



**City of Biddeford
City Council**

January 19, 2026 at 8:30 AM
JR Martin Community Center - Room 2
189 Alfred St.
Biddeford, ME 04005

1. Roll Call
2. Pledge of Allegiance
3. Welcome and Purpose of the Retreat
4. City Manager's State of the City
5. Department Head Overviews and Insights
6. CIP & Infrastructure Projects Overview
7. General Assistance & Homelessness: Current Landscape & Key Issues
8. Lunch
9. Council Vision & Goals Discussion
10. Closing Reflections & Next Steps
11. Adjourn