



**City of Biddeford
Conservation Commission**

June 16, 2025 at 1:00 PM
City Hall Council Chambers & Zoom

[Click to Join Zoom Meeting Online](#)
Or call in by phone: +1 312 626 6799
Meeting ID: 977 3422 8804
Passcode: 098077

1. Discussions
 - 1.a Mark Ward's Memo regarding the Bedard Subdivision
 - 1.b The Comprehensive Plan Implementation Matrix
2. Adjourn

May 24, 2025

Members of the Biddeford Conservation Commission-

I am writing to share my ecological concerns for the residential subdivision as proposed by Bedard Homes LLC. The **footprint of the proposed development fails to fully take into account the adverse impacts on wildlife habitat within the ecologically unique Biddeford-Kennebunkport Vernal Pool Complex**—a Focus Area of Statewide Significance. This project, especially when viewed in conjunction with other forthcoming projects associated with the Clifford Park land swap, like the extension of Winding Creek Lane (West Brook Subdivision) and future extensions of Parkside Drive (Fig. 1), will penetrate into the interior of the West Brook Habitat Block and dramatically shrink the already narrow habitat corridor that links Clifford Park, and the wildlife within it, with the rest of the habitat block.

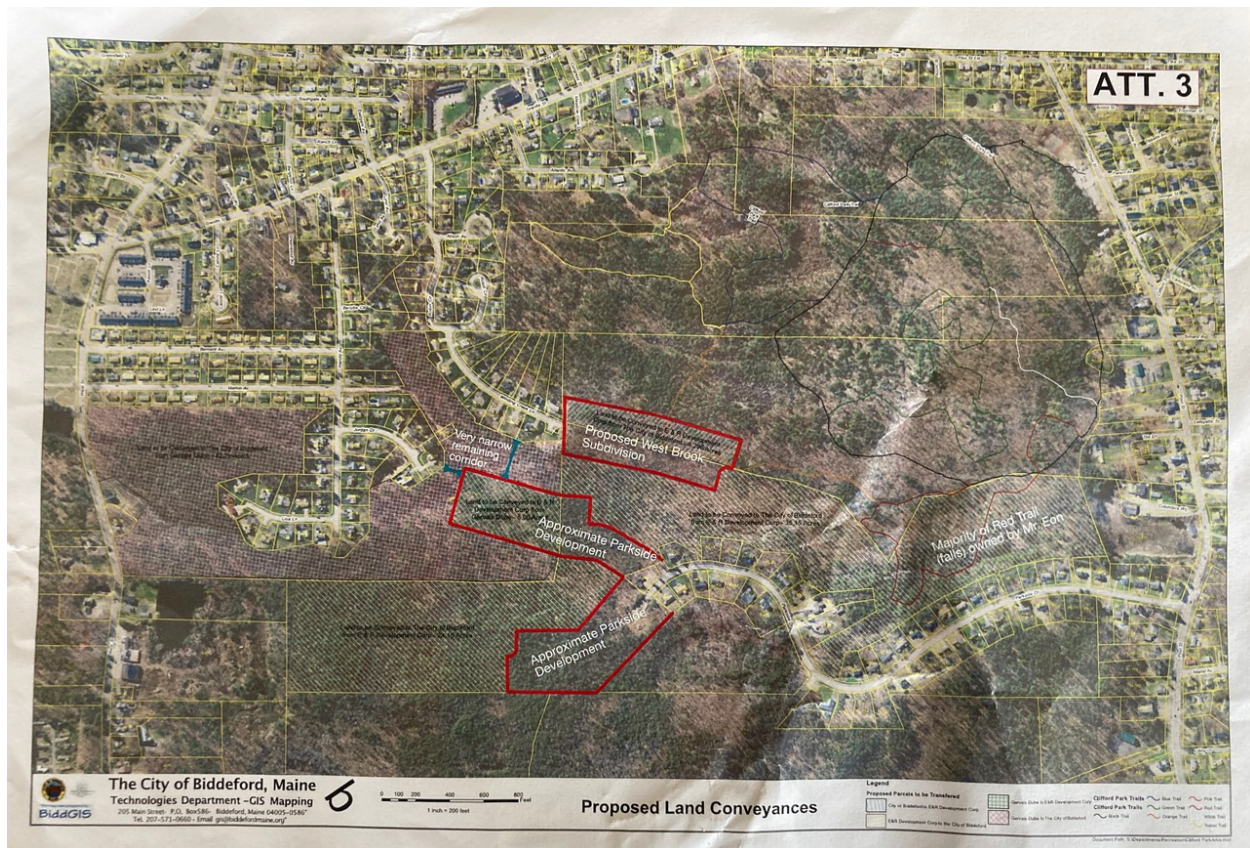


Figure 1. Map indicating proposed developments in the West Brook Habitat Block associated with the Clifford Park land swap that will adversely impact wildlife habitat and isolate Clifford Park from the rest of the habitat block.

The ecological significance of the Biddeford-Kennebunkport Vernal Pool Complex focus area derives from its high concentration of vernal pools and pocket wetlands set in a relatively undeveloped landscape. The focus area provides habitat to a number of rare species, most notably to Blanding's and spotted turtles, two state-listed species whose distributions are primarily limited to southernmost Maine, where unfragmented landscapes have become increasingly rare. Unfortunately, the West Brook Habitat Block is the only portion of the Vernal

Pool Complex focus area within Biddeford that is zoned as SR-1 (Suburban Residential). All other portions of the focus area in the City are zoned as RF (Rural Farm), which suggests that other areas are valued more for their rural character and by association are more amenable to the protection of wildlife habitat. However, the Conservation Commission has strong evidence to suggest that the West Brook Habitat Block might be the most ecologically significant habitat block in the City. Working to reconsider the SR-1 zoning designation for the unfragmented section of the West Brook Habitat Block, would likely elevate the level to which wildlife concerns might be addressed through the planning process.

The following comments are primarily directed to local documentation and habitat requirements of the two rare turtle species, not only because they are rare in Maine, but also because ***successful protection of rare turtle habitat in the West Brook Habitat Block would likely serve as an umbrella that benefits a wide variety of other plant and wildlife species.***

According to records within the Conservation Commission's own compiled database these rare turtle species have been documented at number of wetland locations within the West Brook Habitat Block (Fig. 2). Information documenting the presence of both rare turtle species (Fig 3) was also provided to the City of Biddeford by the Maine Department of Inland Fisheries and Wildlife (MDIFW) in a 2021 Biodiversity Research Institute (BRI) report¹. Unfortunately, the 2021 BRI report failed to include documentation of a spotted turtle in Clifford Park in April 2020 by Grace Glynn that was reported to the Biddeford Conservation Commission² and to MDIFW. Working on behalf of the Biddeford Conservation Commission, I subsequently documented an adult female spotted turtle in Clifford Park in May 2023 (Fig 4) and reported the results to the Commission and to MDIFW³. The recent Clifford Park observations (Fig 2) suggest that ***a subpopulation of spotted turtles persists in Clifford Park.*** In the past, individuals from this subpopulation likely moved freely between the wetlands of Clifford Park and the many documented rare turtle wetlands to the east in the West Brook Habitat Block. Turtles may continue to move between these locations, or attempt to do so, despite the increased fragmentation in the interior of the habitat block.

Both Blanding's and spotted turtles are long-lived species (estimated ages of 60-100+ years) that are slow to reach maturity and have small annual clutch sizes. What this means is that ***adult survivorship is critical to the persistence of both turtle species.*** Adults must reproduce over a large number of years to maintain stable populations. Populations are therefore particularly susceptible to even small numbers of adult losses.

Both Blanding's and spotted turtles are considered semi-aquatic species, which means that in addition to their use of a variety of wetland habitats they also ***make extensive use of uplands*** over the course of their active season from April to October. A 2007 study, that included turtles

¹ Biodiversity Research Institute. 2021. Clifford Park Habitat Connectivity Report. A Report to the City of Biddeford. 18pp. + appendices.

² Glynn, G. 2020. An Ecological Assessment of Clifford Park, Biddeford, Maine. A Report to the Biddeford Conservation Commission & Heart of Biddeford. 14 pp. + appendices.

³ Ward, M. 2023. Results of Vernal Pool Habitat Assessments and Spotted Turtle Overwintering Habitat at Select Wetlands in Clifford Park, Biddeford, 2023.

in Biddeford, found that on average *Blanding's turtles use more than six different wetlands per year and spotted turtles use more than three different wetlands per year*⁴. Both species overwinter in permanent wetlands and move in spring to vernal pools in which large numbers of wood frog egg masses are present as springtime foraging sites.



Figure 2. Map of the West Brook Habitat Block showing the approximate boundaries of the proposed parcel (white polygon), wetlands in which rare Blanding’s or spotted turtles have been observed (yellow and white pins), and vernal pool habitats that are biologically significant for amphibians based on egg mass counts (Source: Biddeford Conservation Commission). Yellow highlighted polygons are conserved lands showing the Clifford Park boundaries prior to the land swap. (Source: Maine Lands Conservation Database)

To utilize different wetlands, *Blanding’s turtles make on average eight movements through uplands and spotted turtles make four movements through uplands per year*. The median distances of these inter-wetland movements were 827ft (252m) for Blanding’s and 604ft (184m) for spotted turtles. In other words, *it is not uncommon for these rare turtles to traverse lengthy stretches of upland habitat to move from one wetland to another*. In addition, *females of both species seek upland sites to lay eggs* during the month of June. And *spotted turtles may spend considerable time on land during the hottest months of the year in July and August in estivation* (a type of summertime dormancy). Both species therefore use a variety of different wetland and upland habitats to fulfill seasonal ecological needs over the course of the active season. To complicate matters further, a given individual of either species may not use the exact same set of wetlands (or upland habitat) from one year to the next. This makes protecting habitat for these species especially challenging and is why *both species tend to persist only in relatively large unfragmented areas that contain both a variety of wetland types and intact uplands*.

⁴ Beaudry et al. 2007. A Study of Movement, Habitat Selection and Population Viability of Spotted and Blanding’s Turtles in Southern Maine. A Report to the US Fish & Wildlife Service. 36pp.

Among the greatest threats to these species are habitat loss, habitat fragmentation, and road mortality. Direct upland habitat loss associated with this project poses a potential threat to both species. More insidious, further fragmentation of the West Brook Habitat Block as a result of this project, and others that may follow, will gradually restrict habitat suitability for these turtles and increase the likelihood of road crossing in an attempt to fulfill annual cycles. Fragmentation will subject turtles to a greater likelihood of road mortality or unwanted encounters with humans or dogs that may result in harm or their removal. The resultant loss of even a few reproductive-aged females could have devastating consequences for populations of these long-lived species.

Turtle trapping effort by MDIFW in the West Brook Habitat Block in 2017 and 2018 suggested that the less abundant & more wide-ranging Blanding's turtle population may have already experienced a localized decline, while the spotted turtle population, at that time, was thought to be fairly robust.⁵ But habitat connectivity between the subset of spotted turtles in Clifford Park and those farther east in the West Brook Habitat Block has already eroded since that time.

From an ecological standpoint, a combination of limiting road access to a single entry point off of Pool Street along with a meaningful shrinkage of the plan footprint by clustering housing units as close as possible to Pool Street would significantly limit road penetration into the interior portion of the habitat block and minimize the impact of this development. The revised version of the subdivision plan includes direct road access from Pool Street (Road A) but also includes road access from Parkside Drive (Road C) to proposed Lots 1-7 which penetrate into the interior of the habitat block.

By limiting the project to the footprint area associated with proposed Lots 8-31 and the single access road off of Pool Street, this project would be much less impactful on wildlife as it would significantly minimize fragmentation of the existing contiguous habitat block and preserve existing natural connectivity between Clifford Park and rest of the West Brook Habitat Block. From an ecological standpoint, the most problematic are proposed Lots 6 and 7. These lots, if developed, will have the greatest adverse impact on habitat connectivity between Clifford Park and the rest of the West Brook Habitat Block. Moreover, Lot 7, as proposed, falls within Significant Wildlife Habitat associated with a documented Significant Vernal Pool. If developed, Lot 7 would likely have an adverse impact on upland habitat for vernal pool breeding amphibians (and therefore likely alter potential rare turtle foraging habitat provided by this significant vernal pool).

I hope that the Conservation Commission will take these suggestions under consideration as you work to sustain wildlife habitat for future generations. Please don't hesitate to contact me if you have any questions.

Sincerely,

Mark Ward

Ecological Consultant, 28 Poor Farm Road,
Bristol, ME 04539, 207-350-6537,
akamward@gmail.com

⁵ Yorks, Derek. Wildlife Biologist, MDIFW.
Personal Communication. June 2021.

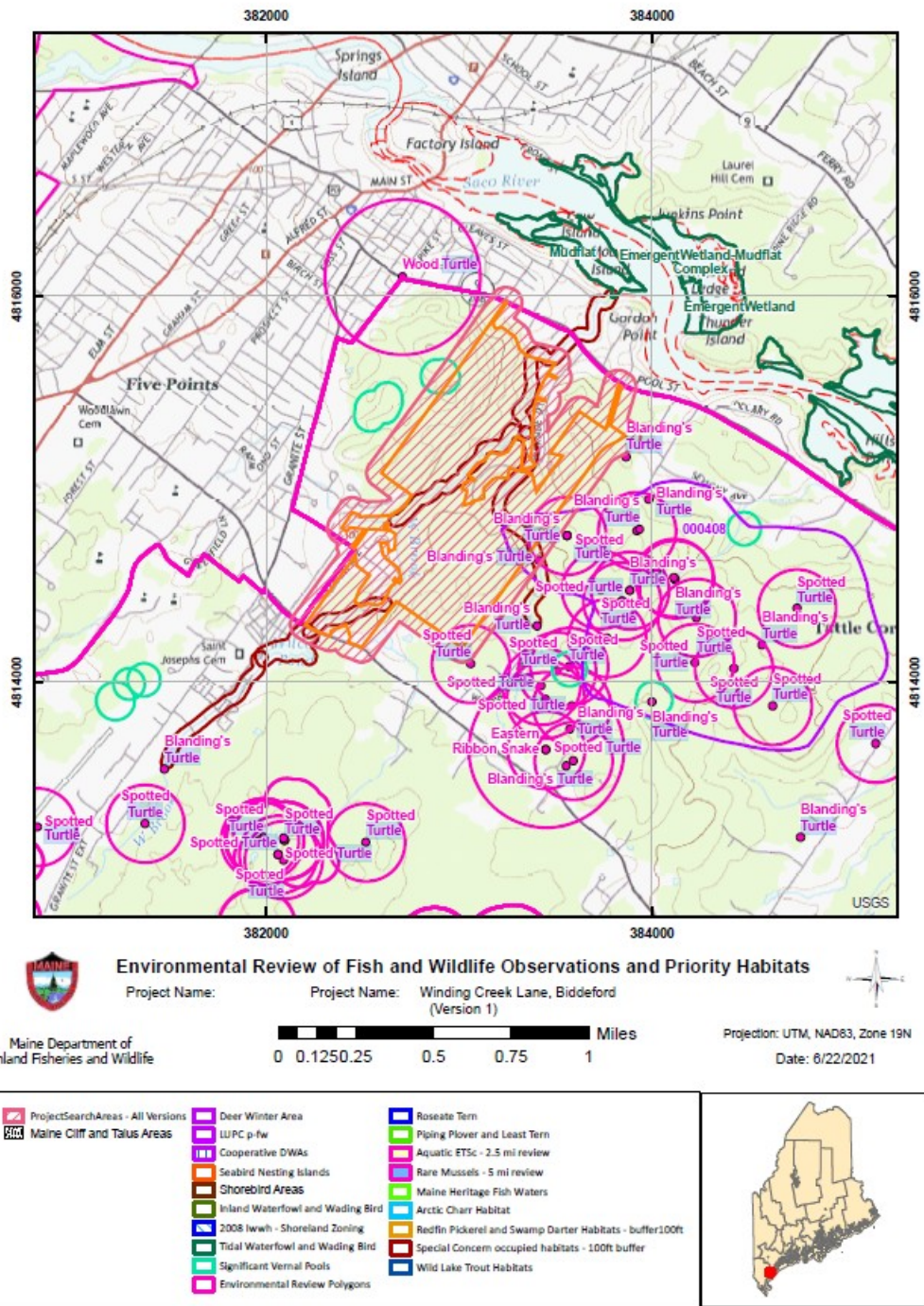


Figure 3. Map of significant wildlife observations provided by MDIFW in the BRI report to the City of Biddeford in 2021.



Figure 4. An adult female spotted turtle that was observed in Clifford Park in May 2023 attesting to the persistence of a subset of individuals in the western part of the West Brook Habitat Block.

Implementation Chart

This appendix includes an Implementation Chart that organizes the Plan’s recommended strategies by topic area. The chart provides a clear snapshot of the Plan, highlighting the range of strategies within each section. While the full details of each strategy can be found in **Chapter 5: Goals, Policies, and Strategies**, this chart consolidates them with other key information to support the implementation of the Plan.

The City can use the chart to guide future planning efforts, assign responsibilities, and seek funding. It can also be a yearly tool to evaluate and report on the Plan’s progress. Additionally, it helps departments, boards, commissions, and committees prepare for the work that falls under their responsibilities.

Please note that the strategies presented here are summarized for clarity; refer to **Chapter 5 for the complete language of each one.**

The Chart

The Implementation Chart offers the following information:

Goal

Goals addressed by this strategy are listed here

Strategy

All strategies are numbered and organized by topic area.

Strategy/Action Summary

The descriptions are condensed here. See Chapter 5 for the full details on each strategy.

Yellow highlights indicate strategies that are immediate action items.

Lead Implementer/Possible Collaborators

Lead implementer is indicated in bold and highlighted in green. Other parties who may collaborate or participate in implementation are listed on the line below, unhighlighted. These are suggestions and follow-up to gauge interest, and roles will need to be clarified with these parties as strategies are implemented. See the Stakeholders/Possible Collaborators key below for all parties listed (**included in a separate document for now**)

Growth Cap Invest

Indicates whether this is a Municipal Growth-related Capital Investment (Y/N)

Cost Estimate/Staffing

Indicates estimated cost, if known, as well as estimate of staff and volunteer time. *See note in the capacity section of Chapter 7 for more information on City capacity related to estimated staff and resident volunteer time.

S = City of Biddeford staff time*

S/V = staff and volunteer time*

C = Consultant

FTE = City staff Full-Time Equivalent – suggested additional capacity/shared staff position needed

PTE = City staff Part-Time Equivalent – suggested additional capacity/shared staff position needed

Possible Funding Sources/Partners

Suggestions for funding sources or partners with funding/staff/expertise resources at the time of Plan writing. Note that these are suggestions, and no confirmation has been made about actual funding or other resources available.

Timing

Immediate (0-1 yr) = 1

Near-term (1-3 yrs) = 2

Medium-term (3-6 yrs) = 3

Long-term (6-10 yrs) = 4

On-going = Indicates a strategy will take many years or continuous work for implementation.

**2023 Biddeford Comprehensive Plan
Implementation Matrix**

Yellow highlights indicate strategies that are immediate action items.

See Stakeholders/Possible Collaborators Key on pages 4-5 for list of abbreviations used in this table.

Strategy/Action Summary: Strategy descriptions are condensed here. Go to Chapter 5 for full details on each strategy.

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GOAL (#)	Strategy (#)	CHAPTER	STRATEGY/ ACTION SUMMARY	TIMEFRAME	PRIORITY	LEAD IMPLEMENTER POSSIBLE COLLAB.	GROWTH CAP INVEST	POSSIBLE FUNDING SOURCES
	1.1	ECONOMY	Continue to promote and support DownCity Biddeford, including the Mill District, as the historic, cultural, commercial, and the mixed-use core of the City.					
	1.2		Explore lowering or removing parking requirements for development and redevelopment projects in the downCity and Mill District while augmenting public transit connections and active transport (walking, biking) accommodations.					
	1.3		Continue to promote and support the Route 111 Corridor from Five Points to Arundel as a regional commercial and service focus area of the City.					
	1.4		Establish a "Tech Place" business incubator program that utilizes Biddeford's existing institutional structure, manufacturing and development clusters, and City network to support Biddeford as a "maker" community to develop in.					

	1.5		Encourage and support the redevelopment of the existing uses along Route 1 (Elm Street) from Five Points to the Arundel City Line, especially in context of the new Biddeford Judicial Courts on Route 1/Elm Street.					
	1.6		Focus economic development initiatives that support Biddeford's capacity to continue to build upon and thrive as a regional service center community.					
	1.7		Support the Biddeford Municipal Airport as a valuable infrastructure asset in the City.					
	1.8		Support efforts to strengthen neighborhoods in and around the DownCity area (West Brook to May Street, and DownCity to Five-Points) and their relationship to the DownCity and Mill District. Examples being the Bacon Street area, May Street, and the Five-Points area.					
	1.9		Support Biddeford's Working Waterfront economy.					
	1.10		Support the rural resource-based economy, including, but not limited to, forestry and agriculture.					
	1.11		Enhance opportunities in the creative economy through the support of arts and culture throughout the community.					

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	1.12		Continue to engage in regional economic development and planning initiatives where regional approaches are most appropriate, such as through the work of the Southern Maine Planning and Development Commission (SMPDC) and/or neighboring Cities and cities.					
	2.1	HOUSING	Implement recommendations of the Mayor's Affordable Housing Task Force, including Inclusionary zoning and a temporary moratorium on some new housing construction.					
	2.2		Enact a local Backlots ordinance.					
	2.3		Revise density bonus and zoning standards to comply with LD-2003					
	2.4		Re-examine growth area land use regulations to increase density and decrease lot size, setbacks, and road widths to encourage the development of affordable/workforce housing.					
	2.5		Consider revisions to the City's zoning and land use standards that would reduce or remove parking requirements for some housing projects in certain zones.					
	3.1	TRANSPORTATION	Create requirements for Electric vehicle charging infrastructure at new parking locations.					

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	3.2		Maintain, enact, or amend ordinance standards for subdivisions and for public and private roads as appropriate to foster transportation-efficient growth patterns and provide for future street and transit connections.					
	3.3		Maintain, enact or amend local ordinances as appropriate to address multi-modal transportation demands and needs, or avoid conflicts with the policy objectives of the Sensible Transportation Policy Act (23 M.R.S.A. §73), the State access management regulations pursuant to 23 M.R.S.A. §704, and State traffic permitting regulations for large developments pursuant to 23 M.R.S.A. §704-A.					
	3.4		Allow parking on Main Street overnight to give a presence of activity downCity and to take advantage of supply. Only prohibit parking on nights where maintenance is planned.					
	3.5		Adopt and maintain a City of Biddeford Complete Streets Policy.					
	3.6		Prioritize the implementation of the recently completed "ADA Self-Evaluation and Transition Plan" to improve and ensure accessibility for persons with disabilities to city programs, services, activities, and infrastructure.					

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	4.1	HISTORIC, CULTURAL & ARCHAEOLOGICAL RESOURCES	Support the implementation of the Biddeford Cultural Plan, completed in November 2021.						
	4.2		Building on Biddeford's new CLG status, begin a comprehensive community survey of historic buildings and structures in Biddeford. Priority areas most at risk to loss. Potential match funds are available as a CLG community through the State Historic Preservation Office (SHPO).						
	4.3			Conduct an assessment of existing historic, cultural, and archaeological resources that may be vulnerable to sea level rise and other climate change related weather events					
	4.4			Support the adoption and implementation of a Biddeford Public Art Policy which will establish a Biddeford Public Art Program and the development of a Public Art Master Plan					
	4.5			Formally recognize the history and culture of Indigenous People who inhabited the area that is now Biddeford with the support of the Cultural Community.					
	5.1	RECREATION & OPEN SPACE	Develop a Recreation and Open Space Master Plan that includes opportunities for public access to farm and forest lands where appropriate (e.g., hiking, cross-country skiing, nature observation).						

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	5.2		Support and fund needed renovations at the Rotary Park bathhouse to meet current needs, ADA requirements, and to ensure equitable access is available to all Biddeford residents.						
	5.3		Identify and plan for either a replacement to the Westbrook Skating Rink (should one be necessary) or for a second outdoor public skating rink in Biddeford.						
	5.4		Evaluate options to provide additional public restrooms in Biddeford, especially DownCity and within the city's park system. Consider composting toilets or other ecologically sound options.						
	5.5		Identify locations for a new playground accessible to children of all physical and mental abilities.						
	5.6		Provide educational materials regarding the benefits and protections for landowners allowing public recreational access on their property.						
	5.7		Improve management, education and signage around Clifford Park trails and other City-owned areas to protect vernal pools, sensitive areas, and wildlife.						
	5.8		Complete the RiverWalk and Diamond Match Park property to create better access to waterfront activities for the urban population of Biddeford. This includes the new park at 3 Lincoln Street.						

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	5.9		Seek funding to implement the Mechanics Park carry-in canoe/kayak boat launch, which is already designed and ready for implementation.					
	6.1	PUBLIC FACILITIES	Ensure climate-oriented infrastructure (e.g. EV charging stations, bike racks) is included at all public parks, playgrounds, trails, and playing fields					
	6.2		Create a policy to facilitate renewable energy infrastructure (rooftop solar etc.) at public facilities.					
	6.3		Identify locations for a new playground accessible to children of all physical and mental abilities.					
	6.4		Locate new public facilities comprising at least 75% of new municipal growth-related capital investments in designated growth areas.					
	6.5		Ensure routes to and from all public parking facilities are adequately lit and maintained for pedestrian traffic.					
	6.6		Prioritize improvements to Route 1, including sidewalks, bike lanes, and landscaping.					
	6.7		Evaluate DownCity side streets for adequate lighting provisions and make improvements where warranted.					

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	7.1	Agricultural & Forest Resources	Conduct a city-wide agricultural and forestry resources inventory and create a farm and forestry overlay map to identify prime agricultural soils, active farmland and other active land uses					
	7.2		Update the Cluster Subdivision and Net Density Performance Standards in the Zoning Ordinance to protect agricultural and forest lands in the Rural Farm Zone					
	7.3	Agricultural & Forest Resources	Conduct a Cost of Community Services (COCS) study to evaluate costs versus revenues for different land uses in Biddeford, and amend the Zoning Ordinance to require a fiscal impact analysis for any subdivision larger than 5 acres.					
	7.4		Identify city owned parcels surrounding or adjacent to large conservation tracts with the goal to expand conservation land.					
	7.5		Develop a Recreation and Open Space Master Plan that includes the preservation of prime agricultural lands and c-value commercial forest lands.					
	7.6		Consider a local Transfer of Development Rights and/or a Purchase of Development Rights program to direct development toward designated growth areas and away from agricultural and forestry operations.					

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	7.7		Create a City of Biddeford Land Bank to be administered by a land bank commission for the purpose of holding and managing agriculture or forest lands.					
	7.8		Develop program(s) or tax incentives to encourage local restaurants or businesses to purchase local agricultural or forest products sourced in Biddeford.					
	7.9		Remove restrictive ordinance language and permitting processes for farm operations including changes to provisions relating to: setbacks, signs, commercial sale of products grown, and required parking for farm stores / stands.					
	7.10		Amend the Zoning Ordinance to allow additional permitted and conditional uses in the Rural Farm Zone on active farm properties to allow for supplemental incomes for farm operators. Ensure, at a minimum, that land use activities such as roadside stands, greenhouses, firewood operations, sawmills, log buying yards, and pick-your-own operations are permitted.					
	8.1	MARINE RESOURCES	Support the implementation of local and regional harbor and bay management plans.					
	8.2		Discourage growth and new development in coastal areas where, because of coastal storms, flooding, landslides or sea-level rise, it is hazardous to human health and safety.					

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	8.3		Encourage owners of marine businesses and industries to participate in clean marina/boatyard programs.					
	8.4		Work with local property owners, land trusts, and others to protect major points of physical and visual access to coastal waters, especially along public ways and in public parks.					
	8.5		Support shoreline management that gives preference to water-dependent uses over other uses, that promotes public access to the shoreline and that considers the cumulative effects of development on coastal resources.					
	9.1	CLIMATE CHANGE	Adopt the Biddeford Climate Action Plan that recommends strategies to mitigate and adapt to the impacts of climate change, especially those related to sea level rise.					
	9.2		As part of the Climate Action Plan, develop a public engagement program to enhance the awareness of climate change and sea level rise impacts on particularly vulnerable populations and groups.					
	9.3		Evaluate existing infrastructure located in vulnerable areas to reduce the potential impacts from sea level rise, including but not limited to, in-place improvements and relocation of infrastructure outside of vulnerable areas.					

Yellow highlights indicate strategies that are immediate action items.

See Stakeholders/Possible Collaborators Key on pages 4-5 for list of abbreviations used in this table.

Strategy/Action Summary: Strategy descriptions are condensed here. Go to Chapter 5 for full details on each strategy.

Lead Implementer/Possible Collab: Lead implementer is indicated in bold and highlighted in green.

Other parties who may collaborate or participate in implementation are listed unhighlighted on the line below.

Growth Cap Invest: Indicates whether this is a Municipal Growth-related Capital Investment (Y/N)

Cost/Staffing: S = City of Biddeford staff time; S/V = staff and volunteer time; C = consultant;

FTE = City staff Full Time Equivalent; PTE = City staff Full Time Equivalent

Timing: 1 = Immediate (0-1 yr); 2 = Near-term (1-3 yrs); 3 = Medium-term (3-6 yrs); 4 = Long-term (6-10 yrs);

Ongoing = indicates a strategy will take many years or continuous work for implementation.

	10.1	Fiscal Capacity & Five-Year Capital Improvement Plan	Plan for, finance, and develop an efficient system of public facilities and services to accommodate growth and economic development.					
	10.2		Finance existing and future facilities and services in a cost effective and affordable manner.					
	10.3		Utilize a broad range of funding mechanisms, including grants and collaboration with other entities, to pay for capital investments.					
	10.4		Maintain an appropriate and affordable balance between providing public infrastructure to encourage development and having new development pay its own way in providing the infrastructure it requires.					
	10.5		Reduce Biddeford's tax burden by attempting to stay within LD 1 spending limitations					

Yellow highlights indicate strategies that are immediate action items.

See Stakeholders/Possible Collaborators Key on pages 4-5 for list of abbreviations used in this table.

Strategy/Action Summary: Strategy descriptions are condensed here. Go to Chapter 5 for full details on each strategy.

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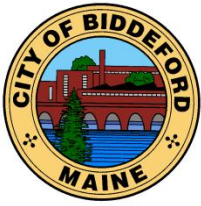
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Stakeholders/Possible Collaborators Key:

Implementing Parties, Possible Funding/Resources Partners, Collaborators

Ac: Airport Commission

AO: Assessor's Office (Tax Assessor)

BO: Businesses and Business Owners

BPL: Maine Bureau of Parks and Lands

BC: Budget Committee

BWH: Beginning with Habitat

BGIS: Biddeford GIS

BSOOB: Biddeford, Saco, Old Orchard Beach Transit Committee

BCC: Biddeford City Council

CM: Biddeford City Manager

CofB: City of Biddeford (including any/all departments and staff, and possible future sustainability coordinator)

BCAC: Biddeford Citizens' Advisory Committee

BFAC: Biddeford Fire Advisory Committee

BPAC: Biddeford Police Advisory Committee

BHA: Biddeford Housing Authority

BAR: Board of Assessment Review

BHPC: Biddeford Historic Preservation Commission

CPOP: Capital Projects/ Operations Committee

CC: Conservation Commission

CEO: Code Enforcement Office

DPW: Department of Public Works

DEIC: Diversity, Equity, and Inclusion Committee

DDC: Downtown Development Commission

EDC: Economic Development Committee

FC: Finance Committee

HC: Harbor Commission

HOB: Heart of Biddeford

JBDC: Joint Biddeford-Saco Committee

LWCF: Land and Water Conservation Fund

MFT: Maine Farmland Trust
MFS: Maine Forest Service
MaineDOT: Maine Department of Transportation
MEO: Maine Energy Office
MHPC: Maine Historic Preservation Commission
MH: Maine Housing

PB: Planning Board
PC: Policy Committee
P&R: Parks & Rec
PD: Planning Department
PCC: Project Canopy Committee
PAC: Public Art Commission

RC: Recreaion Comission
RWMC: Recycling and Waste Management Commission
RTP: Recreational Trails Program

SchC: School Committee
SCC: Shellfish Conservation Commission
SMPDC: Southern Maine Planning and Development Commission
SMSWG: Southern Maine Stormwater Working Group
SWCD: Soil and Water Conservation District
SC: Sustainability Commission

TC: Traffic Committee

VC: Veterens Committee

WMC: Wastewater Management Commission

ZBA: Zoning Board of Appeals