E	\$875.00	\$0.00	\$875.00	0.0
001	21167	60453	001-1161-21167-300-954-60453-	Vehicle Repair/Tires/Oil Exp	E	\$500.00	\$52.50	\$447.50	10.5
001	21167	60500	001-1161-21167-300-954-60500-	Admin/Office Supp/Eqt Non-Cap	E	\$1,300.00	\$151.92	\$1,148.08	11.7
001	21167	60501	001-1161-21167-300-954-60501-	Operating Supp/Eqt Non-Cap	E	\$2,000.00	\$436.80	\$1,563.20	21.8
001	21167	60502	001-1161-21167-300-954-60502-	Printing & Copying Expense	E	\$150.00	\$0.00	\$150.00	0.0
001	21167	60797	001-1161-21167-300-954-60797-	Miscellaneous Expense	E	\$56,000.00	\$17,082.28	\$38,917.72	30.5
	21167			<b>Total 21167 Engineering</b>		\$348,154.77	\$170,689.64	\$177,465.13	49.0
001	21168	60102	001-1161-21168-300-954-60102-	Mid Mgmt Hrly Employee Wage Ex	E	\$78,989.04	\$42,415.00	\$36,574.04	53.7
001	21168	60251	001-1161-21168-300-954-60251-	Conferences/Training Expense	E	\$800.00	\$450.00	\$350.00	56.3
001	21168	60252	001-1161-21168-300-954-60252-	Travel/Mileage Expense	E	\$170.00	\$0.00	\$170.00	0.0
001	21168	60256	001-1161-21168-300-954-60256-	Dues/Memberships Expense	E	\$250.00	\$0.00	\$250.00	0.0
001	21168	60257	001-1161-21168-300-954-60257-	Professional License Fees Exp	E	\$275.00	\$550.00	-\$275.00	200.0
001	21168	60306	001-1161-21168-300-954-60306-	Other Prof/Consult Svcs Exp	E	\$320.00	\$320.00	\$0.00	100.0
001	21168	60500	001-1161-21168-300-954-60500-	Admin/Office Supp/Eqt Non-Cap	E	\$75.00	\$807.50	-\$732.50	1,076.7
001	21168	60501	001-1161-21168-300-954-60501-	Operating Supp/Eqt Non-Cap	E	\$1,020.00	\$0.00	\$1,020.00	0.0
	21168			<b>Total 21168 GIS Division</b>		\$81,899.04	\$44,542.50	\$37,356.54	54.4
001	21179	60129	001-1106-21179-300-951-60129-	Insurance Buyout Pay	E	\$37,810.00	\$32,673.28	\$5,136.72	86.4
001	21179	60201	001-1106-21179-300-951-60201-	FICA/Medicare-ER Share Exp	E	\$1,578,448.24	\$784,619.15	\$793,829.09	49.7
001	21179	60202	001-1106-21179-300-951-60202-	MPERS-Employer Share Exp	E	\$1,635,611.91	\$1,073,372.79	\$562,239.12	65.6
001	21179	60203	001-1106-21179-300-951-60203-	457 Plan-Employer Share Exp	E	\$182,328.56	\$69,447.07	\$112,881.49	38.1
001	21179	60210	001-1106-21179-300-951-60210-	HPHC Ins Employer Share Exp	E	\$1,934,924.20	\$1,002,168.80	\$932,755.40	51.8
001	21179	60211	001-1106-21179-300-951-60211-	NNBCT Ins Employer Share Exp	E	\$2,522,962.79	\$1,008,093.05	\$1,514,869.74	40.0
001	21179	60212	001-1106-21179-300-951-60212-	S-T Disability ER Share Exp	E	\$7,209.91	\$6,195.87	\$1,014.04	85.9
001	21179	60213	001-1106-21179-300-951-60213-	L-T Disability ER Share Exp	E	\$5,833.35	\$2,465.93	\$3,367.42	42.3
001	21179	60217	001-1106-21179-300-951-60217-	RHSA Plan ER Share Exp	E	\$187,828.88	\$76,576.78	\$111,252.10	40.8
001	21179	60218	001-1106-21179-300-951-60218-	College Reimbursement	E	\$24,600.00	\$24,021.93	\$578.07	97.7
	21179			<b>Total 21179 Fringe Benefits</b>		\$8,117,557.84	\$4,079,634.65	\$4,037,923.19	50.3
001	21181	60749	001-1102-21181-300-955-60749-	County Tax Expense	E	\$1,808,299.13	\$1,819,371.00	-\$11,071.87	100.6
	21181			<b>Total 21181 County Tax</b>		\$1,808,299.13	\$1,819,371.00	-\$11,071.87	100.6
001	21185	60750	001-1106-21185-400-958-60750-	Bond Principal Expense	E	\$2,184,749.94	\$1,934,233.54	\$250,516.40	88.5
001	21185	60754	001-1106-21185-400-958-60754-	Lease Principal Expense	E	\$1,197,231.84	\$629,297.29	\$567,934.55	52.6
	21185			<b>Total 21185 Debt Service - Principa</b>		\$3,381,981.78	\$2,563,530.83	\$818,450.95	75.8
001	21186	60751	001-1106-21186-400-958-60751-	Bond Interest Expense	E	\$871,848.69	\$431,958.00	\$439,890.69	49.5
001	21186	60755	001-1106-21186-400-958-60755-	Lease Interest Expense	E	\$159,345.00	\$85,383.48	\$73,961.52	53.6
	21186			<b>Total 21186 Debt Service - Interest</b>		\$1,031,193.69	\$517,341.48	\$513,852.21	50.2
001	21199	60799	001-1106-21199-600-959-60799-	Transfers out to Other Funds	E	\$150,000.00	\$0.00	\$150,000.00	0.0
	21199			<b>Total 21199 Transfers Out</b>		\$150,000.00	\$0.00	\$150,000.00	0.0
001	21201	60900	001-1102-21201-500-951-60900-	CIP Budget Holding	E	\$2,148,710.00	\$7,895.00	\$2,140,815.00	0.4
001	21201	60907	001-1102-21201-500-951-60907-	IT Improvements	E	\$0.00	\$8,995.31	-\$8,995.31	100.0
	21201			<b>Total 21201 CIP General Government</b>		\$2,148,710.00	\$16,890.31	\$2,131,819.69	0.8
001	21203	60995	001-1102-21203-500-953-60995-	FD Equipment	E	\$0.00	\$16,597.08	-\$16,597.08	100.0
	21203			<b>Total 21203 CIP Public Safety</b>		\$0.00	\$16,597.08	-\$16,597.08	100.0
001	21204	60602	001-1102-21204-500-954-60602-	14 Foot Mower Attachment	E	\$0.00	\$186,024.91	-\$186,024.91	100.0
001	21204	60900-42201	001-1102-21204-500-954-60900-42-	PW CIP-Vehicle Replace/Add	E	\$0.00	\$104,650.00	-\$104,650.00	100.0
001	21204	60906	001-1102-21204-500-954-60906-	PW Facility Repairs	E	\$0.00	\$25,564.40	-\$25,564.40	100.0
	21204			<b>Total 21204 CIP Public Works</b>		\$0.00	\$316,239.31	-\$316,239.31	100.0
001	21210	40999	001-1102-24151-500-957-40999-	Use of Undesignated Fund Balan	R	-\$500,000.00	\$0.00	-\$500,000.00	0.0
	21210			<b>Total 21210 Use of Prior Year F/B-C</b>		-\$500,000.00	\$0.00	-\$500,000.00	0.0
001	21302	60107	001-1300-21302-300-956-60107-	Temp Employee Wage Exp	E	\$0.00	\$6,210.00	-\$6,210.00	100.0
	21302			<b>Total 21302 Crossing Guards</b>		\$0.00	\$6,210.00	-\$6,210.00	100.0
001	24101	40100	001-4001-24101-998-971-40100-	Current Property Tax Revenue	R	-\$66,123,811.01	-\$66,633,363.20	\$66,633,363.20	100.0
001	24101	40110	001-4001-24101-998-971-40110-	Tax Interest Revenue	R	-\$100,000.00	-\$62,426.37	-\$37,573.63	62.4
001	24101	40111	001-4001-24101-998-971-40111-	Tax Lien Costs Revenue	R	-\$12,500.00	-\$12,258.62	-\$241.38	98.1
001	24101	40112	001-4001-24101-998-971-40112-	Quit Claim Fee Revenue	R	-\$1,500.00	\$0.00	-\$1,500.00	0.0
001	24101	40115	001-4001-24101-998-971-40115-	Payments in Lieu of Taxes Rev	R	-\$195,000.00	-\$50,000.00	-\$145,000.00	25.6
001	24101	40406	001-4001-24101-998-971-40406-	State Vets Tax Reimburse Rev	R	-\$19,300.00	-\$15,262.00	-\$4,038.00	79.1
001	24101	40408	001-4001-24101-998-971-40408-	State Tree Growth Assess Rev	R	-\$25,000.00	-\$38,311.50	\$13,311.50	153.2
	24101			<b>Total 24101 Property Taxes</b>		-\$66,477,111.01	-\$66,811,621.69	\$66,458,321.69	99.97
001	24102	40120	001-4002-24101-998-972-40120-	Motor Vehicle Excise Tax Rev	R	-\$4,100,000.00	-\$3,061,442.94	-\$1,038,557.06	74.7
001	24102	40121	001-4002-24101-998-972-40121-	Boat Excise Tax Revenue	R	-\$17,500.00	-\$4,638.00	-\$12,862.00	26.5
	24102			<b>Total 24102 Excise Taxes</b>		-\$4,117,500.00	-\$3,066,080.94	-\$1,051,419.06	74.5
001	24110	40122	001-4004-24102-998-973-40122-	Snowmobile Registration Reimbu	R	-\$1,400.00	\$0.00	-\$1,400.00	0.0
001	24110	40263	001-4004-24102-998-973-40263-	Motor Vehicle Reg Fee Rev	R	-\$84,000.00	-\$54,622.35	-\$29,377.65	65.0
001	24110	40264	001-4004-24102-998-973-40264-	IFW Registration Fee Rev	R	-\$2,900.00	-\$1,282.00	-\$1,618.00	44.2
	24110			<b>Total 24110 Registration Fees</b>		-\$88,300.00	-\$55,904.35	-\$32,395.65	63.3
001	24111	40200	001-5001-24102-998-951-40200-	Birth Certificate Fee Revenue	R	-\$20,000.00	-\$14,979.20	-\$5,020.80	74.9
001	24111	40201	001-5001-24102-998-951-40201-	Death Certificate Fee Revenue	R	-\$12,000.00	-\$9,091.60	-\$2,908.40	67.4
001	24111	40202	001-5001-24102-998-951-40202-	Burial Permit Revenue	R	-\$5,000.00	-\$1,772.00	-\$3,228.00	27.3
001	24111	40204	001-5001-24102-998-951-40204-	Marriage Certificate Fee Rev	R	-\$4,500.00	-\$4,451.80	-\$48.20	89.0
001	24111	40205	001-5001-24102-998-951-40205-	Marriage License Revenue	R	-\$6,500.00	-\$4,350.00	-\$2,150.00	66.9
001	24111	40206	001-5001-24102-998-951-40206-	Resident Turkey License Rev	R	-\$30.00	\$0.00	-\$30.00	0.0
001	24111	40207	001-5001-24102-998-951-40207-	Resident Fishing License Rev	R	-\$50.00	-\$80.00	-\$30.00	16.0
001	24111	40208	001-5001-24102-998-951-40208-	Massage Therapy License Rev	R	-\$1,000.00	-\$1,550.00	\$550.00	155.0
001	24111	40209	001-5001-24102-998-951-40209-	Muzzle Loading License Rev	R	-\$15.00	-\$5.00	-\$10.00	33.3
001	24111	40210	001-5001-24102-998-951-40210-	Duplicate License-Combo Rev	R	-\$10.00	-\$2.00	-\$8.00	20.0
001	24111	40212	001-5001-24102-998-951-40212-	Coyote License Revenue	R	-\$10.00	-\$2.00	-\$8.00	20.0
001	24111	40213	001-5001-24102-998-951-40213-	Pheasant Stamp Fee Rev	R	-\$10.00	-\$4.00	-\$6.00	40.0

001	24111	40214	001-5001-24102-998-951-40214	Duck Stamp Fee Revenue	R	-5	0.00	-5	0.0
001	24111	40215	001-5001-24102-998-951-40215	Resident Hunting Lic Rev	R	-100	-20.00	-80	20.0
001	24111	40216	001-5001-24102-998-951-40216	Junior Hunting Lic Rev	R	-10	0.00	-10	0.0
001	24111	40217	001-5001-24102-998-951-40217	Archery License Revenue	R	-100	-22.00	-78	22.0
001	24111	40218	001-5001-24102-998-951-40218	Resident Combo Lic Rev	R	-250	-67.00	-183	26.8
001	24111	40220	001-5001-24102-998-951-40220	Small Game License Rev	R	-5	0.00	-5	0.0
001	24111	40221	001-5001-24102-998-951-40221	Bear License Revenue	R	-10	-6.00	-4	60.0
001	24111	40229	001-5001-24102-998-951-40229	Victualers License Revenue	R	-12,000	-3,260.00	-8,740	27.2
001	24111	40230	001-5001-24102-998-951-40230	Entertainment License Rev	R	-2,200	-300.00	-1,900	13.6
001	24111	40232	001-5001-24102-998-951-40232	Garage/Service Sta Lic Rev	R	-1,500	-1,975.00	475	131.7
001	24111	40233	001-5001-24102-998-951-40233	Vendor License Revenue	R	-300	-100.00	-200	33.3
001	24111	40234	001-5001-24102-998-951-40234	Taxi License Revenue	R	-220	0.00	-220	0.0
001	24111	40237	001-5001-24102-998-951-40237	Second Hand Dealer Lic Rev	R	-610	-400.00	-210	65.6
001	24111	40239	001-5001-24102-998-951-40239	Research Revenue	R	-50	0.00	-50	0.0
001	24111	40258	001-5001-24102-998-951-40258	Advertising Costs Revenue	R	-800	-400.00	-400	50.0
001	24111	40259	001-5001-24102-998-951-40259	City Clerk Services Rev	R	-1,000	-903.35	-97	90.3
001	24111	40260	001-5001-24102-998-951-40260	Copies Revenue	R	-100	-36.00	-64	36.0
001	24111	40262	001-5001-24102-998-951-40262	Returned Check Fee Rev	R	-700	-690.00	-10	98.6
001	24111	40265	001-5001-24102-998-951-40265	Building Permit Revenue	R	-800,000	-1,086,251.32	286,251	135.8
001	24111	40266	001-5001-24102-998-951-40266	Electrical Permit Revenue	R	-80,000	-57,236.29	-22,764	71.5
001	24111	40267	001-5001-24102-998-951-40267	Plumbing Permit Revenue	R	-40,000	-28,104.00	-11,896	70.3
001	24111	40268	001-5001-24102-998-951-40268	Junk Yard Permit Revenue	R	-200	-75.00	-125	37.5
001	24111	40271	001-5001-24102-998-951-40271	Code Violations Fine Revenue	R	-500	0.00	-500	0.0
001	24111	40273	001-5001-24102-998-951-40273	ZBA Fee Revenue	R	-500	-100.00	-400	20.0
001	24111	40275	001-5001-24102-998-951-40275	Plan Bd Admin Fee Rev	R	-3,000	-2,905.70	-94	96.9
001	24111	40277	001-5001-24102-998-951-40277	Plan Bd Minor Subdivision Rev	R	-10,635.00	6,115	235.3	0.0
001	24111	40278	001-5001-24102-998-951-40278	Plan Bd Major Subdivision Rev	R	0.00	-25,000	0.0	81.9
001	24111	40279	001-5001-24102-998-951-40279	Plan Bd Site Review Rev	R	-16,376.00	-3,624	81.9	75.0
001	24111	40285	001-5001-24102-998-951-40285	Plan Bd Cond Use/Oth1 Rev	R	-1,500.00	-500	75.0	0.0
001	24111	40288	001-5001-24102-998-951-40288	Plan Bd Cont/Cond Zone1 Rev	R	-2,750	0.00	-2,750	0.0
001	24111	40294	001-5001-24102-998-951-40294	Plan Bd Shoreland Zone Rev	R	-10,000	-4,140.00	-5,860	41.4
001	24111	40310	001-5001-24102-998-951-40310	Sole Proprietor Filing Fee Rv	R	-160	-120.00	-40	75.0
001	24111	40317	001-5001-24102-998-951-40317	Code Permit Application Fee Rv	R	-27,500	-22,520.00	-4,980	81.9
001	24111	40318	001-5001-24102-998-951-40318	Historic Preservation App Fee	R	-3,000	-850.00	-2,150	28.3
001	24111	40319	001-5001-24102-998-951-40319	Special Event Permit Fees	R	-153,450	-1,000.00	-152,450	0.7
001	24111	40320	001-5001-24102-998-951-40320	Accessory Dwelling Fee	R	-800	-400.00	-400	50.0
001	24111	40321	001-5001-24102-998-951-40321	Inspection Program Revenue	R	-100,000	25.00	-100,025	0.0
001	24111	40324	001-5001-24102-998-951-40324	Cannabis Business License	R	-50,000	-46,000.00	-4,000	92.0
001	24111	40325	001-5001-24102-998-951-40325	Solicitation License	R	0	-80.00	80	100.0
001	24111	40327	001-5001-24102-998-951-40327	Vacant Buildings	R	0	-5,100.00	5,100	100.0
001	24111	40556	001-5001-24102-998-951-40556	Copies Sold Revenue	R	-100	-21.00	-79	21.0
	24111			<b>Total 24111 Gen Govt Licenses, Perm</b>		<b>-\$1,395,015.00</b>	<b>-\$1,326,856.26</b>	<b>-\$68,158.74</b>	<b>95.1</b>
001	24112	40600	001-5002-24102-998-952-40600	Rental AT&T Cell ME Site Rev	R	-\$33,891.00	-\$22,393.68	-\$11,497.32	66.1
001	24112	40601	001-5002-24102-998-952-40601	Rental Verizon Cell ME Site Rv	R	-\$18,742.75	-\$15,741.09	-\$3,001.66	84.0
001	24112	40602	001-5002-24102-998-952-40602	Rental City Theater Revenue	R	-\$960.00	-\$960.00	\$0.00	100.0
001	24112	40605	001-5002-24102-998-952-40605	Rental US Cellular ME Site Rev	R	-\$43,442.10	-\$29,562.00	-\$13,880.10	68.0
001	24112	40638	001-5002-24102-998-952-40638	Rental T-Mobile Cell ME Site R	R	-\$32,864.00	\$0.00	-\$32,864.00	0.0
	24112			<b>Total 24112 Pub Svcs Licenses, Per</b>		<b>-\$129,899.85</b>	<b>-\$68,656.77</b>	<b>-\$61,243.08</b>	<b>52.9</b>
001	24113	40297	001-5003-24102-998-953-40297	False Alarm Fee Revenue	R	-\$30,000.00	-\$17,920.00	-\$12,080.00	59.7
001	24113	40298	001-5003-24102-998-953-40298	Ordinance Fines Revenue	R	-\$1,000.00	-\$39.00	-\$961.00	3.9
001	24113	40299	001-5003-24102-998-953-40299	Animal Cntrl Collections Rev	R	-\$2,500.00	-\$100.00	-\$2,400.00	4.0
001	24113	40300	001-5003-24102-998-953-40300	Police Reports Revenue	R	-\$5,000.00	-\$4,152.50	-\$847.50	83.1
001	24113	40307	001-5003-24102-998-953-40307	Court Ordered Restitution Rev	R	\$0.00	-\$475.00	\$475.00	100.0
001	24113	40309	001-5003-24102-998-953-40309	Blasting Permit Fee Revenue	R	-\$685.09	-\$650.00	-\$35.09	94.9
001	24113	40316	001-5003-24102-998-953-40316	Parking Fines Revenue	R	-\$25,000.00	-\$48,486.12	\$23,486.12	193.9
001	24113	40460	001-5003-24102-998-953-40460	PSAP Service Fees	R	-\$378,232.00	-\$378,233.75	\$1.75	100.0
001	24113	40463	001-5003-24102-998-953-40463	Police Grants	R	-\$20,000.00	-\$22,639.45	\$2,639.45	113.2
001	24113	40630	001-5003-24102-998-953-40630	Rental Verizon Cell Site	R	-\$20,988.00	-\$9,782.65	-\$11,205.35	46.6
	24113			<b>Total 24113 Pub Safety Licenses, Pe</b>		<b>-\$483,405.09</b>	<b>-\$482,478.47</b>	<b>-\$926.62</b>	<b>99.8</b>
001	24114	40223	001-5004-24102-998-954-40223	Cemetery Fee Revenue	R	-\$10,000.00	-\$3,650.00	-\$6,350.00	36.5
001	24114	40231	001-5004-24102-998-954-40231	Septic Sludge Permit Rev	R	-\$100.00	\$0.00	-\$100.00	0.0
001	24114	40235	001-5004-24102-998-954-40235	Solid Waste Annual Fee Rev	R	-\$3,000.00	\$0.00	-\$3,000.00	0.0
001	24114	40302	001-5004-24102-998-954-40302	Street Opening Permit Rev	R	-\$22,525.00	-\$22,295.00	-\$230.00	99.0
001	24114	40303	001-5004-24102-998-954-40303	Recycling Revenue	R	-\$66,000.00	-\$69,012.07	\$3,012.07	104.6
001	24114	40304	001-5004-24102-998-954-40304	Solid Waste Bag Sales Revenue	R	-\$100,000.00	-\$25,683.05	-\$74,316.95	25.7
001	24114	40322	001-5004-24102-998-954-40322	Large Bin Sales Revenue	R	-\$27,500.00	-\$14,640.00	-\$12,860.00	53.2
001	24114	40700	001-5004-24102-998-954-40700	Municipal Garage Labor Charge	R	-\$120,000.00	-\$60,170.00	-\$59,830.00	50.1
	24114			<b>Total 24114 Pub Works Licenses, Per</b>		<b>-\$349,125.00</b>	<b>-\$195,450.12</b>	<b>-\$153,674.88</b>	<b>56.0</b>
001	24120	40400	001-4006-24103-998-974-40400	State Revenue Sharing Rev	R	-\$4,254,393.34	-\$2,978,847.80	-\$1,275,545.54	70.0
	24120			<b>Total 24120 State Revenue Sharing</b>		<b>-\$4,254,393.34</b>	<b>-\$2,978,847.80</b>	<b>-\$1,275,545.54</b>	<b>70.0</b>
001	24121	40401	001-4007-24103-998-975-40401	State Homestead Exemption Rev	R	-\$799,402.07	-\$640,428.00	-\$158,974.07	80.1
	24121			<b>Total 24121 State Homestead Exempti</b>		<b>-\$799,402.07</b>	<b>-\$640,428.00</b>	<b>-\$158,974.07</b>	<b>80.1</b>
001	24122	40433	001-5001-24103-998-951-40433	Fed Fish & Wildlife Rev Share	R	-\$7,000.00	\$0.00	-\$7,000.00	0.0
	24122			<b>Total 24122 Gen Govt Intergovernmen</b>		<b>-\$7,000.00</b>	<b>\$0.00</b>	<b>-\$7,000.00</b>	<b>0.0</b>
001	24123	40402	001-5002-24103-998-952-40402	State G A Reimbursement Rev	R	-\$622,393.10	-\$253,939.52	-\$368,453.58	40.8
001	24123	40403	001-5002-24103-998-952-40403	State DNS Assist Rev	R	\$0.00	-\$414.60	\$414.60	100.0
	24123			<b>Total 24123 Pub Svcs Intergovernme</b>		<b>-\$622,393.10</b>	<b>-\$254,354.12</b>	<b>-\$368,038.98</b>	<b>40.9</b>
001	24124	40410	001-5003-24103-998-953-40410	State Witness Fees Rev	R	-\$2,500.00	-\$222.02	-\$2,277.98	8.9
	24124			<b>Total 24124 Pub Safety Intergovernm</b>		<b>-\$2,500.00</b>	<b>-\$222.02</b>	<b>-\$2,277.98</b>	<b>8.9</b>
001	24125	40404	001-5004-24103-998-954-40404	State Road Assist Program Rev	R	-\$200,000.00	-\$333,858.00	\$133,858.00	166.9
001	24125	40450	001-5004-24103-998-954-40450	School Bus Electric Reimb.	R	-\$25,000.00	-\$15,000.00	-\$10,000.00	60.0
	24125			<b>Total 24125 Pub Works Intergovernme</b>		<b>-\$225,000.00</b>	<b>-\$348,858.00</b>	<b>\$123,858.00</b>	<b>155.0</b>
001	24128	40405	001-4012-24103-998-976-40405	State BETE Reimbursement Rev	R	-\$348,792.42	-\$408,472.00	\$59,679.58	117.1
	24128			<b>Total 24128 State BETE Program Reim</b>		<b>-\$348,792.42</b>	<b>-\$408,472.00</b>	<b>\$59,679.58</b>	<b>117.1</b>
001	24140	40500	001-4009-24104-998-978-40500	Investment Income Revenue	R	-\$875,000.00	-\$140,456.38	-\$734,543.62	16.1
001	24140	40501	001-4009-24104-998-978-40501	Interest on Notes Rec Rev	R	-\$16,500.00	-\$20,124.23	\$3,624.23	122.0
	24140			<b>Total 24140 Investment Income</b>		<b>-\$891,500.00</b>	<b>-\$160,580.61</b>	<b>-\$730,919.39</b>	<b>18.0</b>

001	24150	40127	001-5001-24105-998-951-40127-	Sale of City-Owned Prop Rev	R	\$0.00	-\$580,100.00	\$580,100.00	100.0
001	24150	40559	001-5001-24105-998-951-40559-	Miscellaneous Revenue	R	\$0.00	-\$149,507.08	\$149,507.08	100.0
	24150			<b>Total 24150 Gen Govt Other</b>		\$0.00	-\$729,607.08	\$729,607.08	100.0
001	24151	40562	001-5002-24105-998-952-40562-	Arena Debt Serv Reimburse Rev	R	-\$62,118.24	\$0.00	-\$62,118.24	0.0
	24151			<b>Total 24151 Pub Svcs Other</b>		-\$62,118.24	\$0.00	-\$62,118.24	0.0
001	24152	40559	001-5003-24105-998-953-40559-	Miscellaneous Revenue	R	-\$26,380.00	\$0.00	-\$26,380.00	0.0
	24152			<b>Total 24152 Pub Safety Other</b>		-\$26,380.00	\$0.00	-\$26,380.00	0.0
001	24153	40559	001-5004-24105-998-954-40559-	Miscellaneous Revenue	R	-\$2,300.00	-\$37,096.27	\$34,796.27	1,612.9
	24153			<b>Total 24153 Pub Works Other</b>		-\$2,300.00	-\$37,096.27	\$34,796.27	1,612.9
001	24199	40801	001-4099-24199-998-959-40801-	Transfer in from Other Funds	R	-\$2,412,817.95	-\$2,014,964.40	-\$397,853.55	83.5
	24199			<b>Total 24199 Transfers In</b>		-\$2,412,817.95	-\$2,014,964.40	-\$397,853.55	83.5
001	44444	33333	001-0000-11001-827-957-33333-	NON-REIMBURSABLE EXP	E	\$0.00	\$0.00	\$0.00	0.00
	44444			<b>Total 44444 Encampment 2024</b>		\$0.00	\$0.00	\$0.00	0.00

**SEWER OPERATIONS**

601	35101	40250	601-6001-35101-994-997-40250-	Inflow & Infiltration Fee Rev	R	\$0.00	\$5,403.19	-\$5,403.19	1.00
				<b>Total 40250 Inflow &amp; Infiltration F</b>		\$0.00	\$5,403.19	-\$5,403.19	1.00
601	35102	40245	601-6001-35102-994-997-40245-	Septic Sludge Disposal Fee Rev	R	\$0.00	-\$15.00	\$15.00	100.00
601	35102	40246	601-6001-35102-994-997-40246-	Sewer Inspection Fee Revenue	R	\$0.00	-\$15.00	\$15.00	100.00
601	35102	40249	601-6001-35102-994-997-40249-	Sewer User Fee Revenue	R	\$0.00	-\$374,937.78	\$374,937.78	100.00
601	35102	40253	601-6001-35102-994-997-40253-	Sewer Current Interest Rev	R	\$0.00	-\$17,427.99	\$17,427.99	100.00
601	35102	40256	601-6001-35102-994-997-40256-	Sewer Submeter Sales Rev	R	\$0.00	-\$199.46	\$199.46	100.00
601	35102	40503	601-6001-35102-994-997-40503-	New Sewer Permit	R	\$0.00	-\$638,508.78	\$638,508.78	100.00
601	35102	60102	601-6001-35102-994-997-60102-	Mid Mgmt Hrlly Employee Wage Ex	E	\$88,529.78	\$28,664.50	\$59,865.28	32.40
601	35102	60105	601-6001-35102-994-997-60105-	F-T Employee Wage Exp	E	\$60,755.03	\$13,110.82	\$47,644.21	21.60
601	35102	60106	601-6001-35102-994-997-60106-	P-T Employee Wage Exp	E	\$79,315.62	\$17,652.25	\$61,663.37	22.30
601	35102	60201	601-6001-35102-994-997-60201-	FICA/Medicare-ER Share Exp	E	\$17,680.13	\$4,429.92	\$13,250.21	25.10
601	35102	60202	601-6001-35102-994-997-60202-	MPERS Employer Share Exp	E	\$21,180.95	\$355.04	\$20,825.91	1.70
601	35102	60203	601-6001-35102-994-997-60203-	457 Plan-Employer Share Exp	E	\$1,057.21	\$655.51	\$401.70	62.00
601	35102	60210	601-6001-35102-994-997-60210-	HPHC Ins Employer Share Exp	E	\$57,620.82	\$7,179.18	\$50,441.64	12.50
601	35102	60212	601-6001-35102-994-997-60212-	S-T Disability ER Share Exp	E	\$0.00	\$32.83	-\$32.83	100.00
601	35102	60217	601-6001-35102-994-997-60217-	RHSA Plan ER Share	E	\$2,979.60	\$141.75	\$2,837.85	4.80
601	35102	60251	601-6001-35102-994-997-60251-	Conferences/Training Expense	E	\$0.00	\$300.00	\$300.00	0.00
601	35102	60252	601-6001-35102-994-997-60252-	Travel/Mileage Expense	E	\$350.00	\$0.00	\$350.00	0.00
601	35102	60257	601-6001-35102-994-997-60257-	Professional License Fees Exp	E	\$250.00	\$395.00	-\$145.00	158.00
601	35102	60302	601-6001-35102-994-997-60302-	Audit Services Expense	E	\$10,000.00	\$7,837.70	\$2,162.30	78.40
601	35102	60304	601-6001-35102-994-997-60304-	Registry of Deeds Fee Expense	E	\$8,000.00	\$0.00	\$8,000.00	0.00
601	35102	60306	601-6001-35102-994-997-60306-	Other Prof/Consult Svcs Exp	E	\$10,000.00	\$1,348.69	\$8,651.31	13.50
601	35102	60310	601-6001-35102-994-997-60310-	Service Contracts Expense	E	\$128,923.00	\$99,965.91	\$28,957.09	77.50
601	35102	60325	601-6001-35102-994-997-60325-	Postage/Shipping Expense	E	\$8,300.00	\$0.00	\$8,300.00	0.00
601	35102	60331	601-6001-35102-994-997-60331-	Land/Building Lease Expense	E	\$1,240.00	\$219.00	\$1,021.00	17.70
601	35102	60370	601-6001-35102-994-997-60370-	Workers Comp Insurance Exp	E	\$32,674.00	\$0.00	\$32,674.00	0.00
601	35102	60372	601-6001-35102-994-997-60372-	Vehicle Insurance Expense	E	\$8,852.00	\$8,852.00	\$0.00	100.00
601	35102	60373	601-6001-35102-994-997-60373-	Building/Boiler Insurance Exp	E	\$19,284.00	\$0.00	\$19,284.00	0.00
601	35102	60382	601-6001-35102-994-997-60382-	Pollution Insurance Expense	E	\$15,073.00	\$13,849.04	\$1,223.96	91.90
601	35102	60402	601-6001-35102-994-997-60402-	Phone/Cellular/Paging Exp	E	\$2,191.00	\$1,129.11	\$1,061.89	51.50
601	35102	60404	601-6001-35102-994-997-60404-	Sewer User Fee Expense	E	\$5,000.00	\$2,360.06	\$2,639.94	47.20
601	35102	60500	601-6001-35102-994-997-60500-	Admin/Office Supp/Eqt Non-Cap	E	\$700.00	\$0.00	\$700.00	0.00
601	35102	60501	601-6001-35102-994-997-60501-	Operating Supp/Eqt Non-Cap	E	\$30,000.00	\$45,736.38	-\$15,736.38	152.50
601	35102	60602	601-6001-35102-994-997-60602-	Equipment Purchase Cap	E	\$100,000.00	\$47,609.56	\$52,390.44	47.60
601	35102	60603	601-6001-35102-994-997-60603-	Vehicles Purchase Capital	E	\$24,873.00	\$0.00	\$24,873.00	0.00
601	35102	60605	601-6001-35102-994-997-60605-	Sewer Construc/ImproveCap	E	\$386,500.00	\$42,402.08	\$344,097.92	11.00
601	35102	60700	601-6001-35102-994-997-60700-	Depreciation Expense	E	\$1,137,760.00	\$0.00	\$1,137,760.00	0.00
601	35102	60750	601-6001-35102-994-997-60750-	Bond Principal Expense	E	\$320,000.00	\$314,000.00	\$6,000.00	98.10
601	35102	60751	601-6001-35102-994-997-60751-	Bond Interest Expense	E	\$65,200.00	\$33,547.25	\$31,652.75	51.50
601	35102	60797	601-6001-35102-994-997-60797-	Miscellaneous Expense	E	\$12,800.00	\$12,627.55	\$172.45	98.70
601	35102	60798	601-6001-35102-994-997-60798-	Contingency	E	\$25,000.00	\$0.00	\$25,000.00	0.00
601	35102	60799	601-6001-35102-994-997-60799-	Transfer Out to Other Funds	E	\$130,474.00	\$130,474.00	\$0.00	100.00
				<b>Total 35102 Sewer Operations</b>		\$2,812,863.14	-\$196,528.88	\$3,009,392.02	-7.00
601	35103	60102	601-6001-35103-994-997-60102-	Mid Mgmt Hrlly Employee Wage Ex	E	\$1,404.89	\$886.54	\$518.35	63.10
601	35103	60201	601-6001-35103-994-997-60201-	FICA/Medicare-ER Share Exp	E	\$110.92	\$65.78	\$45.14	59.30
601	35103	60202	601-6001-35103-994-997-60202-	MPERS Employer Share Exp	E	\$147.89	\$10.98	\$136.91	7.40
601	35103	60210	601-6001-35103-994-997-60210-	HPHC Ins Employer Share Exp	E	\$8.64	\$84.12	-\$75.48	973.60
601	35103	60212	601-6001-35103-994-997-60212-	S-T Disability ER Share Exp	E	\$0.00	\$0.12	-\$0.12	100.00
601	35103	60252	601-6001-35103-994-997-60252-	Travel/Mileage Expense	E	\$350.00	\$0.00	\$350.00	0.00
601	35103	60301	601-6001-35103-994-997-60301-	Legal Services Expense	E	\$500.00	\$0.00	\$500.00	0.00
601	35103	60370	601-6001-35103-994-997-60370-	Workers Comp Insurance Exp	E	\$27.00	\$0.00	\$27.00	0.00
601	35103	60406	601-6001-35103-994-997-60406-	Fiber/Internet Expense	E	\$635.00	\$0.00	\$635.00	0.00
601	35103	60500	601-6001-35103-994-997-60500-	Admin/Office Supp/Eqt Non-Cap	E	\$265.00	\$0.00	\$265.00	0.00
601	35103	60501	601-6001-35103-994-997-60501-	Operating Supp/Eqt Non-Cap	E	\$120.00	\$0.00	\$120.00	0.00
601	35103	60797	601-6001-35103-994-997-60797-	Miscellaneous Expense	E	\$27,551.57	\$13,156.13	\$14,395.44	47.80
601	35103	60799	601-6001-35103-994-997-60799-	Transfer Out to Other Funds	E	\$13,828.70	\$13,828.70	\$0.00	100.00
				<b>Total 35103 Sewer Ind Pretreat Prog</b>		\$44,949.61	\$28,032.37	\$16,917.24	62.40
601	35104	60102	601-6001-35104-994-997-60102-	Mid Mgmt Hrlly Employee Wage Ex	E	\$82,474.96	\$56,446.93	\$26,028.03	68.40
601	35104	60105	601-6001-35104-994-997-60105-	F-T Employee Wage Exp	E	\$313,909.92	\$156,482.95	\$157,426.97	49.80
601	35104	60111	601-6001-35104-994-997-60111-	Overtime Wage Expense	E	\$31,500.00	\$27,271.15	\$4,228.85	86.60
601	35104	60129	601-6001-35104-994-997-60129-	Insurance Buyout Pay	E	\$3,074.00	\$0.00	\$3,074.00	0.00
601	35104	60201	601-6001-35104-994-997-60201-	FICA/Medicare-ER Share Exp	E	\$28,840.67	\$17,611.33	\$11,229.34	61.10
601	35104	60202	601-6001-35104-994-997-60202-	MPERS Employer Share Exp	E	\$22,826.50	\$18,690.45	\$4,136.05	81.90
601	35104	60203	601-6001-35104-994-997-60203-	457 Plan-Employer Share Exp	E	\$7,422.75	\$3,780.08	\$3,642.67	50.90
601	35104	60210	601-6001-35104-994-997-60210-	HPHC Ins Employer Share Exp	E	\$289.44	\$0.00	\$289.44	0.00
601	35104	60211	601-6001-35104-994-997-60211-	NNEBT Ins Employer Share Exp	E	\$114,752.00	\$66,057.57	\$48,694.43	57.60
601	35104	60217	601-6001-35104-994-997-60217-	RHSA Plan ER Share	E	\$4,680.00	\$1,620.00	\$3,060.00	34.60
601	35104	60230	601-6001-35104-994-997-60230-	Clothing Allowance Expense	E	\$5,500.00	\$3,755.88	\$1,744.12	68.30
601	35104	60251	601-6001-35104-994-997-60251-	Conferences/Training Expense	E	\$1,350.00	\$380.00	\$970.00	28.10
601	35104	60252	601-6001-35104-994-997-60252-	Travel/Mileage Expense	E	\$1,050.00	\$0.00	\$1,050.00	0.00
601	35104	60253	601-6001-35104-994-997-60253-	Food/Lodging Expense	E	\$50.00	\$378.44	-\$328.44	756.90
601	35104	60312	601-6001-35104-994-997-60312-	Temporary Agency Help Exp	E	\$25,000.00	\$27,670.60	-\$2,670.60	110.70
601	35104	60313	601-6001-35104-994-997-60313-	Construction Services Expense	E	\$233,000.00	\$1,643.35	\$231,356.65	0.70

601	35104	60330	601-6001-35104-994-997-60330-	Equipment Rent/Lease Exp	E	\$600.00	\$0.00	\$600.00	0.00
601	35104	60342	601-6001-35104-994-997-60342-	Grit Disposal Expense	E	\$12,000.00	\$0.00	\$12,000.00	0.00
601	35104	60400	601-6001-35104-994-997-60400-	Electricity Expense	E	\$60,000.00	\$23,879.47	\$36,120.53	39.80
601	35104	60402	601-6001-35104-994-997-60402-	Phone/Celular/Paging Exp	E	\$5,750.00	\$2,029.72	\$3,720.28	35.30
601	35104	60410	601-6001-35104-994-997-60410-	Diesel Fuel Expense	E	\$15,500.00	\$7,456.91	\$8,043.09	48.10
601	35104	60411	601-6001-35104-994-997-60411-	Gasoline Expense	E	\$8,100.00	\$3,308.87	\$4,791.13	40.90
601	35104	60450	601-6001-35104-994-997-60450-	Building Repair/Maint Exp	E	\$97,000.00	\$27,616.23	\$69,383.77	28.50
601	35104	60452	601-6001-35104-994-997-60452-	Operating Equip Repair Exp	E	\$20,300.00	\$132.19	\$20,167.81	0.70
601	35104	60453	601-6001-35104-994-997-60453-	Vehicle Repair/Tires/Oil Exp	E	\$20,000.00	\$53,787.90	-\$33,787.90	268.90
601	35104	60457	601-6001-35104-994-997-60457-	Road Maint/Improve Non-Cap	E	\$20,000.00	\$19,822.94	\$177.06	99.10
601	35104	60500	601-6001-35104-994-997-60500-	Admin/Office Supp/Eqt Non-Cap	E	\$4,300.00	\$137.68	\$4,162.32	3.20
601	35104	60501	601-6001-35104-994-997-60501-	Operating Supp/Eqt Non-Cap	E	\$3,100.00	\$28.96	\$3,071.04	0.90
601	35104	60505	601-6001-35104-994-997-60505-	Construction Supplies	E	\$46,000.00	\$19,513.85	\$26,486.15	42.40
601	35104	60506	601-6001-35104-994-997-60506-	Equipment/Small Tools-Non-cap	E	\$13,000.00	\$6,357.34	\$6,642.66	48.90
	35104			<b>Total 35104 P.W. Wastewater Mainten</b>		\$1,201,370.24	\$545,860.79	\$655,509.45	45.40
601	35105	60101	601-6001-35105-994-997-60101-	Dept Manager Salary Exp	E	\$57,541.50	\$31,768.36	\$25,773.14	55.20
601	35105	60102	601-6001-35105-994-997-60102-	Mid Mgmt Hrlly Employee Wage Ex	E	\$112,939.92	\$0.00	\$112,939.92	0.00
601	35105	60105	601-6001-35105-994-997-60105-	F-T Employee Wage Exp	E	\$442,902.38	\$257,013.91	\$185,888.47	58.00
601	35105	60107	601-6001-35105-994-997-60107-	Temp Employee Wage Exp	E	\$9,600.00	\$7,690.00	\$1,910.00	80.10
601	35105	60111	601-6001-35105-994-997-60111-	Overtime Wage Expense	E	\$57,091.00	\$34,918.04	\$22,172.96	61.20
601	35105	60201	601-6001-35105-994-997-60201-	FICA/Medicare-ER Share Exp	E	\$52,253.45	\$23,977.27	\$28,276.18	45.90
601	35105	60202	601-6001-35105-994-997-60202-	MPERS Employer Share Exp	E	\$68,692.06	\$33,017.27	\$35,674.79	48.10
601	35105	60210	601-6001-35105-994-997-60210-	HPHC Ins Employer Share Exp	E	\$0.00	\$66.42	-\$66.42	100.00
601	35105	60211	601-6001-35105-994-997-60211-	NEBT Ins Employer Share Exp	E	\$162,486.41	\$76,307.25	\$86,179.16	47.00
601	35105	60212	601-6001-35105-994-997-60212-	S-T Disability ER Share Exp	E	\$0.00	\$22.05	-\$22.05	100.00
601	35105	60217	601-6001-35105-994-997-60217-	RHSA Plan ER Share	E	\$6,256.22	\$2,418.25	\$3,837.97	38.70
601	35105	60230	601-6001-35105-994-997-60230-	Clothing Allowance Expense	E	\$5,900.00	\$2,921.61	\$2,978.39	49.50
601	35105	60251	601-6001-35105-994-997-60251-	Conferences/Training Expense	E	\$5,700.00	\$0.00	\$5,700.00	0.00
601	35105	60252	601-6001-35105-994-997-60252-	Travel/Mileage Expense	E	\$1,900.00	\$2,607.35	-\$707.35	137.20
601	35105	60253	601-6001-35105-994-997-60253-	Food/Lodging Expense	E	\$1,500.00	\$87.67	\$1,412.33	5.80
601	35105	60256	601-6001-35105-994-997-60256-	Dues/Memberships Expense	E	\$500.00	\$582.00	-\$82.00	116.40
601	35105	60257	601-6001-35105-994-997-60257-	Professional License Fees Exp	E	\$500.00	\$0.00	\$500.00	0.00
601	35105	60301	601-6001-35105-994-997-60301-	Legal Services Expense	E	\$750.00	\$0.00	\$750.00	0.00
601	35105	60306	601-6001-35105-994-997-60306-	Other Prof/Consult Svcs Exp	E	\$8,000.00	\$0.00	\$8,000.00	0.00
601	35105	60310	601-6001-35105-994-997-60310-	Service Contracts Expense	E	\$5,500.00	\$1,460.00	\$4,040.00	26.50
601	35105	60313	601-6001-35105-994-997-60313-	Construction Services Expense	E	\$5,000.00	\$3,898.93	\$1,101.07	78.00
601	35105	60325	601-6001-35105-994-997-60325-	Postage/Shipping Expense	E	\$250.00	\$0.00	\$250.00	0.00
601	35105	60330	601-6001-35105-994-997-60330-	Equipment Rent/Lease Exp	E	\$600.00	\$0.00	\$600.00	0.00
601	35105	60342	601-6001-35105-994-997-60342-	Grit Disposal Expense	E	\$302,000.00	\$148,462.93	\$153,537.07	49.20
601	35105	60370	601-6001-35105-994-997-60370-	Workers Comp Insurance Exp	E	\$15,860.00	\$0.00	\$15,860.00	0.00
601	35105	60400	601-6001-35105-994-997-60400-	Electricity Expense	E	\$231,500.00	\$83,286.05	\$148,213.95	36.00
601	35105	60401	601-6001-35105-994-997-60401-	Water Expense	E	\$6,700.00	\$4,133.64	\$2,566.36	61.70
601	35105	60402	601-6001-35105-994-997-60402-	Phone/Celular/Paging Exp	E	\$4,900.00	\$2,217.68	\$2,682.32	45.30
601	35105	60405	601-6001-35105-994-997-60405-	Heating Fuel Expense	E	\$21,000.00	\$14,443.91	\$6,556.09	68.80
601	35105	60406	601-6001-35105-994-997-60406-	Fiber/Internet Expense	E	\$4,900.00	\$427.04	\$4,472.96	8.70
601	35105	60410	601-6001-35105-994-997-60410-	Diesel Fuel Expense	E	\$22,000.00	\$84.96	\$21,915.04	0.40
601	35105	60411	601-6001-35105-994-997-60411-	Gasoline Expense	E	\$2,800.00	\$1,192.40	\$1,607.60	42.60
601	35105	60450	601-6001-35105-994-997-60450-	Building Repair/Maint Exp	E	\$15,400.00	\$8,512.55	\$6,887.45	55.30
601	35105	60452	601-6001-35105-994-997-60452-	Operating Equip Repair Exp	E	\$119,000.00	\$57,739.09	\$61,260.91	48.50
601	35105	60453	601-6001-35105-994-997-60453-	Vehicle Repair/Tires/Oil Exp	E	\$32,600.00	\$9,464.02	\$23,135.98	29.00
601	35105	60456	601-6001-35105-994-997-60456-	Plant Operations/Maint. Exp	E	\$13,000.00	\$7,946.31	\$5,053.69	61.10
601	35105	60500	601-6001-35105-994-997-60500-	Admin/Office Supp/Eqt Non-Cap	E	\$17,100.00	\$10,375.94	\$6,724.06	60.70
601	35105	60501	601-6001-35105-994-997-60501-	Operating Supp/Eqt Non-Cap	E	\$14,600.00	\$3,223.05	\$11,376.95	22.10
601	35105	60506	601-6001-35105-994-997-60506-	Equipment/Small Tools-Non-cap	E	\$8,000.00	\$16,604.34	-\$8,604.34	207.60
601	35105	60509	601-6001-35105-994-997-60509-	Cleaning Supplies Expense	E	\$0.00	\$728.95	-\$728.95	100.00
601	35105	60510	601-6001-35105-994-997-60510-	Process Chemicals Expense	E	\$153,000.00	\$96,614.30	\$56,385.70	63.10
601	35105	60511	601-6001-35105-994-997-60511-	Laboratory Supplies	E	\$26,100.00	\$21,783.89	\$4,316.11	83.50
	35105			<b>Total 35105 New Sewer Operations Ex</b>		\$2,016,322.94	\$965,997.43	\$1,050,325.51	47.90